

REVENUE BUDGET

SUMMARY

ACTUAL	ESTIMATE	PROJECTED	DETAIL	ESTIMATE
2006/07	2007/08	OUTTURN		2008/09
£	£	2007/08		£
£	£	£		£
1,231,342	750,030	844,930	Corporate Core	925,460
1,171,816	1,259,380	1,242,380	Legal and Democratic Services	1,310,630
1,246,184	1,196,470	1,196,470	Planning	1,167,840
3,357,440	3,660,140	3,648,140	Financial Services	3,847,380
(50,720)	(2,210)	(26,710)	ICT	(0)
557,773	520,150	521,150	Housing	599,620
5,368,766	5,840,760	5,883,260	Environmental Services	5,810,000
2,184,899	2,101,280	2,101,280	Cultural Services	2,335,670
15,067,501	15,326,000	15,410,900	SERVICE EXPENDITURE	15,996,600
(1,414,390)	(1,093,790)	(1,093,790)	Capital Charges	(1,733,150)
(1,297,700)	(994,860)	(994,860)	Net Interest	(783,900)
71,397	73,190	73,190	Concurrent Functions Grant	75,400
201,283	206,310	210,210	Drainage Board Levies	212,500
228,701	(187,370)	(276,170)	Contribution to (from) Balances	(87,050)
12,856,791	13,329,480	13,329,480	ABC BUDGET REQUIREMENT	13,680,400
585,800	629,850	629,850	Total Parish Precepts	680,190
13,442,591	13,959,330	13,959,330	TOTAL BUDGET REQUIREMENT	14,360,590
			INCOME	
(7,676,103)	(7,837,000)	(7,837,000)	Government Grant	(7,996,830)
(36,028)	-	-	Collection Fund (Surplus)/ Deficit	73,000
(585,800)	(629,850)	(629,850)	Parish Precepts	(680,190)
5,144,660	5,492,480	5,492,480	Council Tax	5,756,570

GENERAL FUND SUMMARY 2008/09 BUDGET

ACTUAL	ESTIMATE	PROJECTED	DETAIL	ESTIMATE
2006/07	2007/08	OUTTURN		2008/09
£	£	2007/08		£
		£		
			Corporate Core	
198	-	10,500	Management Team	10,000
-	1,600	(1,670)	Corporate Governance	-
-	-	-	Internal Audit	-
101	-	-	Personnel & Development	-
47,429	123,580	123,550	Training	123,580
-	-	-	Ashford's Future Delivery Team	-
-	-	-	Property and Facilities Management	-
49,526	62,120	62,120	Property Management & Maintenance	54,710
(217,488)	(267,570)	(267,570)	Industrial Estates	(242,000)
155,886	(39,430)	(76,730)	Commercial Properties	72,910
(16)	-	-	Council Offices	(7,950)
52,971	66,840	66,840	Emergency Planning	54,880
804,863	726,760	747,760	Corporate Management	792,980
69,356	(222,500)	(118,500)	Allocable Corporate Costs	(257,500)
204,267	235,630	235,630	Communications and Marketing	263,940
64,249	63,000	63,000	Ashford Voice	59,910
1,231,342	750,030	844,930		925,460
			Legal and Democratic Services	
42	-	6,010	Legal	-
78,027	81,740	74,740	Mayor	70,670
321,458	375,120	375,110	Electoral Services	405,230
772,288	802,520	786,520	Democratic Representation	834,730
1,171,816	1,259,380	1,242,380		1,310,630
			Planning	
372,461	387,840	387,840	Strategic Planning	387,770
913,049	925,260	925,260	Development Control	918,900
(285,308)	(369,450)	(369,450)	Land Charges	(413,750)
50,526	51,030	51,030	Building Control	63,030
1,750	-	-	Planning Administration	160
193,706	201,790	201,790	Economic Development	211,730
1,246,184	1,196,470	1,196,470		1,167,840
			Financial Services	
40,331	-	(20)	Accountancy	-
15,540	(72,980)	(72,980)	Business Rate Collection	(43,420)
549,261	605,690	665,490	Council Tax Collection	658,840
464,126	464,270	429,630	Housing Benefit Administration	457,760
27,285	249,000	75,000	Housing Benefits	94,470
(7,089)	(3,030)	(3,030)	Housing Advances	(2,100)
5,269	8,270	8,270	Housing Associations	-
664,565	691,540	807,400	Concessionary Fares	838,730
253,233	273,780	294,780	Miscellaneous Expenditure	260,340
1,344,919	1,443,600	1,443,600	Non Distributed Costs	1,582,760
3,357,440	3,660,140	3,648,140		3,847,380

GENERAL FUND SUMMARY 2008/09 BUDGET

ACTUAL	ESTIMATE	PROJECTED	DETAIL	ESTIMATE
2006/07	2007/08	OUTTURN		2008/09
£	£	2007/08		£
		£		
(49,987)	-	2,460	ICT	(0)
-	-	(3,000)	ICT	-
(0)	(2,210)	(15,170)	Executive Support	-
-	-	(4,000)	Visitor and Call Centre	-
(733)	-	(7,000)	Telephones and Telephonists	-
			Printing	-
(50,720)	(2,210)	(26,710)		(0)
			Housing	
61,352	61,800	61,800	Renovation Grants	58,780
120,141	137,240	138,240	Private Sector Stock	141,830
63,302	79,640	79,640	Social Housing	100,100
256,504	235,510	235,510	Housing Options	279,070
56,475	5,960	5,960	Gypsy Site - Chilmington	19,840
-	-	-	Private Sector Leasing	
557,773	520,150	521,150		599,620
			Environmental Services	
(13,398)	-	(10,050)	Management & Administration	-
317,716	320,680	325,680	Public Conveniences	300,470
1,508,369	1,600,570	1,600,570	Refuse Collection	1,633,720
348,810	497,850	422,850	Waste Reduction and Recycling	535,890
142,619	154,980	161,980	Bulk Refuse and Abandoned Vehicles	92,010
918,674	949,990	959,990	Street Cleansing	952,230
1,025,042	1,076,510	1,104,510	Parks and Open Spaces	1,071,850
113,756	118,870	118,870	Cemeteries	101,480
42,855	48,920	48,920	Allotments	42,950
77,585	79,070	91,070	Pest Control	73,310
105,749	98,980	114,430	Control of Dogs	100,600
(4,187)	(1,960)	(3,460)	Street Markets	9,380
872,223	962,620	932,280	Environmental Health and Control	936,440
1,129	(2,230)	(2,230)	Hackney Carriage Licences	6,060
364,946	307,260	305,260	Monitoring Centre/ CCTV	360,530
62,932	87,290	87,290	Community Safety	110,260
(641,822)	(648,200)	(543,440)	Car Parks	(715,240)
(50,001)	-	-	On Street Parking/Parking Decriminalisation	-
175,771	189,560	168,740	Engineering Services	198,060
5,368,766	5,840,760	5,883,260		5,810,000
			Cultural Services	
363,306	236,100	236,100	Management	309,680.00
94,358	112,230	112,230	Neighbourhood Engagement	156,130.00
91,829	141,160	141,160	Sports Development	49,780.20
78,972	64,830	64,830	Youth Development	86,000.00
68,248	73,440	73,440	The Arts	75,240.00
106,375	160,170	160,170	Community Planning	117,820.00
693,981	559,650	559,650	Stour Centre Client Costs	805,100.00

GENERAL FUND SUMMARY 2008/09 BUDGET

ACTUAL	ESTIMATE	PROJECTED	DETAIL	ESTIMATE
2006/07	2007/08	OUTTURN		2008/09
£	£	2007/08		£
£	£	£		£
197,504	222,760	222,760	Tenterden Recreation Centre	189,690.00
199,756	218,570	218,570	Julie Rose Stadium	222,160.00
76,367	82,450	82,450	Conservation	97,050.00
207,641	217,680	217,680	Tourism	218,740.00
(51)	-	-	Project Office	(8,760.00)
6,612	12,240	12,240	Land Drainage	17,040.00
2,184,899	2,101,280	2,101,280		2,335,670
15,067,501	15,326,000	15,410,900	NET EXPENDITURE ON SERVICES	15,996,600

SUBJECTIVE ANALYSIS - 2008/09 ESTIMATE

	Corporate Core	Legal and Democratic Services	Planning and Development	Financial Services	ICT	Housing	Environmental Services	Cultural Services	General Fund	Total
EXPENDITURE										
Employees	2,062,460	1,070,520	2,420,730	3,680,860	1,188,240	552,850	2,349,210	1,135,130		14,460,000
Premises	699,390	11,340	5,500	-	-	344,230	1,697,070	200,290		2,957,820
Transport	43,560	36,920	80,640	1,397,420	11,240	-	105,050	58,610		1,733,440
Supplies and Services	705,500	525,290	316,420	27,680	394,310	400,260	4,947,390	612,490	287,900	8,217,240
Transfer Payments				27,401,500						27,401,500
Capital Charges	239,220			168,880	255,230	22,920	296,210	720,830	(1,733,150)	(29,860)
SUB TOTAL	3,750,130	1,644,070	2,823,290	32,676,340	1,849,020	1,320,260	9,394,930	2,727,350	(1,445,250)	54,740,140
Recharged from other Accounts	1,991,750	595,750	1,475,750	1,197,370	313,420	51,080	1,603,470	485,090		7,713,680
Recharged to other Accounts	(3,079,520)	(838,600)	(733,770)	(1,459,300)	(2,047,740)	-	(1,218,550)	(670,360)		(10,047,840)
Contribution to/from Reserves	103,710	40,250				(13,530)			(87,050)	43,380
TOTAL EXPENDITURE	2,766,070	1,441,470	3,565,270	32,414,410	114,700	1,357,810	9,779,850	2,542,080	(1,532,300)	52,449,360
INCOME										
Government Grants	(699,140)		(411,980)	(28,055,020)				-		(29,166,140)
Rents and Other Income	(1,141,470)	(130,840)	(1,985,450)	(512,010)	(114,700)	(758,190)	(3,969,850)	(206,410)	(783,900)	(9,602,820)
TOTAL INCOME	(1,840,610)	(130,840)	(2,397,430)	(28,567,030)	(114,700)	(758,190)	(3,969,850)	(206,410)	(783,900)	(38,768,960)
NET EXPENDITURE	925,460	1,310,630	1,167,840	3,847,380	(0)	599,620	5,810,000	2,335,670	(2,316,200)	13,680,400

ANALYSIS OF BUDGET VARIATIONS 2007/08 TO 2008/09

SERVICE	2007/08 BUDGET	Inflation	Changes in Capital	Changes in Recharges	Changes in Transfers To/From Reserves	Other Budget Changes	2008/09 BUDGET
	£	£	£	£		£	£
Budget Proposals							
Corporate Core	750,030	35,240	156,220	2,390	84,000	(102,420)	925,460
Legal and Democratic Services	1,259,380	40,480	(9,500)	4,720	217,690	(202,140)	1,310,630
Planning	1,196,470	28,030	-	149,950	(30,000)	(176,610)	1,167,840
Financial Services	3,660,140	143,660	98,960	(103,870)	-	48,490	3,847,380
ICT	(2,210)	48,760	37,960	(31,890)	5,000	(57,620)	-
Housing	520,150	12,620	19,670	13,100	(7,330)	41,410	599,620
Environmental Services	5,840,760	199,740	650	(26,820)	28,060	(232,390)	5,810,000
Cultural Services	2,101,280	41,180	302,680	(64,720)	261,680	(306,430)	2,335,670
General Fund	(1,996,520)	8,400	(639,360)		100,320	210,960	(2,316,200)
ABC BUDGET REQUIREMENT	13,329,480	558,110	(32,720)	(57,140)	659,420	(776,750)	13,680,400

Analysis of Growth and Other Budget Items

Item	Included in MTFP £	Savings £	Outside MTFP £
Loss of Interest from reduction in Cash Balances	195,620		15,340
Superannuation backfunding	100,000		
Concessionary fares effect new national scheme			100,000
Government Grant for Waste now included in RSG			81,530
Disposal of Brookfield Court - loss of rent			39,000
Concessionary fares increase in passes issued	32,700		
Reduction in Planning copying charges	27,000		
Housing Phasing of support costs from HRA	23,000		
Housing Benefit Admin Grant	20,000		
Retired Officers pensions funding	20,000		
Income from Indoor Bowls Centre	(27,760)		
Saving on Postages		(15,000)	
Increased charges for bulk refuse		(15,000)	
Increased volume of Land Charges income		(15,700)	
Increased legal fee income		(19,700)	
Closure of rural public conveniences		(20,000)	
Stour Centre Management Fee	(16,890)		(5,400)
Customer Contact Centre			(25,000)
Benefits Staff		(30,000)	
Downsview Rental	(37,000)		
Legal costs recovered	(37,850)		520
Support Services Review		(50,000)	
Increased recycling credits			(50,000)
Full year effect of increase in parking charges	(50,000)		
Effect of the implementation Land Charges System.			(53,090)
Insurance Tender saving		(90,000)	
Planning Fee Income		(116,200)	
Enviromental Services efficiency target		(136,000)	
Housing Benefit Subsidy	(175,000)		
Expenditure previously funded from Reserves falling out	(530,370)		
Minor Items	171,520	(127,300)	40,280
	(285,030)	(634,900)	143,180
TOTAL			(776,750)

Analysis of Estimated Reserves					
Reserve	Balance 1.4.07	Estimated Movement 2007/08	Estimated Balance 31.3.08	Estimated Movement '2008/09	Estimated Balance 31.3.09
Earmarked Reserve					
Legislative or External Commitment					
Transport Initiatives	148,818	30,710	179,528	- 9,230	170,298
Building Control Reserve	66,874		66,874		66,874
People Mover	383,312	-32,728	350,584	- 36,379	314,205
	599,004	-2,018	596,986	-45,609	551,377
To Equalise Expenditure					
Elections Contributions	144,250	-158,440	-14,190	40,250	26,060
Members IT Reserve	21,759	-21,759	0	10,750	10,750
Valuation of Assets	8,000	4,000	12,000	4,000	16,000
Licensing Reserve	67,000	-29,000	38,000		38,000
Street Cleansing Grant Reserve	8,600		8,600		8,600
	249,609	-205,199	44,410	55,000	99,410
Repairs & Renewals Reserve Revenue Element	525,826	53,710	579,536	- 90,290	489,246
Stour Centre Reserve	751,970	-293,780	458,190	- 193,000	265,190
Other Specific Reserves					
Insurance Reserve	25,782		25,782		25,782
Planning Appeals Reserve	411,700	-114,830	296,870	- 300,000	3,130
Planning Delivery Grant Reserv	342,600	-103,000	239,600	- 150,000	89,600
Community Grant Fund	23,774	-15,000	8,774	- 8,774	-
PSL Scheme	137,742	-6,200	131,542	- 13,530	118,012
Interest Rate Reserve	172,039		172,039		172,039
Legal Service Reserve	100,000	0	100,000		100,000
Service Pressure Reserve	807,019	-104,000	703,019	- 100,000	603,019
Severance Reserve	0		0		-
	2,020,656	-343,030	1,677,626	-572,304	1,105,322
GENERAL FUND RESERVE	1,105,143	-124,370	980,773	- 17,050	963,723
TOTAL	5,252,208	-914,687	4,337,521	-863,253	3,474,268