

REVENUE BUDGET

SUMMARY

ACTUAL 2004/05 £	ESTIMATE 2005/06 £	PROJECTED OUTTURN 2005/06 £	DETAIL	ESTIMATE 2006/07 £
1,562,039	918,390	1,008,530	Corporate Core	750,030
1,116,482	1,196,670	1,246,370	Legal and Democratic Services	1,259,380
1,347,166	1,242,420	1,257,450	Planning	1,196,470
2,711,234	3,308,470	3,479,620	Financial Services	3,660,140
1,069	(2,520)	(2,520)	ICT	(2,210)
545,907	518,510	538,510	Housing	520,150
5,472,216	5,853,670	5,844,320	Environmental Services	5,840,760
3,589,055	2,894,300	2,883,820	Cultural Services	2,101,280
16,345,168	15,929,910	16,256,100	SERVICE EXPENDITURE	15,326,000
(4,572,730)	(3,260,950)	(3,681,800)	Asset Management Account	(2,088,650)
68,345	71,400	71,400	Concurrent Functions Grant	73,190
191,206	201,280	201,280	Drainage Board Levies	206,310
394,542	(80,880)	13,780	Contribution to (from) Balances	(187,370)
12,426,531	12,860,760	12,860,760	ABC BUDGET REQUIREMENT	13,329,480
511,388	585,800	585,800	Total Parish Precepts	629,853
12,937,919	13,446,560	13,446,560	TOTAL BUDGET REQUIREMENT	13,959,333
			INCOME	
(6,954,551)	(7,676,100)	(7,676,100)	Government Grant	(7,837,000)
(40,970)	(40,000)	(40,000)	Collection Fund Surplus	-
(511,388)	(585,800)	(585,800)	Parish Precepts	(629,853)
5,431,010	5,144,660	5,144,660	Council Tax at 4.85% increase	5,492,480

SUBJECTIVE ANALYSIS - 2007/08 ESTIMATE

	Corporate Core	Legal and Democratic Services	Planning and Development	Financial Services	ICT	Housing	Environmental Services	Cultural Services	General Fund	Total
EXPENDITURE										
Employees	1,917,980	1,114,970	2,474,850	3,478,180	1,188,950	438,970	2,396,820	1,096,390	-	14,107,110
Premises	684,510	35,340	5,500	-	-	28,650	1,625,150	212,700	-	2,591,850
Transport	51,180	37,210	81,640	27,680	11,240	-	98,550	53,720	-	361,220
Supplies and Services	520,410	610,510	318,470	1,225,350	381,960	227,590	4,972,090	775,350	280,700	9,312,430
Transfer Payments	-	-	-	26,259,050	-	-	-	-	-	26,259,050
DIRECTLY CONTROLLED COSTS	3,174,080	1,798,030	2,880,460	30,990,260	1,582,150	695,210	9,092,610	2,138,160	280,700	52,631,660
Capital Charges	83,000	9,500	-	69,920	217,270	3,250	295,560	418,150	(1,026,950)	69,700
Support Services	1,850,030	550,730	1,311,070	1,177,500	262,080	37,980	1,657,300	535,280	-	7,381,970
Recharges	(2,949,360)	(798,300)	(719,040)	(1,335,560)	(1,964,510)	-	(1,296,140)	(807,510)	-	(9,870,420)
Transfer to/from Reserves	(84,000)	(177,440)	30,000	-	(5,000)	-	12,710	-	(187,370)	(411,100)
TOTAL EXPENDITURE	2,073,750	1,382,520	3,502,490	30,902,120	91,990	736,440	9,762,040	2,284,080	(933,620)	49,801,810
INCOME										
Government Grants	(693,230)	-	(411,980)	(26,766,080)	-	-	(276,370)	-	-	(28,147,660)
Rents and Other Income	(630,490)	(123,140)	(1,894,040)	(475,900)	(94,200)	(216,290)	(3,644,910)	(182,800)	(1,062,900)	(8,324,670)
TOTAL INCOME	(1,323,720)	(123,140)	(2,306,020)	(27,241,980)	(94,200)	(216,290)	(3,921,280)	(182,800)	(1,062,900)	(36,472,330)
NET EXPENDITURE	750,030	1,259,380	1,196,470	3,660,140	(2,210)	520,150	5,840,760	2,101,280	(1,996,520)	13,329,480

Analysis of Estimated Reserves					
Reserve	Balance 1.4.06	Estimated Movement 2006/07	Estimated Balance 31.3.07	Estimated Movement 2007/08	Estimated Balance 31.3.08
SPECIFIC RESERVES (To cover known or expected Pressures)					
Major Projects Reserve:					
Elections Contributions	112,190	36,250	148,440	(148,440)	-
Leisure Equipment	11,490	(11,490)	-	-	-
Major Projects Reserve	14,598	(14,598)	-	-	-
Repairs & Renewals Reserve Revenue Element	519,773	46,598	566,371	(56,000)	510,371
Insurance Reserve	32,134	5,000	37,134	5,000	42,134
Planning Appeals Reserve	351,700	-	351,700	30,000	381,700
Planning Delivery Grant Reserv	105,000	-	105,000	-	105,000
Recycling Reserve	38,003	(38,003)	-	-	-
Stour Centre Reserve	747,394	(233,000)	514,394	(309,180)	205,214
Community Grant Fund	33,306	(15,000)	18,306	(15,000)	3,306
Members IT Reserve	11,630	10,000	21,630	(21,630)	-
Valuation of Assets	4,000	4,000	8,000	4,000	12,000
Licensing Reserve	55,000	(14,000)	41,000	(24,000)	17,000
PSL Reserve	147,284	(17,000)	130,284	(33,000)	97,284
People Mover	413,008	(35,000)	378,008	(40,000)	338,008
Interest Rate Reserve	172,039	-	172,039	-	172,039
Legal Service Reserve	132,668	(32,668)	100,000	(29,000)	71,000
Building Control Reserve	45,943	15,000	60,943	-	60,943
Transport Initiatives	111,818	(12,800)	99,018	(12,440)	86,578
	3,058,977	(306,711)	2,752,266	(649,690)	2,102,576
CONSOLIDATED RESERVES					
Major Projects Reserve : KCC Grounds Maintenance	92,000	(92,000)	-	-	-
Restructuring Reserve	152,000	(152,000)	-	-	-
Benefits Pressure Reserve	140,000	(140,000)	-	-	-
I T Reserve	98,527	(98,527)	-	-	-
Service Pressure Reserve		515,195	515,195	(10,000)	505,195
	482,527	32,668	515,195	(10,000)	505,195
GENERAL FUND RESERVE	987,234	8,780	996,014	-	996,014
TOTAL	4,528,738	(265,263)	4,263,475	(659,690)	3,603,785

ANALYSIS OF BUDGET VARIATIONS 2006/07 to 2007/08

SERVICE	2006/07 BUDGET	Inflation	Changes in Capital	Changes in Recharges	Other Budget Changes	2007/08 BUDGET
Budget Proposals	£	£	£	£	£	£
Corporate Core	918,390	43,280	-250,920	115,400	-76,120	750,030
Legal and Democratic Services	1,196,670	26,680	-2,340	3,810	34,560	1,259,380
Planning	1,242,420	22,270	0	63,220	-131,440	1,196,470
Financial Services	3,308,470	113,170	-13,800	-193,370	445,670	3,660,140
ICT	-2,520	22,180	-50,210	88,020	-59,680	-2,210
Housing	518,510	350	-16,310	-2,220	19,820	520,150
Environmental Services	5,853,670	187,790	-276,830	-106,510	182,640	5,840,760
Cultural Services	2,894,300	24,330	-551,730	-152,320	-113,300	2,101,280
General Fund	-3,069,150	6,820	1,199,390	0	-133,580	-1,996,520
ABC BUDGET REQUIREMENT	12,860,760	446,870	37,250	-183,970	168,570	13,329,480

Analysis of Growth and Other Budget Items

Item	Included in MTFP £	Savings Schedule £	Outside MTFP £
Major Items over £20,000			
Interest on long term borrowing	188,960		
Effect of growth in populations and properties numbers	163,180		
Provision for repayment of long term borrowing	160,000	(18,000)	
Superannuation backfunding liability	138,560		173,040
Concessionary Fares introduction of new free scheme	104,750		
Increments	97,260		
Waste Collection contractual inflation renegotiated	44,000	(44,000)	
Waste Recycling Grant	38,000	(59,000)	
Tapering of transitional Business rates	37,340		
Energy costs at Civic Centre	29,280		
Implementation of Electoral Administration Act	25,000		
Phasing staff costs from HRA	24,010		
Income from Stanhope shops	(32,900)		26,900
Car parking income	(69,850)	(50,000)	
Stour Centre Management Fee	(61,020)		
Council Tax Recovery Court costs		(20,000)	
ICT Establishment changes		(20,000)	
Julie Rose Stadium VAT savings		(20,000)	
Revenues and Benefits service establishment costs		(24,000)	
ICT support to Ashford Leisure Trust		(24,000)	
Stour Centre maintenance		(25,000)	
Contribution from PSL scheme		(33,000)	
Introduction on new planning charges		(39,000)	
Stour Centre reduce allowance for cash backed depreciation		(45,000)	
Land Charges establishment costs		(41,750)	
Planning service establishment changes		(69,570)	
Changes to Council Tax and NNDR instalment dates		(70,000)	
Procurement target (net of £100k slippage allowance)	100,000	(213,500)	
Interest from Cash Flow		(335,000)	
Additional engineering staff (chargeable to capital)			70,460
Communications strategy and staffing			57,140
Project Office staff (chargeable to capital)			39,690
Contribution to Transport Initiatives reserve			38,300
Retired Officer funding			32,850
Subsidy to Kings North Recreation Centre			30,000
Change in opening hours of car parks			22,000
Changes in contributions to/from reserves	86,700	(218,940)	
Other Minor Items under £20,000	76,880	(204,750)	125,350
	1,150,150	(1,574,510)	615,730
TOTAL			191,370