

# Budget Book 2024-25

## Budget Book 2024-25

# ASHFORD BOROUGH COUNCIL

## BUDGET BOOK 2024/25

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# **ASHFORD BOROUGH COUNCIL**

## **BUDGET 2024/25**

### **Introduction**

This Budget Book shows the Council's revenue estimates for 2024/25, the Capital Programme 2024/25 to 2026/27 and the Fees and Charges effective from 1 April 2024.

The 2024/25 budget has been built during a period when inflation remained higher than the 2% target established by the Bank of England, high interest rates compared to recent years, a cost of living crisis and continued uncertainty over long term Government Funding, as the Governments fair funding and spending review has been further delayed.

The budget for 2024/25 includes a deficit of £0.35m which has been funded by utilising the Medium Term Financial Plan Risk Reserve. Although the Council has sufficient reserves to fund this budget, it is not a prudent or sustainable long term solution. The Council and Management Team are working on developing further savings to bridge the funding gap.

This budget supports the final year of the Council's Corporate Plan, which was adopted in late 2021 with three priority themes, Green Pioneer, Caring Ashford, and Targeted Growth, a new Corporate Plan 2025-2027 is currently being finalised.

The budget includes the Port Health Authority which has become fully operational and is run on a cost recovery basis from the fees and charges it collects.

The budget for the Housing Revenue Account has been set to support its 30 year business plan and its ambitious capital programme which will see it increasing the housing stock through new developments and the purchase of old housing stock from the open market. It has also started factoring in significant investment in retrofitting the existing stock to make the portfolio more carbon efficient. This is reflected within the Capital Programme section of this publication.

The budget for the Housing Revenue Account, includes an average increase in rents of 7.7% in line with government formula.

This budget book also includes the NNDR1 form which is the estimate for business rate income for the coming year.

## COUNCIL TAX STATISTICS

2023/24		2024/25				
<b>No</b>	<b>COUNCIL TAX</b>	<b>No</b>				
48,906	Tax Base	49,832				
<b>£</b>	<b>Band D Rates:</b>	<b>£</b>	<b>% Increase</b>			
182.50	Ashford Borough Council	187.96	2.99%			
1,331.82	Kent County Council	1,377.81	3.45%			
202.41	KCC Adult Social Care	233.01	15.12%			
243.15	Kent Police Authority	256.15	5.35%			
87.30	Kent and Medway Fire Authority	89.91	2.99%			
<b>2,047.18</b>		<b>2,144.84</b>	<b>4.77%</b>			
<b>PRECEPTS</b>						
8,925,340	Ashford Borough Council	9,366,420				
65,133,989	Kent County Council	68,659,028				
9,899,063	KCC Adult Social Care	11,611,354				
11,891,494	Kent Police Authority	12,764,467				
4,269,494	Kent and Medway Fire Authority	4,480,395				
2,619,145	Parish Councils	2,857,275				
<b>102,738,525</b>		<b>109,738,939</b>				
<b>COMPARISON WITH PREVIOUS YEARS</b>						
The table gives the make up of the Council Tax for Band D properties for previous years.						
	<b>Ashford BC</b>	<b>Kent CC</b>	<b>KCC Adult Social Care</b>	<b>Kent Police</b>	<b>Kent Fire</b>	<b>TOTAL</b>
2024/25	187.96	1,377.81	233.01	256.15	89.91	2,144.84
2023/24	182.50	1,331.82	202.41	243.15	87.30	2,047.18
2022/23	177.50	1,287.99	173.25	228.15	82.35	1,949.24
2021/22	172.50	1,259.64	159.12	218.15	80.82	1,890.23
2020/21	167.50	1,232.64	118.62	203.15	79.29	1,801.20
2019/20	162.50	1,206.72	92.70	193.15	77.76	1,732.83
2018/19	157.50	1,169.64	68.04	169.15	75.51	1,639.84
2017/18	154.00	1,134.36	44.46	157.15	73.35	1,563.32
2016/17	150.00	1,111.77	21.78	152.15	72.00	1,507.70
2015/16	145.45	1,089.99	*	147.15	70.65	1,453.24
<b>PARISH PRECEPTS</b>						
Council taxpayers living in parished areas pay additional amounts to provide for the precepts levied by their parish/town council. Expressed as Band D these amounts range from £6.32 (Crundale) to £176.13 (Tenterden). The total of all Parish Precepts is £2,857,275, an increase of 9.09% over 2023/24.						

<b>CALCULATION OF THE BUDGET REQUIREMENT AND COUNCIL TAX AT BAND D</b>		
	£	£
Gross Expenditure - General Fund	69,413,410	
Gross Expenditure - HRA	36,375,200	
Parish Precepts	<u>2,857,275</u>	
		108,645,885
Less Gross Income	(84,028,190)	
		(84,028,190)
<b>NET EXPENDITURE</b>		<b>24,617,695</b>
Government Grant	(1,358,000)	
New Homes Bonus	(1,447,000)	
Retained Business Rates	<u>(9,589,000)</u>	
Government Grant (S31 grants)		(12,394,000)
<b>BUDGET REQUIREMENT</b>		<b>12,223,695</b>
Less Parish Precepts		(2,857,275)
<b>Council Tax Requirement</b>		<b><u>9,366,420</u></b>
Council Tax Base		49,832
Band 'D' Council Tax		187.96
Average including Parishes		245.30

**CALCULATION OF COUNCIL TAX FOR DIFFERENT VALUATIONS BANDS**

<b>VALUATION BAND</b>	<b>A</b>	<b>B</b>	<b>C</b>	<b>D</b>	<b>E</b>	<b>F</b>	<b>G</b>	<b>H</b>
1. The Multipliers specified in Section 5(1) of the Local Government Finance Act 1992, to apply Basic Tax	6/9	7/9	8/9	1	11/9	13/9	15/9	18/9
2. ABC Council Tax at £187.96 Band D multiplied by item 1 above to give the Council Tax for the year in respect of valuation band	125.31	146.19	167.08	187.96	229.73	271.50	313.27	375.92
3. Precepts issued to the Council								
1. Kent County Council	918.54	1,071.63	1,224.72	1,377.81	1,683.99	1,990.17	2,296.35	2,755.62
2. KCC Adult Social Care	155.34	181.23	207.12	233.01	284.79	336.57	388.35	466.02
3. Kent Police Authority	170.77	199.23	227.69	256.15	313.07	369.99	426.92	512.30
4. Kent and Medway Fire Rescue Authority (provisional figure).	59.94	69.93	79.92	89.91	109.89	129.87	149.85	179.82
4. The total of items 2 and 3 above, which is the full Council Tax before Parish precepts for 2024/25	1,429.90	1,668.21	1,906.53	2,144.84	2,621.47	3,098.10	3,574.74	4,289.68

**PARISH EXPENDITURE AND PRECEPTS 2023/24**

Local tax base 2024/25	Parish	2023/2024 Precept charged to taxpayers £	2023/24 Local Tax at Band D £	2024/25 Precept charged to taxpayers £	Percentage Change in Precept	2024/25 Local tax at Band D £	Percentage change at Band D	2024/2025 Total paid to Parish £
640	Aldington & Bonnington	55,675	86.86	65,073.00	17%	101.68	17%	65,073
383	Appledore	26,000	67.89	28,500.00	10%	74.41	10%	28,500
775	Bethersden	40,000	52.49	45,000.00	13%	58.06	11%	45,000
1,305	Biddenden	62,888	48.01	72,949.56	16%	55.90	16%	72,950
160	Bilsington	7,535	47.69	8,011.00	6%	50.07	5%	8,011
1,092	Boughton Aluph and Eastwell	36,074	33.28	45,428.00	26%	41.60	25%	45,428
631	Brabourne	34,000	54.40	34,327.00	1%	54.40	0%	34,327
151	Brook	12,500	80.13	13,500.00	8%	89.40	12%	13,500
546	Challock	24,000	44.94	24,000.00	0%	43.96	-2%	24,000
1,393	Charing	181,085	131.79	203,721.00	13%	146.25	11%	203,721
794	Chilham	52,670	67.18	52,670.00	0%	66.34	-1%	52,670
95	Crundale (PM)	500	5.32	600.00	20%	6.32	19%	600
543	Egerton	43,056	80.33	48,950.00	14%	90.15	12%	48,950
182	Godmersham	7,035	39.08	14,000.00	99%	76.92	97%	14,000
2,920	Great Chart with Singleton	326,412	118.22	380,411.00	17%	130.28	10%	380,411
112	Hastingleigh	4,500	38.79	6,000.00	33%	53.57	38%	6,000
806	High Halden	33,054	44.01	33,054.00	0%	41.01	-7%	33,054
277	Hothfield	15,500	56.78	15,500.00	0%	55.96	-1%	15,500
116	Kenardington	6,500	59.63	6,750.00	4%	58.19	-2%	6,750
3,882	Kennington	106,870	28.31	110,000.00	3%	28.34	0%	110,000
4,762	Kingsnorth	263,991	56.76	270,291.12	2%	56.76	0%	270,291
137	Little Chart	6,222	46.09	6,222.00	0%	45.42	-1%	6,222
546	Mersham	23,350	44.65	25,106.00	8%	45.98	3%	25,106
122	Molash	4,250	36.64	4,470.00	5%	36.64	0%	4,470
107	Newenden	10,000	91.74	10,000.00	0%	93.46	2%	10,000
664	Orlestone	20,272	31.82	32,272.00	59%	48.60	53%	32,272
537	Pluckley	49,023	97.27	51,475.00	5%	95.86	-1%	51,475
723	Rolvenden	33,786	47.32	34,212.00	1%	47.32	0%	34,212
357	Ruckinge	11,000	32.16	11,710.00	6%	32.80	2%	11,710
923	Sevington	13,561	15.71	14,330.00	6%	15.53	-1%	14,330
584	Shadoxhurst	21,910	37.84	23,450.00	7%	40.15	6%	23,450
734	Smarden	47,082	65.12	57,000.00	21%	77.66	19%	57,000
382	Smeeth	23,738	62.63	23,738.00	0%	62.14	-1%	23,738
1,280	South Willesborough & Newtown	72,240	56.97	86,803.00	20%	67.81	19%	86,803
796	Stanhope	17,800	22.70	18,700.00	5%	23.49	3%	18,700
214	Stone	5,750	27.00	6,250.00	9%	29.21	8%	6,250
3,939	Tenterden (TC)	653,580	167.97	693,780.00	6%	176.13	5%	693,780
206	Warehorne	5,250	31.63	7,400.00	41%	35.92	14%	7,400
509	Westwell	28,550	55.65	29,950.00	5%	58.84	6%	29,950
561	Wittersham	35,000	62.50	35,700.00	2%	63.64	2%	35,700
871	Woodchurch	45,207	51.78	45,006.00	0%	51.67	0%	45,006
1,083	Wye with Hinxhill	151,730	140.23	160,965.00	6%	148.63	6%	160,965
<b>36,840</b>		<b>2,619,145</b>	<b>2,467.31</b>	<b>2,857,274.68</b>				<b>2,857,275</b>

**NATIONAL NON-DOMESTIC RATES RETURN - NDR1**

2024-25

Ver 1.1

**PART 1A: NON-DOMESTIC RATING INCOME**

This section of the form uses entries from other parts to calculate the forecast net business rates income for the authority in 2024-25. Note that you still need to enter data for line 5 and line 9a, but otherwise it is all calculated.

**COLLECTABLE RATES (See Note A)**

1. Net amount receivable from rate payers after taking account of transitional adjustments, empty property rate, mandatory and discretionary reliefs and accounting adjustments £ **54,555,436**

**TRANSITIONAL PROTECTION PAYMENTS**

2. Sums due to the authority **2,207,848**

3. Sums due from the authority **0**

**COST OF COLLECTION (See Note B)**

4. Cost of collection formula **207,115**

5. Legal costs **0**

6. Allowance for cost of collection **207,115**

**SPECIAL AUTHORITY DEDUCTIONS**

7. City of London Offset : Not applicable for your authority **0**

**DISREGARDED AMOUNTS**

8. Amounts retained in respect of Designated Areas **0**

9. Amounts retained in respect of Renewable Energy Schemes (See Note C) **75,000**

*of which:*

9a. sums retained by billing authority **75,000**

9b. sums retained by major precepting authority **0**

10. Amounts retained in respect of Shale Oil and Gas Sites Schemes (See Note D) **0**

**NON-DOMESTIC RATING INCOME**

11. Line 1 plus line 2, minus lines 3, 6 to 9 and 10 **56,481,169**

**FOR INFORMATION: Breakdown of Collectable Rates**

Gross rates payable in year	<b>76,917,160</b>	Part 2, Line 5
Cost of mandatory relief	<b>-12,630,999</b>	Part 2, Line 18 + Part 2, Line 23
Cost of discretionary relief	<b>-6,099,561</b>	Part 2, Line 35 + Part 2, Line 41
Cost of transitional arrangements	<b>-2,207,848</b>	Part 2, Line 8
Cost of accounting adjustments for losses on collection	<b>-467,647</b>	Part 3, Line 2
Cost of accounting adjustments for addition to appeals provision	<b>-955,669</b>	Part 3, Line 3
<b>Collectable Rates</b>	<b>54,555,436</b>	<b>Part 1, Line 1</b>

**NATIONAL NON-DOMESTIC RATES RETURN - NDR1**  
**2024-25**

Ver 1.1

**Local Authority : Ashford**

**PART 1B: PAYMENTS**

**This page is for information only; please do not amend any of the figures**

The payments to be made, during the course of 2024-25 to:

- i) the Secretary of State in accordance with Regulation 4 of the Non-Domestic Rating (Rates Retention) Regulations 2013;
  - ii) major precepting authorities in accordance with Regulations 5, 6 and 7; and to be
  - iii) transferred by the billing authority from its Collection Fund to its General Fund,
- are set out below

	Column 1 Central Government	Column 2 Ashford	Column 3 Kent County Council	Column 4 Kent Fire Authority	Column 5 Total
<b>Retained NDR shares</b>	£	£	£	£	£
12. % of non-domestic rating income to be allocated to each authority in 2024-25	50%	40%	9%	1%	100%
<b>Non-Domestic Rating Income for 2024-25</b>					
13. Non-domestic rating income from rates retention scheme	28,240,584	22,592,468	5,083,305	564,812	56,481,169
14.(less) deductions from central share	0				0
15 <b>TOTAL:</b>	28,240,584	22,592,468	5,083,305	564,812	56,481,169
<b>Other Income for 2024-25</b>					
16. add: cost of collection allowance		207,115			207,115
17. add: amounts retained in respect of Designated Areas		0			0
18. add: amounts retained in respect of renewable energy schemes		75,000	0		75,000
19. add: amounts retained in respect of Shale oil and gas sites schemes		0	0	0	0
20. add: qualifying relief in Designated Areas		0	0	0	0
21. add: City of London Offset		0			0
22. add: in respect of Port of Bristol hereditament		0			0
<b>Estimated Surplus/Deficit on Collection Fund</b>	£	£	£	£	£
23. Surplus/Deficit at end of 2023-24 (+ve = surplus, -ve = deficit)	283,298	226,638	50,994	5,666	566,596
<b>TOTAL FOR THE YEAR</b>	£	£	£	£	£
24. Total amount due to authorities	28,523,882	23,101,221	5,134,299	570,478	57,329,880

**NATIONAL NON-DOMESTIC RATES RETURN - NDR1**  
**2024-25**

Ver 1.1

**Local Authority : Ashford**

**PART 1C: SECTION 31 GRANT (See Note E)**

**This page is for information only; please do not amend any of the figures**

*Estimated sums due from Government via Section 31 grant, to compensate authorities for the cost of changes to the business rates system announced in the 2013 to 2016 and 2022 to 2023 Autumn Statements, 2020 and 2021 spending reviews, and 2017 (March and November), 2018 (October) and 2021 (October) Budgets*

Small Business Rates Multiplier Adjustment Factor: 1.248

Supplementary Multiplier Adjustment Factor: 1.167

**Multiplier Cap**

25. Cost of cap on 2014-15, 2015-16 and post-2018-19 and freezing of 2021-22, 2022-23, 2023-24 small business rates and standard business rates multipliers and the 2024-25 small business rates multiplier - Loss of net rates income

26. Cost of cap on 2014-15, 2015-16 and post-2018-19 and freezing of 2021-22, 2022-23, 2023-24 small business rates and standard business rates multipliers and the 2024-25 small business rates multiplier - Uprating to grants in respect of Section 31 funded reliefs

27. Total compensation for cost of cap on 2014-15, 2015-16 and post-2018-19 and freezing of 2021-22, 2022-23, 2023-24 small business rates and standard business rates multipliers and the 2024-25 small business rates multiplier

**Small Business Rate Relief**

28. Cost of doubling SBRR & threshold changes for 2024-25

28a. Additional compensation for loss of supplementary multiplier income

29. Cost to authorities of maintaining relief on "first" property

**Rural Rate Relief**

30. Cost to authorities of providing 100% rural rate relief

	Column 2 Ashford	Column 3 Kent County Council	Column 4 Kent Fire Authority	Column 5 Total
	£	£	£	£
25. Cost of cap on 2014-15, 2015-16 and post-2018-19 and freezing of 2021-22, 2022-23, 2023-24 small business rates and standard business rates multipliers and the 2024-25 small business rates multiplier - Loss of net rates income	4,278,621	959,536	106,615	5,344,772
26. Cost of cap on 2014-15, 2015-16 and post-2018-19 and freezing of 2021-22, 2022-23, 2023-24 small business rates and standard business rates multipliers and the 2024-25 small business rates multiplier - Uprating to grants in respect of Section 31 funded reliefs	842,187	189,492	21,055	1,052,734
27. Total compensation for cost of cap on 2014-15, 2015-16 and post-2018-19 and freezing of 2021-22, 2022-23, 2023-24 small business rates and standard business rates multipliers and the 2024-25 small business rates multiplier	5,120,808	1,149,028	127,670	6,397,506
28. Cost of doubling SBRR & threshold changes for 2024-25	1,380,402	310,591	34,510	1,725,503
28a. Additional compensation for loss of supplementary multiplier income	81,324	18,298	2,033	101,655
29. Cost to authorities of maintaining relief on "first" property	13,000	2,925	325	16,250
30. Cost to authorities of providing 100% rural rate relief	3,999	900	100	4,999

**NATIONAL NON-DOMESTIC RATES RETURN - NDR1**  
2024-25

Ver 1.1

**Local Authority : Ashford**

**PART 1C: SECTION 31 GRANT (See Note E)**

**This page is for information only; please do not amend any of the figures**

*Estimated sums due from Government via Section 31 grant, to compensate authorities for the cost of changes to the business rates system announced in the 2013 to 2016 and 2022 to 2023 Autumn Statements, 2020 and 2021 spending reviews, and 2017 (March and November), 2018 (October) and 2021 (October) Budgets*

Small Business Rates Multiplier Adjustment Factor: 1.248  
Supplementary Multiplier Adjustment Factor: 1.167

**Supporting Small Business Scheme**

31. Cost to authorities of providing relief

**Designated Areas qualifying relief in 100% business rates retention areas**

32. Cost to authorities of providing relief

**Local newspaper relief**

33. Cost to authorities of providing relief

**Public lavatories relief**

34. Cost to authorities of providing relief

**Retail, Hospitality and Leisure relief**

35. Cost to authorities of providing relief

**Freeports relief**

36. Cost to authorities of providing relief

**Investment Zones relief**

37. Cost to authorities of providing relief

**Low-carbon heat networks relief**

38. Cost to authorities of providing relief

**TOTAL FOR THE YEAR**

39. Amount of Section 31 grant due to authorities to compensate for reliefs

	Column 2 Ashford	Column 3 Kent County Council	Column 4 Kent Fire Authority	Column 5 Total
31. Cost to authorities of providing relief	260,000	58,500	6,500	325,000
32. Cost to authorities of providing relief	0	0	0	0
33. Cost to authorities of providing relief	600	135	15	750
34. Cost to authorities of providing relief	1,932	434	48	2,414
35. Cost to authorities of providing relief	2,026,677	456,002	50,667	2,533,346
36. Cost to authorities of providing relief	0	0	0	0
37. Cost to authorities of providing relief	0	0	0	0
38. Cost to authorities of providing relief	0	0	0	0
<b>TOTAL FOR THE YEAR</b>	£ 8,888,742	£ 1,996,813	£ 221,868	£ 11,107,423

**NATIONAL NON-DOMESTIC RATES RETURN - NDR1  
2024-25**

Ver 1.1

Local Authority : Ashford

**PART 2: RELIEFS AND NET RATES PAYABLE (See Note F)**

This section of the form is for you to enter the gross rates value and the amount of various business rates reliefs forecast for 2024-25. This will then calculate the forecast net rates payable. These

You should complete columns 1 & 4 only

		Column 1	Column 2	Column 3	Column 4	Column 5	Column 6	Column 7
		Hereditaments using the small business rating multiplier			Hereditaments using the standard multiplier			
		BA Area (exc. Designated areas).	Designated areas	TOTAL (All BA Area)	BA Area (exc. Designated areas)	Designated areas	TOTAL (All BA Area)	GRAND TOTAL
	£	£	£	£	£	£	£	£
<b>GROSS RATES PAYABLE</b> (All data should be entered as +ve unless specified otherwise) - See Note G								
1. Rateable Value at	03/01/2024	53,036,819	0	53,036,819	91,609,500	0	91,609,500	144,646,319
2. Multiplier for 2024-25 (pence)	49.9				54.6			
3. Gross rates 2024-25 (RV x multiplier)		26,465,373	0		50,018,787	0		76,484,160
4. Estimated growth/decline in gross rates (+ = increase, - = decrease)		262,375	0		170,625	0		433,000
5. Forecast gross rates payable in 2024-25		26,727,748	0	26,727,748	50,189,412	0	50,189,412	76,917,160

You should complete columns 1 & 4 only

		Column 1	Column 2	Column 3	Column 4	Column 5	Column 6	Column 7
		Hereditaments using the small multiplier			Hereditaments using the standard multiplier			
		BA Area (exc. Designated areas). <i>Complete this column</i>	Designated areas <i>Do not complete this column</i>	TOTAL (All BA Area) <i>Do not complete this column</i>	BA Area (exc. Designated areas) <i>Complete this column</i>	Designated areas <i>Do not complete this column</i>	TOTAL (All BA Area) <i>Do not complete this column</i>	GRAND TOTAL <i>Do not complete this column</i>
<b>TRANSITIONAL ARRANGEMENTS (See Note H)</b>								
6. Revenue foregone because increases in rates have been deferred (Show as -ve)		-1,842,313	0	-1,842,313	-365,535	0	-365,535	-2,207,848
7. Changes as a result of estimated growth / decline in cost of transitional arrangements		0	0		0	0		
<b>TRANSITIONAL PROTECTION PAYMENTS</b>								
8. Sum due to/(from) authority		1,842,313	0	1,842,313	365,535	0	365,535	2,207,848

**NATIONAL NON-DOMESTIC RATES RETURN - NDR1  
2024-25**

Ver 1.1

Local Authority : Ashford

**PART 2: RELIEFS AND NET RATES PAYABLE (See Note F)**

This section of the form is for you to enter the gross rates value and the amount of various business rates reliefs forecast for 2024-25. This will then calculate the forecast net rates payable. These

You should complete columns 1 & 4 only

	Column 1 Hereditaments using the small business rating multiplier	Column 2 Designated areas	Column 3 TOTAL (All BA Area)	Column 4 Hereditaments using the standard multiplier	Column 5 Designated areas	Column 6 TOTAL (All BA Area)	Column 7 GRAND TOTAL
	BA Area (exc. Designated areas)	Designated areas	TOTAL (All BA Area)	BA Area (exc. Designated areas)	Designated areas	TOTAL (All BA Area)	GRAND TOTAL
GROSS RATES PAYABLE (All data should be entered as +ve unless specified otherwise) - See Note G	£	£	£	£	£	£	£
<b>MANDATORY RELIEFS (See Note I) (All data should be entered as -ve unless specified otherwise)</b>							
<b>Small Business Rate Relief</b>							
9. Forecast of relief to be provided in 2024-25	-5,100,058	0	-5,100,058	0	0	0	-5,100,058
10. of which: relief on existing properties where a 2nd property is occupied	-32,500	0	-32,500	0	0	0	-32,500
<b>Charitable occupation</b>							
11. Forecast of relief to be provided in 2024-25	-912,037	0	-912,037	-3,966,652	0	-3,966,652	-4,878,689
<b>Community Amateur Sports Clubs (CASCs)</b>							
12. Forecast of relief to be provided in 2024-25	-94,365	0	-94,365	0	0	0	-94,365
<b>Rural rate relief</b>							
13. Forecast of relief to be provided in 2024-25	-19,996	0	-19,996	0	0	0	-19,996
<b>Public Lavatories relief (See note J)</b>							
14. Forecast of relief to be provided in 2024-25	-4,827	0	-4,827	0	0	0	-4,827
<b>Low-carbon heat networks relief</b>							
15. Forecast of relief to be provided in 2024-25	0	0	0	0	0	0	0
16. Forecast of mandatory reliefs to be provided in 2024-25 (Sum of lines 9 to 16)	-6,131,283	0	-6,131,283	-3,966,652	0	-3,966,652	-10,100,000
17. Changes as a result of estimated growth/decline in mandatory relief	0	0	0	-81,900	0	-81,900	-81,900
18. Total forecast mandatory reliefs to be provided in 2024-25	-6,131,283	0	-6,131,283	-4,048,552	0	-4,048,552	-10,179,835

**NATIONAL NON-DOMESTIC RATES RETURN - NDR1**  
2024-25

Ver 1.1

Local Authority : Ashford

**PART 2: RELIEFS AND NET RATES PAYABLE (See Note F)**

This section of the form is for you to enter the gross rates value and the amount of various business rates reliefs forecast for 2024-25. This will then calculate the forecast net rates payable. These

**You should complete columns 1 & 4 only**

	Column 1 Hereditaments using the small business rating multiplier	Column 2 Designated areas	Column 3 TOTAL (All BA Area)	Column 4 Hereditaments using the standard multiplier	Column 5 Designated areas	Column 6 TOTAL (All BA Area)	Column 7 GRAND TOTAL
	BA Area (exc. Designated areas)	Designated areas	TOTAL (All BA Area)	BA Area (exc. Designated areas)	Designated areas	TOTAL (All BA Area)	GRAND TOTAL
	£	£	£	£	£	£	£
<b>GROSS RATES PAYABLE</b> (All data should be entered as +ve unless specified otherwise) - See Note G							
<b>UNOCCUPIED PROPERTY (See Note K) (All data should be entered as -ve unless specified otherwise)</b>							
<b>Partially occupied hereditaments</b>							
19. Forecast of 'relief' to be provided in 2024-25	0	0	0	0	0	0	0
<b>Empty premises</b>							
20. Forecast of 'relief' to be provided in 2024-25	-774,124	0	-774,124	-677,040	0	-677,040	-1,451,164
21. Forecast of unoccupied property 'relief' to be provided in 2024-25 (Line 19 + line 20)	-774,124	0		-677,040	0		
22. Changes as a result of estimated growth/decline in unoccupied property 'relief' (+ = decline, - = increase)	-500,000	0		-500,000	0		
<b>23. Total forecast unoccupied property 'relief' to be provided in 2024-25</b>	<b>-1,274,124</b>	<b>0</b>	<b>-1,274,124</b>	<b>-1,177,040</b>	<b>0</b>	<b>-1,177,040</b>	<b>-2,451,164</b>
<b>DISCRETIONARY RELIEFS (See Note L) (All data should be entered as -ve unless specified otherwise)</b>							
<b>Charitable occupation</b>							
24. Forecast of relief to be provided in 2024-25	-50,783	0	-50,783	-132,310	0	-132,310	-183,093
<b>Non-profit making bodies</b>							
25. Forecast of relief to be provided in 2024-25	-82,954	0	-82,954	-58,640	0	-58,640	-141,594
<b>Community Amateur Sports Clubs (CASCs)</b>							
26. Forecast of relief to be provided in 2024-25	-14,227	0	-14,227	0	0	0	-14,227
<b>Small rural businesses</b>							
27. Forecast of relief to be provided in 2024-25	-42,456	0	-42,456	0	0	0	-42,456

**NATIONAL NON-DOMESTIC RATES RETURN - NNDR1**  
2024-25

Ver 1.1

Local Authority : Ashford

**PART 2: RELIEFS AND NET RATES PAYABLE (See Note F)**

This section of the form is for you to enter the gross rates value and the amount of various business rates reliefs forecast for 2024-25. This will then calculate the forecast net rates payable. These

**You should complete columns 1 & 4 only**

	Column 1 Hereditaments using the small business rating multiplier	Column 2 Designated areas	Column 3 TOTAL (All BA Area)	Column 4 Hereditaments using the standard multiplier	Column 5 Designated areas	Column 6 TOTAL (All BA Area)	Column 7 GRAND TOTAL
	BA Area (exc. Designated areas). £	Designated areas £	TOTAL (All BA Area) £	BA Area (exc. Designated areas) £	Designated areas £	TOTAL (All BA Area) £	GRAND TOTAL £
<b>GROSS RATES PAYABLE</b> (All data should be entered as +ve unless specified otherwise) - See Note G							
<b>Other ratepayers (refer to guidance for further details)</b>							
28. Forecast of relief to be provided in 2024-25	0	0	0	0	0	0	0
<i>of which:</i>	<i>of which:</i>	<i>of which:</i>		<i>of which:</i>	<i>of which:</i>		
29. Relief given to Case A hereditaments		0			0		
30. Relief given to Case B hereditaments	0			0			
31. Relief given to Freeports (See Note M)		0			0		
32. Relief given to Investment Zones (See Note M)	0	0	0	0	0		
33. Forecast of discretionary relief to be provided in 2024-25 (Sum of lines 23 to 28)	-190,420	0	-190,420	-190,950	0	-190,950	
34. Changes as a result of estimated growth/decline in discretionary relief (+ = decline, - = increase)	0	0		0	0		
<b>35. Total forecast discretionary relief to be provided in 2024-25</b>	-190,420	0	-190,420	-190,950	0	-190,950	-381,370

**NATIONAL NON-DOMESTIC RATES RETURN - NDR1**  
2024-25

Ver 1.1

Local Authority : Ashford

**PART 2: RELIEFS AND NET RATES PAYABLE (See Note F)**

This section of the form is for you to enter the gross rates value and the amount of various business rates reliefs forecast for 2024-25. This will then calculate the forecast net rates payable. These

You should complete columns 1 & 4 only

	Column 1 Hereditaments using the small business rating multiplier	Column 2 Designated areas	Column 3 TOTAL (All BA Area)	Column 4 Hereditaments using the standard multiplier	Column 5 Designated areas	Column 6 TOTAL (All BA Area)	Column 7 GRAND TOTAL
	BA Area (exc. Designated areas). £	Designated areas £	TOTAL (All BA Area) £	BA Area (exc. Designated areas) £	Designated areas £	TOTAL (All BA Area) £	GRAND TOTAL £
<b>GROSS RATES PAYABLE</b> (All data should be entered as +ve unless specified otherwise) - See Note G							
<b>DISCRETIONARY RELIEFS FUNDED THROUGH SECTION 31 GRANT</b> (See Note N) (All data should be entered as -ve unless specified otherwise)							
<b>Supporting Small Business Scheme</b>							
36. Forecast of relief to be provided in 2024-25	-650,000	0	-650,000	0	0	0	-650,000
<b>Local newspaper relief</b>							
37. Forecast of relief to be provided in 2024-25	-1,500	0	-1,500	0	0	0	-1,500
<b>Retail, Hospitality and Leisure relief</b>							
38. Forecast of relief to be provided in 2024-25	-2,808,229	0	-2,808,229	-2,258,462	0	-2,258,462	-5,066,691
39. Forecast of discretionary reliefs funded through S31 grant to be provided in 2024-25 (Sum of lines 37 to 39)	-3,459,729	0		-2,258,462	0		
40. Changes as a result of estimated growth/decline in Section 31 discretionary relief (+ = decline, - = increase)	0	0		0	0		
41. Total forecast of discretionary reliefs funded through S31 grant to be provided in 2024-25	-3,459,729	0	-3,459,729	-2,258,462	0	-2,258,462	-5,718,191
<b>NET RATES PAYABLE</b>							
42. Forecast of net rates payable by rate payers after taking account of transitional adjustments, unoccupied property relief, mandatory and discretionary reliefs	13,829,879	0	13,829,879	42,148,873	0	42,148,873	55,978,752
<b>Total</b>	55,978,752	0	55,978,752				55,978,752

**NATIONAL NON-DOMESTIC RATES RETURN - NNDR1**  
**2024-25**

Ver 1.1

**Local Authority : Ashford**

**PART 3: COLLECTABLE RATES AND DISREGARDED AMOUNTS**

Enter accounting adjustments in this section, which calculations will deduct from the net rates calculated from entries in Part 2. You must break down estimated bad debts and repayments by hereditaments receiving the small and standard multiplier, but adjustments from line 5 onwards should reflect the total of both types of hereditament.

**You should complete column 1 only**

	Column 1	Column 2	Column 3
	BA Area (exc. Designated areas)	Designated Areas	TOTAL (All BA Area)
	£	£	£
<b>NET RATES PAYABLE</b>			
1. Sum payable by rate payers after taking account of transitional adjustments, empty property rate, mandatory and discretionary reliefs	55,978,752	0	55,978,752
<b>(LESS) LOSSES (Data should be entered as -ve)</b>			
2. Estimated bad debts in respect of 2024-25 rates payable	-467,647	0	-467,647
3. Estimated repayments in respect of 2024-25 rates payable	-955,669	0	-955,669
<b>COLLECTABLE RATES</b>			
4. Net Rates payable less losses	54,555,436	0	54,555,436

**NATIONAL NON-DOMESTIC RATES RETURN - NNDR1**  
**2024-25**

Ver 1.1

**Local Authority : Ashford**

**PART 3: COLLECTABLE RATES AND DISREGARDED AMOUNTS**

Enter accounting adjustments in this section, which calculations will deduct from the net rates calculated from entries in Part 2. You must break down estimated bad debts and repayments by hereditaments receiving the small and standard multiplier, but adjustments from line 5 onwards should reflect the total of both types of hereditament.

**You should complete column 1 only**

	Column 1	Column 2	Column 3
	BA Area (exc. Designated areas)	Designated Areas	TOTAL (All BA Area)
<b>DISREGARDED AMOUNTS (Data should be entered as +ve)</b>			
5. Renewable Energy (see Note B)	<input type="text" value="75,000"/>	<input type="text" value="0"/>	<input type="text" value="75,000"/>
6. Shale oil and gas sites scheme (see Note C)	<input type="text" value="0"/>	<input type="text" value="0"/>	<input type="text" value="0"/>
7. Transitional Protection Payment		<input type="text" value="0"/>	
8. Baseline		<input type="text" value="0"/>	
<b>DISREGARDED AMOUNTS</b>			
9. Total Disregarded Amounts		<input type="text" value="0"/>	<input type="text" value="0"/>
<b>DESIGNATED AREAS IN 100% BRR AUTHORITIES</b>			
10. Designated Areas Qualifying Relief: Not applicable	<input type="text" value="0"/>	<input type="text" value="0"/>	<input type="text" value="0"/>
<b>DEDUCTIONS FROM CENTRAL SHARE</b>			
11. Designated Areas Qualifying Relief	<input type="text" value="0"/>	<input type="text" value="0"/>	<input type="text" value="0"/>
<b>Port of Bristol</b>			
12. In respect of Port of Bristol: Not applicable	<input type="text" value="0"/>		<input type="text" value="0"/>
<b>DEDUCTIONS FROM CENTRAL SHARE</b>			
13. Total Deductions	<input type="text" value="0"/>	<input type="text" value="0"/>	<input type="text" value="0"/>

**NATIONAL NON-DOMESTIC RATES RETURN - NNDR1**  
**2024-25**

Ver 1.1

**Local Authority : Ashford**

**PART 4: ESTIMATED COLLECTION FUND BALANCE**

**OPENING BALANCE**

1. Opening Balance (From Collection Fund Statement)	£	£
		1,238,383

**BUSINESS RATES CREDITS AND CHARGES**

2. Business rates credited and charged to the Collection Fund in 2023-24 (enter as +ve)	49,503,907	
3. Sums written off in excess of the allowance for non-collection (enter as -ve)	0	
4. Changes to the allowance for non-collection	-283,176	
5. Amounts charged against the provision for alteration of lists and appeals following RV list changes (enter as +ve)	735,318	
6. Changes to the provision for alteration of lists and appeals	-1,366,518	
<b>7. Total business rates credits and charges (Total lines 2 to 6)</b>		<b>48,589,531</b>

**OTHER RATES RETENTION SCHEME CREDITS (enter as +ve)**

8. Transitional protection payments received, or to be received in 2023-24	4,972,546	
9. Transfers/payments to the Collection Fund for end-year reconciliations	0	
10. Transfers/payments into the Collection Fund in 2023-24 in respect of a previous year's deficit	0	
<b>11. Total Other Credits (Total lines 8 to 10)</b>		<b>4,972,546</b>

**NATIONAL NON-DOMESTIC RATES RETURN - NNDR1**  
**2024-25**

Ver 1.1

**Local Authority : Ashford**

**PART 4: ESTIMATED COLLECTION FUND BALANCE**

**OTHER RATES RETENTION SCHEME CHARGES (enter as -ve)**

12. Transitional protection payments made, or to be made, in 2023-24	0	
13. Payments made, or to be made, to the Secretary of State in respect of the central share in 2023-24	-26,520,234	
14. Payments made, or to be made to, major precepting authorities in respect of business rates income 2023-24	-5,304,047	
15. Transfers made, or to be made, to the billing authority's General Fund in respect of business rates income in 2023-24	-21,216,188	
16. Transfers made, or to be made, to the billing authority's General Fund; and payments made, or to be made, to a precepting authority in respect of disregarded amounts in 2023-24	-267,415	
17. Transfers/payments from the Collection Fund for end-year reconciliations	0	
18. Transfers/payments made from the Collection Fund in 2023-24 in respect of a previous year's surplus	-925,980	
<b>19. Total Other Charges (Total lines 12 to 18)</b>		<b>-54,233,864</b>

**ESTIMATED SURPLUS/(DEFICIT) ON COLLECTION FUND IN RESPECT OF FINANCIAL YEAR 2023-24 - Surplus (positive), Deficit (Negative)**

20. Opening balance plus total credits, less total charges (Total lines 1, 7, 11,19)	£	<b>566,596</b>
--	---	----------------

**APPORTIONMENT OF ESTIMATED SURPLUS / DEFICIT (See Note N)**

	Column 1 Central Government	Column 2 Ashford	Column 3 Kent County Council	Column 4 Kent Fire Authority	Column 5 Total
21. % for distribution of prior year surplus/deficit (i.e. 2022-23)	50%	40%	9%	1%	100%
22. Total prior year surplus (+)/deficit (-)	156,202	124,961	28,116	3,124	312,403
23. % for distribution of in-year surplus/deficit (i.e. 2023-24)	50%	40%	9%	1%	100%
24. In year surplus (+)/deficit (-)	127,097	101,677	22,877	2,542	254,193
<b>25. Total (total lines 22 and 24)</b>	<b>283,298</b>	<b>226,638</b>	<b>50,994</b>	<b>5,666</b>	<b>566,596</b>

REVENUE BUDGET				
SERVICE SUMMARY				
Actuals 2022/23 £	Budget 2023/24 £	Projected Outturn 2023/24 £	Service	Budget 2024/25 £
1,549,881	3,097,440	2,745,490	Finance and IT	2,640,180
388,604	660,810	590,280	HR, Customer Services, Comms and Digitalisation	615,470
2,150,946	1,530,990	2,102,700	Housing	2,885,430
550,187	800,180	715,040	Wellbeing and Port	729,550
6,896,914	7,336,850	8,269,090	Environment, Property and Recreation	7,577,930
2,525,126	2,636,170	2,714,072	Planning and Development	2,723,730
1,492,266	833,600	882,830	Corporate Management Costs	631,340
660,382	776,190	742,090	Head of Economic Development	796,380
1,335,502	1,677,140	1,658,540	Head of Performance and Policy	1,523,970
243,246	413,560	422,570	Solicitor to The Council and Monitoring Officer	491,120
45,067	130	130	Head of Development	30
<b>17,838,121</b>	<b>19,763,060</b>	<b>20,842,832</b>	<b>Service Expenditure</b>	<b>20,615,130</b>
(2,998,304)	(734,500)	(269,580)	Capital Charges & Net Interest	638,040
144,777	0	0	Revenue Funding of Capital Expenditure	0
298,121	325,000	325,000	Levies	342,880
2,025,162	(649,720)	(1,571,255)	Contribution to/(from) Balances	164,370
<b>17,307,877</b>	<b>18,703,840</b>	<b>19,326,997</b>	<b>ABC Budget Requirement</b>	<b>21,760,420</b>
			<b>Income</b>	
(384,178)	(614,500)	(614,500)	Government Grant	(1,358,000)
(5,375,346)	(7,502,000)	(7,502,000)	Retained Business Rates	(9,589,000)
(1,885,977)	(1,662,000)	(1,662,000)	New Homes Bonus	(1,447,000)
(9,177,792)	(8,925,340)	(8,925,340)	Council Tax	(9,366,420)
<b>484,584</b>	<b>0</b>	<b>623,157</b>		<b>0</b>

SUBJECTIVE ANALYSIS									
	Finance & IT	HR, Customer Services and Communications	Housing Services	Wellbeing and Port	Environment, Property and Recreation	Planning and Development	Corporate Management Costs	Head of Economic Development	
EXPENDITURE									
Employees	5,229,500	1,747,090	2,075,840	3,447,090	4,342,630	3,256,710	956,080	575,210	
Premises	-	1,000	2,257,380	14,290	5,170,510	400	1,500	-	
Supplies and Services	26,237,420	146,370	2,766,430	208,100	7,579,050	332,500	383,200	150,390	
Transport	43,980	9,280	78,980	77,700	320,620	113,340	27,780	18,680	
<b>TOTAL EXPENDITURE</b>	<b>31,510,900</b>	<b>1,903,740</b>	<b>7,178,630</b>	<b>3,747,180</b>	<b>17,412,810</b>	<b>3,702,950</b>	<b>1,368,560</b>	<b>744,280</b>	
INCOME									
Grants	( 24,770,000)	-	( 1,373,640)	( 3,327,980)	( 322,570)	-	-	( 48,070)	
Fees & Charges	( 1,480,600)	( 72,000)	( 3,125,330)	( 427,900)	( 11,451,920)	( 1,825,250)	-	( 3,900)	
<b>TOTAL INCOME</b>	<b>( 26,250,600)</b>	<b>( 72,000)</b>	<b>( 4,498,970)</b>	<b>( 3,755,880)</b>	<b>( 11,774,490)</b>	<b>( 1,825,250)</b>	<b>-</b>	<b>( 51,970)</b>	
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>5,260,300</b>	<b>1,831,740</b>	<b>2,679,660</b>	<b>( 8,700)</b>	<b>5,638,320</b>	<b>1,877,700</b>	<b>1,368,560</b>	<b>692,310</b>	
NON CONTROLLABLE ITEMS									
Support Services	1,221,620	375,430	509,410	2,060,880	3,369,790	1,444,170	1,092,300	98,970	
Capital Charges	40,900	132,700	43,100	37,300	2,281,400	41,700	-	5,100	
Recharged to other Accounts	( 3,882,640)	( 1,724,400)	-	( 1,359,930)	( 3,796,980)	( 612,080)	( 1,829,520)	-	
Transfer to/from Reserves	-	-	( 346,740)	-	85,400	( 27,760)	-	-	
<b>TOTAL NON-CONTROLLABLE ITEMS</b>	<b>( 2,620,120)</b>	<b>( 1,216,270)</b>	<b>205,770</b>	<b>738,250</b>	<b>1,939,610</b>	<b>846,030</b>	<b>( 737,220)</b>	<b>104,070</b>	
<b>NET EXPENDITURE</b>	<b>2,640,180</b>	<b>615,470</b>	<b>2,885,430</b>	<b>729,550</b>	<b>7,577,930</b>	<b>2,723,730</b>	<b>631,340</b>	<b>796,380</b>	
	Head of Performance and Policy	Solicitor To The Council and Monitoring Officer	Head of Development	General Fund Financing	Capital Charges and Net interest	HRA	Total		
EXPENDITURE									
Employees	672,520	1,182,120	740,470			5,303,140	29,528,400		
Premises	-	-	-			5,328,640	12,773,720		
Supplies and Services	802,310	161,310	9,890	342,880	7,170,900	1,300,760	47,591,510		
Transport	24,550	38,800	32,200			229,020	1,014,930		
<b>TOTAL EXPENDITURE</b>	<b>1,499,380</b>	<b>1,382,230</b>	<b>782,560</b>	<b>342,880</b>	<b>7,170,900</b>	<b>12,161,560</b>	<b>90,908,560</b>		
INCOME									
Grants	( 24,000)	-	-	( 21,760,420)		( 2,999,850)	( 54,626,530)		
Fees & Charges	-	( 202,240)	-		( 3,950,660)	( 33,375,350)	( 55,915,150)		
<b>TOTAL INCOME</b>	<b>( 24,000)</b>	<b>( 202,240)</b>	<b>-</b>	<b>( 21,760,420)</b>	<b>( 3,950,660)</b>	<b>( 36,375,200)</b>	<b>( 110,541,680)</b>		
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>1,475,380</b>	<b>1,179,990</b>	<b>782,560</b>	<b>( 21,417,540)</b>	<b>3,220,240</b>	<b>( 24,213,640)</b>	<b>( 19,633,120)</b>		
NON CONTROLLABLE ITEMS									
Support Services	414,990	287,740	86,900			3,757,510	14,719,710		
Capital Charges	-	-	-		( 2,582,200)	22,181,490	22,181,490		
Recharged to other Accounts	( 366,400)	( 1,031,860)	( 869,430)			( 164,330)	( 15,637,570)		
Transfer to/from Reserves	-	55,250	-	164,370		-	( 69,480)		
<b>TOTAL NON-CONTROLLABLE ITEMS</b>	<b>48,590</b>	<b>( 688,870)</b>	<b>( 782,530)</b>	<b>164,370</b>	<b>( 2,582,200)</b>	<b>25,774,670</b>	<b>21,194,150</b>		
<b>NET EXPENDITURE</b>	<b>1,523,970</b>	<b>491,120</b>	<b>30</b>	<b>( 21,253,170)</b>	<b>638,040</b>	<b>1,561,030</b>	<b>1,561,030</b>		

<b><u>Earmarked general fund reserves</u></b>	2024/25 Transfer To and From Reserve				2025/26 Transfer To and From Reserve				
	<b>Forecast at 31 March 2024</b>			<b>Forecast at 31 March 2025</b>			<b>Forecast at 31 March 2026</b>		
		Transfers In	Transfers Out		Transfers In	Transfers Out			
	£'000	£'000	£'000	£'000	£'000	£'000	£'000		
General fund Minimum Level	(3,265)	0	0	(3,265)	0	0	(3,265)		
<b>Operational reserves</b>									
MTFP Risk	(8,081)	0	435	(7,646)	0	300	(7,346)		
Collection Fund Risk	(1,000)	0	0	(1,000)	0	0	(1,000)		
Strategic Investment and Property Risk	(2,000)	0	0	(2,001)	0	0	(2,001)		
Climate Change Delivery Fund	(805)	0	0	(805)	0	800	(5)		
Provide for Maintenance of Assets	(5,000)	0	0	(5,000)	0	0	(5,000)		
<b>Useable for operational purposes</b>	<b>(16,886)</b>	<b>0</b>	<b>435</b>	<b>(16,451)</b>	<b>0</b>	<b>1,100</b>	<b>(15,351)</b>		
<b>General and Operational Reserve Total</b>	<b>(20,151)</b>	<b>0</b>	<b>0</b>	<b>435</b>	<b>0</b>	<b>0</b>	<b>1,100</b>	<b>0</b>	<b>(18,616)</b>

<b>REVENUE BUDGET</b>				
<b>Finance and IT</b>				
<b>ACTUAL</b>	<b>BUDGET</b>	<b>PROJECTED</b>	<b>DETAIL</b>	<b>ESTIMATE</b>
<b>2022/23</b>	<b>2023/24</b>	<b>OUTTURN</b>		<b>2024/25</b>
<b>£</b>	<b>£</b>	<b>2023/24</b>		<b>£</b>
<b>£</b>	<b>£</b>	<b>£</b>		<b>£</b>
(349,361)	46,860	(5,220)	Accountancy	20,450
803,006	942,560	927,160	Benefits Administration	895,590
191,089	210,660	214,210	Investigation and Enforcement support	226,980
21,459	410,220	405,220	Council Tax Collection	345,440
(91,420)	(250,000)	(250,000)	Housing Benefits Payments	(50,000)
(201,177)	(69,110)	(68,970)	NNDR Collection	(67,140)
1,136,552	1,374,120	1,054,120	Non-Distributed Costs	1,036,280
117,573	97,980	85,710	Exchequer	98,970
21,945	20	20	Telephony	(30)
10,114	(6,290)	(6,290)	Debtors/Debt Recovery	50
(21,892)	32,470	79,130	ICT	109,230
(88,007)	307,950	310,400	Contracts & Procurement	24,360
<b>1,549,881</b>	<b>3,097,440</b>	<b>2,745,490</b>	<b>SERVICE EXPENDITURE</b>	<b>2,640,180</b>

SUBJECTIVE ANALYSIS - 2024/25 ESTIMATE							
Finance and IT							
	Accountancy	Benefits Administration	Investigation and Enforcement support	Council Tax Collection	Housing Benefits Payments	NNDR Collection	Non-Distributed Costs
EXPENDITURE							
Employees	581,040	847,180	261,830	552,420	-	10,480	1,399,000
Premises	-	-	-	-	-	-	-
Supplies and Services	113,410	181,250	37,600	199,750	24,700,000	80,350	-
Transport	10,100	10,340	10,290	3,750	-	60	-
<b>TOTAL EXPENDITURE</b>	<b>704,550</b>	<b>1,038,770</b>	<b>309,720</b>	<b>755,920</b>	<b>24,700,000</b>	<b>90,890</b>	<b>1,399,000</b>
INCOME							
Grants	-	( 400,000)	( 40,000)	( 425,000)	( 23,725,000)	( 180,000)	-
Fees & Charges	( 21,500)	( 1,000)	( 48,100)	( 360,000)	( 1,025,000)	( 25,000)	-
<b>TOTAL INCOME</b>	<b>( 21,500)</b>	<b>( 401,000)</b>	<b>( 88,100)</b>	<b>( 785,000)</b>	<b>( 24,750,000)</b>	<b>( 205,000)</b>	<b>-</b>
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>683,050</b>	<b>637,770</b>	<b>221,620</b>	<b>( 29,080)</b>	<b>( 50,000)</b>	<b>( 114,110)</b>	<b>1,399,000</b>
NON CONTROLLABLE ITEMS							
Support Services	165,980	257,820	53,140	374,520	-	46,970	-
Capital Charges	-	-	-	-	-	-	-
Recharges	( 828,580)	-	( 47,780)	-	-	-	( 362,720)
Transfers to/from Reserves	-	-	-	-	-	-	-
<b>TOTAL NON-CONTROLLABLE ITEMS</b>	<b>( 662,600)</b>	<b>257,820</b>	<b>5,360</b>	<b>374,520</b>	<b>-</b>	<b>46,970</b>	<b>( 362,720)</b>
<b>NET EXPENDITURE</b>	<b>20,450</b>	<b>895,590</b>	<b>226,980</b>	<b>345,440</b>	<b>( 50,000)</b>	<b>( 67,140)</b>	<b>1,036,280</b>

	Exchequer	Debtors/Debt Recovery	ICT	Telephony	Contracts & Procurement	Total
EXPENDITURE						
Employees	228,840	68,480	977,540	-	302,690	5,229,500
Premises	-	-	-	-	-	-
Supplies and Services	214,000	11,300	637,510	60,000	2,250	26,237,420
Transport	-	-	7,200	-	2,240	43,980
<b>TOTAL EXPENDITURE</b>	<b>442,840</b>	<b>79,780</b>	<b>1,622,250</b>	<b>60,000</b>	<b>307,180</b>	<b>31,510,900</b>
INCOME						
Grants	-	-	-	-	-	( 24,770,000)
Fees & Charges	-	-	-	-	-	( 1,480,600)
<b>TOTAL INCOME</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>( 26,250,600)</b>
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>442,840</b>	<b>79,780</b>	<b>1,622,250</b>	<b>60,000</b>	<b>307,180</b>	<b>5,260,300</b>
NON CONTROLLABLE ITEMS						
Support Services	83,450	53,380	155,840	480	30,040	1,221,620
Capital Charges	-	-	40,900	-	-	40,900
Recharges	( 427,320)	( 133,110)	( 1,709,760)	( 60,510)	( 312,860)	( 3,882,640)
Transfers to/from Reserves	-	-	-	-	-	-
<b>TOTAL NON-CONTROLLABLE ITEMS</b>	<b>( 343,870)</b>	<b>( 79,730)</b>	<b>( 1,513,020)</b>	<b>( 60,030)</b>	<b>( 282,820)</b>	<b>( 2,620,120)</b>
<b>NET EXPENDITURE</b>	<b>98,970</b>	<b>50</b>	<b>109,230</b>	<b>( 30)</b>	<b>24,360</b>	<b>2,640,180</b>

REVENUE BUDGET				
<b>SERVICE</b>		<b>Accountancy</b>		
<b>SERVICE DESCRIPTION</b>		Provision of Accountancy, Treasury Management and Insurance services. These costs are fully recharged to services.		
<b>SERVICE MANAGER</b>		Service Lead for Finance		
<b>BUDGET MANAGER</b>		Service Lead for Finance		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	OUTTURN		2024/25
£	£	2023/24		£
£	£	£		£
377,004	537,290	486,410	EXPENDITURE	
-	-	-	Employees	581,040
136,663	112,830	113,830	Premises	-
4,615	7,300	10,100	Supplies and Services	113,410
			Transport	10,100
<b>518,282</b>	<b>657,420</b>	<b>610,340</b>	<b>TOTAL EXPENDITURE</b>	<b>704,550</b>
(12,170)	-	-	INCOME	
(336,733)	(21,500)	(26,500)	Grants	-
			Fees and Charges	(21,500)
<b>169,379</b>	<b>635,920</b>	<b>583,840</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>683,050</b>
119,380	158,250	158,250	RECHARGES & CAPITAL CHARGES	
-	-	-	Support Services	165,980
(638,120)	(747,310)	(747,310)	Capital Charges	-
-	-	-	Recharges	(828,580)
			Transfers to/from Reserves	-
<b>(349,361)</b>	<b>46,860</b>	<b>(5,220)</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>20,450</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		<b>46,860</b>	COMMENTS	
Employees		(50,880)	Salary Savings	
Transport		2,800		
Supplies and Services		1,000		
Fees and Charges		(5,000)		
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>(5,220)</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		<b>46,860</b>	COMMENTS	
Employees		43,750	Annual increase in employee costs	
Supplies and Services		580		
Transport		2,800		
Support Services		7,730		
Recharges		(81,270)		
<b>Base Budget 2024/25</b>		<b>20,450</b>		
NOTES				

REVENUE BUDGET				
<b>SERVICE</b>		<b>Benefits Administration</b>		
<b>SERVICE DESCRIPTION</b>		Administration of Housing and Council Tax Benefit on behalf of the Department of Works and Pensions		
<b>SERVICE MANAGER</b>		Assistant Director HR, Customer Services Communications and Digitalisation		
<b>BUDGET MANAGER</b>		Service Lead Customers, Revenue & Benefits		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	OUTTURN		2024/25
£	£	2023/24		£
		£		
720,741	800,250	784,850	EXPENDITURE	
-	-	-	Employees	847,180
185,889	181,850	181,850	Premises	-
9,338	10,340	10,340	Supplies and Services	181,250
			Transport	10,340
<b>915,968</b>	<b>992,440</b>	<b>977,040</b>	<b>TOTAL EXPENDITURE</b>	<b>1,038,770</b>
			INCOME	
(396,648)	(400,000)	(400,000)	Grants	(400,000)
(38,884)	(1,000)	(1,000)	Fees and Charges	(1,000)
<b>480,436</b>	<b>591,440</b>	<b>576,040</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>637,770</b>
			RECHARGES & CAPITAL CHARGES	
322,570	351,120	351,120	Support Services	257,820
-	-	-	Capital Charges	-
-	-	-	Recharges	-
-	-	-	Transfers to/from Reserves	-
<b>803,006</b>	<b>942,560</b>	<b>927,160</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>895,590</b>
<b>ANALYSIS OF OUTTURN VARIATIONS</b>				
<b>Base Budget 2023/24</b>		<b>942,560</b>	COMMENTS	
Employees		(15,400)	Salary Savings	
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>927,160</b>		
<b>ANALYSIS OF BUDGET VARIATIONS</b>				
<b>Base Budget 2023/24</b>		<b>942,560</b>	COMMENTS	
Employees		46,930	Annual increase in employee costs	
Supplies & Services		(600)		
Support Services		(93,300)		
<b>Base Budget 2024/25</b>		<b>895,590</b>		
<b>NOTES</b>				

REVENUE BUDGET				
<b>SERVICE</b>		<b>Investigation and Enforcement support</b>		
<b>SERVICE DESCRIPTION</b>		To deliver and promote an anti fraud and corruption culture throughout the authority through awareness and training in order to deter, prevent and detect incidents of fraud		
<b>SERVICE MANAGER</b>		Service Lead for Finance		
<b>BUDGET MANAGER</b>		Investigation and Support Management		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	OUTTURN		2024/25
£	£	2023/24		£
		£		
243,131	249,980	253,530	EXPENDITURE	
-	-	-	Employees	261,830
126,162	33,850	33,850	Premises	-
10,335	8,210	8,210	Supplies and Services	37,600
			Transport	10,290
<b>379,627</b>	<b>292,040</b>	<b>295,590</b>	<b>TOTAL EXPENDITURE</b>	<b>309,720</b>
(40,178)	(40,040)	(40,040)	INCOME	
(129,590)	(47,000)	(47,000)	Grants	(40,000)
			Fees and Charges	(48,100)
<b>209,859</b>	<b>205,000</b>	<b>208,550</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>221,620</b>
26,730	51,160	51,160	RECHARGES & CAPITAL CHARGES	
-	-	-	Support Services	53,140
(45,500)	(45,500)	(45,500)	Capital Charges	-
-	-	-	Recharges	(47,780)
			Transfers to/from Reserves	-
<b>191,089</b>	<b>210,660</b>	<b>214,210</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>226,980</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		<b>210,660</b>	COMMENTS	
Employees		3,550		
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>214,210</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		<b>210,660</b>	COMMENTS	
Employees		11,850	Annual increase in employee costs	
Supplies and Services		3,750		
Transport		2,080		
Grants		40		
Fees and Charges		(1,100)		
Support Services		1,980		
Recharges		(2,280)		
<b>Base Budget 2024/25</b>		<b>226,980</b>		
NOTES				

REVENUE BUDGET				
<b>SERVICE</b>		<b>Council Tax Collection</b>		
<b>SERVICE DESCRIPTION</b>		Collection and administration of Council Tax		
<b>SERVICE MANAGER</b>		Assistant Director HR, Customer Services Communications and Digitalisation		
<b>BUDGET MANAGER</b>		Service Lead Customers, Revenue & Benefits		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	OUTTURN		2024/25
£	£	2023/24		£
£	£	£		£
476,858	532,460	527,460	EXPENDITURE	
-	-	-	Employees	552,420
123,607	191,380	191,380	Premises	-
3,506	3,750	3,750	Supplies and Services	199,750
			Transport	3,750
<b>603,970</b>	<b>727,590</b>	<b>722,590</b>	<b>TOTAL EXPENDITURE</b>	<b>755,920</b>
(657,132)	(350,000)	(350,000)	INCOME	
(286,769)	(360,000)	(360,000)	Grants	(425,000)
			Fees and Charges	(360,000)
<b>(339,931)</b>	<b>17,590</b>	<b>12,590</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(29,080)</b>
361,390	392,630	392,630	RECHARGES & CAPITAL CHARGES	-
-	-	-	Support Services	374,520
-	-	-	Capital Charges	-
-	-	-	Recharges	-
-	-	-	Transfers to/from Reserves	-
<b>21,459</b>	<b>410,220</b>	<b>405,220</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>345,440</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		<b>410,220</b>	COMMENTS	
Employees		(5,000)		
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>405,220</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		<b>410,220</b>	COMMENTS	
Employees		19,960	Annual increase in employee costs	
Supplies and Services		8,370		
Support Services		(18,110)		
<b>Base Budget 2024/25</b>		<b>420,440</b>		
NOTES				

REVENUE BUDGET				
<b>SERVICE</b>		<b>Housing Benefits Payments</b>		
<b>SERVICE DESCRIPTION</b>		Payment of Housing Benefits to Private Tenants (Rent Allowances) to Council Tenants (Rent Rebates) and Council Tax Benefits		
<b>SERVICE MANAGER</b>		Assistant Director HR, Customer Services Communications and Digitalisation		
<b>BUDGET MANAGER</b>		Service Lead Customers, Revenue & Benefits		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	OUTTURN		2024/25
£	£	2023/24		£
		£		
-	-	-	EXPENDITURE	-
-	-	-	Employees	-
24,222,097	24,700,000	24,700,000	Premises	-
-	-	-	Supplies and Services	24,700,000
-	-	-	Transport	-
<b>24,222,097</b>	<b>24,700,000</b>	<b>24,700,000</b>	<b>TOTAL EXPENDITURE</b>	<b>24,700,000</b>
(23,534,002)	(23,725,000)	(23,725,000)	INCOME	(23,725,000)
(779,515)	(1,225,000)	(1,225,000)	Grants	(1,025,000)
<b>(91,420)</b>	<b>(250,000)</b>	<b>(250,000)</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(50,000)</b>
-	-	-	RECHARGES & CAPITAL CHARGES	-
-	-	-	Support Services	-
-	-	-	Capital Charges	-
-	-	-	Recharges	-
-	-	-	Transfers to/from Reserves	-
<b>(91,420)</b>	<b>(250,000)</b>	<b>(250,000)</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>(50,000)</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		<b>(250,000)</b>	COMMENTS	
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>(250,000)</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		<b>(250,000)</b>	COMMENTS	
Fees and Charges		200,000	Reduction in recovery of overpaid benefits	
<b>Base Budget 2024/25</b>		<b>(50,000)</b>		
NOTES				

REVENUE BUDGET				
<b>SERVICE</b>		<b>NNDR Collection</b>		
<b>SERVICE DESCRIPTION</b>		Collection on behalf of Central Government of the National Non-Domestic Rates provided by Canterbury City Council		
<b>SERVICE MANAGER</b>		Assistant Director HR, Customer Services Communications and Digitalisation		
<b>BUDGET MANAGER</b>		Service Lead Customers, Revenue & Benefits		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	OUTTURN		2024/25
£	£	2023/24		£
£	£	£		£
10,703	11,120	11,260	EXPENDITURE	
-	-	-	Employees	10,480
64,041	80,350	80,350	Premises	-
76	60	60	Supplies and Services	80,350
			Transport	60
<b>74,821</b>	<b>91,530</b>	<b>91,670</b>	<b>TOTAL EXPENDITURE</b>	<b>90,890</b>
(294,826)	(180,000)	(180,000)	INCOME	
(20,702)	(25,000)	(25,000)	Grants	(180,000)
			Fees and Charges	(25,000)
<b>(240,707)</b>	<b>(113,470)</b>	<b>(113,330)</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(114,110)</b>
39,530	44,360	44,360	RECHARGES & CAPITAL CHARGES	
-	-	-	Support Services	46,970
-	-	-	Capital Charges	-
-	-	-	Recharges	-
-	-	-	Transfers to/from Reserves	-
<b>(201,177)</b>	<b>(69,110)</b>	<b>(68,970)</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>(67,140)</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		<b>(69,110)</b>	COMMENTS	
Employees		140		
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>(68,970)</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		<b>(69,110)</b>	COMMENTS	
Employees		(640)		
Support Services		2,610		
<b>Base Budget 2024/25</b>		<b>(67,140)</b>		
NOTES				

REVENUE BUDGET				
<b>SERVICE</b>		<b>Non-Distributed Costs</b>		
<b>SERVICE DESCRIPTION</b>		Those costs that are specifically excluded (by CIPFA's Code of Practice) from full allocation to individual services because to include them would distort the true cost of those services within the accounting year. The only costs that this Council can presently treat as NDC are pension costs relating to Retired Officers Pensions and Back funding of the Superannuation Scheme (i.e. the recovery of the pension fund deficit).		
<b>SERVICE MANAGER</b>		Service Lead for Finance		
<b>BUDGET MANAGER</b>		Service Lead for Finance		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	OUTTURN		2024/25
£	£	2023/24		£
		£		
1,814,088	1,673,000	1,353,000	EXPENDITURE	1,399,000
5,762	-	-	Employees	-
(377,473)	-	-	Premises	-
-	-	-	Supplies and Services	-
-	-	-	Transport	-
<b>1,442,377</b>	<b>1,673,000</b>	<b>1,353,000</b>	<b>TOTAL EXPENDITURE</b>	<b>1,399,000</b>
(1,500)	-	-	INCOME	-
127,195	-	-	Grants	-
-	-	-	Fees and Charges	-
<b>1,568,072</b>	<b>1,673,000</b>	<b>1,353,000</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>1,399,000</b>
29,380	29,640	29,640	RECHARGES & CAPITAL CHARGES	-
-	(800)	(800)	Support Services	-
(460,900)	(327,720)	(327,720)	Capital Charges	-
-	-	-	Recharges	(362,720)
-	-	-	Transfers to/from Reserves	-
<b>1,136,552</b>	<b>1,374,120</b>	<b>1,054,120</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>1,036,280</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		<b>1,374,120</b>	COMMENTS	
Employees		(320,000)	Superannuation backfunding	
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>1,054,120</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		<b>1,374,120</b>	COMMENTS	
Employees		(274,000)	Superannuation backfunding	
Support Services		(29,640)		
Capital Charges		800		
Recharges		(35,000)		
<b>Base Budget 2024/25</b>		<b>1,036,280</b>		
NOTES				

REVENUE BUDGET				
<b>SERVICE</b>		<b>Exchequer</b>		
<b>SERVICE DESCRIPTION</b>		Provision for Creditors, income management functions, includes bank charges and treasury management fee. The costs are fully recharged to services.		
<b>SERVICE MANAGER</b>		Service Lead for Finance		
<b>BUDGET MANAGER</b>		Exchequer Manager		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	OUTTURN		2024/25
£	£	2023/24		£
		£		
202,568	232,460	220,190	EXPENDITURE	
-	-	-	Employees	228,840
220,305	221,000	221,000	Premises	-
-	-	-	Supplies and Services	214,000
			Transport	-
<b>422,873</b>	<b>453,460</b>	<b>441,190</b>	<b>TOTAL EXPENDITURE</b>	<b>442,840</b>
-	-	-	INCOME	
-	-	-	Grants	-
			Fees and Charges	-
<b>422,873</b>	<b>453,460</b>	<b>441,190</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>442,840</b>
68,870	84,390	84,390	RECHARGES & CAPITAL CHARGES	
-	-	-	Support Services	83,450
(374,170)	(439,870)	(439,870)	Capital Charges	-
-	-	-	Recharges	(427,320)
			Transfers to/from Reserves	-
<b>117,573</b>	<b>97,980</b>	<b>85,710</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>98,970</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		<b>97,980</b>	COMMENTS	
Employees		(12,270)	Salary Savings	
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>85,710</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		<b>97,980</b>	COMMENTS	
Employees		13,380	Annual increase in employee costs	
Employees		(17,000)	0.6FTE Finance Officer post	
Supplies and Services		(3,000)		
Supplies and Services		(4,000)	Reduction in software costs	
Support Services		(940)		
Recharges		12,550		
<b>Base Budget 2024/25</b>		<b>98,970</b>		
NOTES				

REVENUE BUDGET					
<b>SERVICE</b>		<b>Debtors/Debt Recovery</b>			
<b>SERVICE DESCRIPTION</b>		Collection of sundry debtors due to ABC			
<b>SERVICE MANAGER</b>		Assistant Director HR, Customer Services Communications and Digitalisation			
<b>BUDGET MANAGER</b>		Service Lead Customers, Revenue & Benefits			
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE	
2022/23	2023/24	2023/24		2024/25	
£	£	£		£	
62,457	66,040	66,040	EXPENDITURE		
-	-	-	Employees	68,480	
10,510	1,800	1,800	Premises	-	
7	-	-	Supplies and Services	11,300	
			Transport	-	
<b>72,974</b>	<b>67,840</b>	<b>67,840</b>	<b>TOTAL EXPENDITURE</b>	<b>79,780</b>	
			INCOME		
-	-	-	Grants	-	
-	-	-	Fees and Charges	-	
<b>72,974</b>	<b>67,840</b>	<b>67,840</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>79,780</b>	
			RECHARGES & CAPITAL CHARGES		
43,740	52,090	52,090	Support Services	53,380	
-	-	-	Capital Charges	-	
(106,600)	(126,220)	(126,220)	Recharges	(133,110)	
-	-	-	Transfers to/from Reserves	-	
<b>10,114</b>	<b>(6,290)</b>	<b>(6,290)</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>50</b>	
ANALYSIS OF OUTTURN VARIATIONS					
<b>Base Budget 2023/24</b>		<b>(6,290)</b>	COMMENTS		
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>(6,290)</b>			
ANALYSIS OF BUDGET VARIATIONS					
<b>Base Budget 2023/24</b>		<b>(6,290)</b>	COMMENTS		
Employees		2,440			
Supplies & Services		9,500			Off site billing
Support Services		1,290			
Recharges		(6,890)			
<b>Base Budget 2024/25</b>		<b>50</b>			
NOTES					

REVENUE BUDGET				
<b>SERVICE</b>		<b>ICT</b>		
<b>SERVICE DESCRIPTION</b>		Provision of IT support to all services and to lead in the development of new applications, including GIS. Also includes Print Room and Multi Functional Devices.		
<b>SERVICE MANAGER</b>		Service Lead - IT & Digital		
<b>BUDGET MANAGER</b>		Service Lead - IT & Digital		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	OUTTURN		2024/25
£	£	2023/24		£
£	£	£		£
897,807	877,220	923,880	EXPENDITURE	
-	-	-	Employees	977,540
522,936	594,390	594,390	Premises	-
3,763	6,100	6,100	Supplies and Services	637,510
			Transport	7,200
<b>1,424,506</b>	<b>1,477,710</b>	<b>1,524,370</b>	<b>TOTAL EXPENDITURE</b>	<b>1,622,250</b>
-	-	-	INCOME	
(9,739)	(7,750)	(7,750)	Grants	-
			Fees and Charges	-
<b>1,414,768</b>	<b>1,469,960</b>	<b>1,516,620</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>1,622,250</b>
141,650	155,520	155,520	RECHARGES & CAPITAL CHARGES	-
-	20,900	20,900	Support Services	155,840
(1,578,310)	(1,539,910)	(1,539,910)	Capital Charges	40,900
-	(74,000)	(74,000)	Recharges	(1,709,760)
			Transfers to/from Reserves	-
<b>(21,892)</b>	<b>32,470</b>	<b>79,130</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>109,230</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		<b>32,470</b>	COMMENTS	
Employees		10,010		
Employees		36,650	Transfer of Data & Systems Analyst post from planning	
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>79,130</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		<b>32,470</b>	COMMENTS	
Employees		63,670	Annual increase in employee costs	
Employees		36,650	Transfer of Data & Systems Analyst post from planning	
Supplies and Services		43,120	Increase in Microsoft Licence costs	
Transport		1,100		
Fees & Charges		7,750		
Support Services		320		
Capital Charges		20,000		
Recharges		(169,850)		
Transfers to/from Reserves		74,000		
<b>Base Budget 2024/25</b>		<b>109,230</b>		
NOTES				

REVENUE BUDGET				
<b>SERVICE</b>		<b>Telephony</b>		
<b>SERVICE DESCRIPTION</b>		All the organisations telephone are charged here then re-charged to individual services		
<b>SERVICE MANAGER</b>		Service Lead - IT & Digital		
<b>BUDGET MANAGER</b>		Service Lead - IT & Digital		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	OUTTURN		2024/25
£	£	2023/24		£
£	£	£		£
-	-	-	EXPENDITURE	-
-	-	-	Employees	-
91,995	70,100	70,100	Premises	-
-	-	-	Supplies and Services	60,000
-	-	-	Transport	-
<b>91,995</b>	<b>70,100</b>	<b>70,100</b>	<b>TOTAL EXPENDITURE</b>	<b>60,000</b>
-	-	-	INCOME	-
-	-	-	Grants	-
-	-	-	Fees and Charges	-
<b>91,995</b>	<b>70,100</b>	<b>70,100</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>60,000</b>
980	1,040	1,040	RECHARGES & CAPITAL CHARGES	480
-	-	-	Support Services	-
(71,030)	(71,120)	(71,120)	Capital Charges	(60,510)
-	-	-	Recharges	-
-	-	-	Transfers to/from Reserves	-
<b>21,945</b>	<b>20</b>	<b>20</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>(30)</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		<b>20</b>	COMMENTS	
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>20</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		<b>20</b>	COMMENTS	
Supplies & Services		(10,100)	Telephony costs	
Support Services		(560)		
Recharges		10,610		
<b>Base Budget 2024/25</b>		<b>(30)</b>		
NOTES				

REVENUE BUDGET				
<b>SERVICE</b>		<b>Contracts &amp; Procurement</b>		
<b>SERVICE DESCRIPTION</b>		Provision of comprehensive and expert procurement and contract advice and support to Managers and Officers in order to maximize on-going efficiencies and savings through robust procurement and contract practices. Provision of contract monitoring of PFI Contract. Provision of Business Support to Services within the Council.		
<b>SERVICE MANAGER</b>		Procurement & Contracts Manager		
<b>BUDGET MANAGER</b>		Procurement & Contracts Manager		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	OUTTURN		2024/25
£	£	2023/24		£
		£		
283,381	312,790	314,810	EXPENDITURE	
-	-	-	Employees	302,690
3,247	2,570	3,000	Premises	-
2,426	2,240	2,240	Supplies and Services	2,250
			Transport	2,240
<b>289,053</b>	<b>317,600</b>	<b>320,050</b>	<b>TOTAL EXPENDITURE</b>	<b>307,180</b>
			INCOME	
-	-	-	Grants	-
-	-	-	Fees and Charges	-
<b>289,053</b>	<b>317,600</b>	<b>320,050</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>307,180</b>
69,880	62,560	62,560	RECHARGES & CAPITAL CHARGES	
-	-	-	Support Services	30,040
(446,940)	(72,210)	(72,210)	Capital Charges	-
-	-	-	Recharges	(312,860)
			Transfers to/from Reserves	-
<b>(88,007)</b>	<b>307,950</b>	<b>310,400</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>24,360</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		<b>307,950</b>	COMMENTS	
Employees		2,020		
Supplies and Services		430		
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>310,400</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		<b>307,950</b>	COMMENTS	
Employees		22,670	Annual increase in employee costs	
Employees		(32,770)	Business Support officer post	
Supplies and Services		(320)		
Support Services		(32,520)		
Recharges		(240,650)	Service now recharged	
<b>Base Budget 2024/25</b>		<b>24,360</b>		
NOTES				

<b>REVENUE BUDGET</b>				
<b>HR and Customer Services, Comms and Digitalisation</b>				
<b>ACTUAL</b>	<b>BUDGET</b>	<b>PROJECTED</b>	<b>DETAIL</b>	<b>ESTIMATE</b>
<b>2022/23</b>	<b>2023/24</b>	<b>OUTTURN</b>		<b>2024/25</b>
<b>£</b>	<b>£</b>	<b>2023/24</b>		<b>£</b>
<b>£</b>	<b>£</b>	<b>£</b>		<b>£</b>
(72,152)	10	(45,880)	Visitor & Call Centre	(3,310)
14,602	142,760	142,760	Human Resources	143,690
446,154	518,040	493,400	Communications & Marketing	475,090
<b>388,604</b>	<b>660,810</b>	<b>590,280</b>	<b>SERVICE EXPENDITURE</b>	<b>615,470</b>

**SUBJECTIVE ANALYSIS - 2024/25 ESTIMATE**  
**HR and Customer Services, Comms and Digitalisation**

	Visitor & Call Centre	Human Resources	Communications & Marketing	Total
<b>EXPENDITURE</b>				
Employees	560,100	808,780	378,210	1,747,090
Premises	1,000	-	-	1,000
Supplies and Services	25,250	71,120	50,000	146,370
Transport	1,000	3,150	5,130	9,280
<b>TOTAL EXPENDITURE</b>	<b>587,350</b>	<b>883,050</b>	<b>433,340</b>	<b>1,903,740</b>
<b>INCOME</b>				
Grants	-	-	-	-
Fees & Charges	-	( 55,000)	( 17,000)	( 72,000)
<b>TOTAL INCOME</b>	<b>-</b>	<b>( 55,000)</b>	<b>( 17,000)</b>	<b>( 72,000)</b>
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>587,350</b>	<b>828,050</b>	<b>416,340</b>	<b>1,831,740</b>
<b>NON CONTROLLABLE ITEMS</b>				
Support Services	161,730	131,950	81,750	375,430
Capital Charges	132,700	-	-	132,700
Recharges	( 885,090)	( 816,310)	( 23,000)	( 1,724,400)
Transfers to/from Reserves	-	-	-	-
<b>TOTAL NON-CONTROLLABLE ITEMS</b>	<b>( 590,660)</b>	<b>( 684,360)</b>	<b>58,750</b>	<b>( 1,216,270)</b>
<b>NET EXPENDITURE</b>	<b>( 3,310)</b>	<b>143,690</b>	<b>475,090</b>	<b>615,470</b>

REVENUE BUDGET				
<b>SERVICE</b>		<b>Visitor &amp; Call Centre</b>		
<b>SERVICE DESCRIPTION</b>		The provision of the customer contact and call centres.		
<b>SERVICE MANAGER</b>		Assistant Director HR, Customer Services, Communications and Digitalisation		
<b>BUDGET MANAGER</b>		Service lead for Customer Revenues & Benefits		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	OUTTURN		2024/25
£	£	2023/24		£
		£		
531,828	564,300	518,410	EXPENDITURE	
-	5,000	5,000	Employees	560,100
30,139	29,700	29,700	Premises	1,000
71	4,300	4,300	Supplies and Services	25,250
			Transport	1,000
<b>562,038</b>	<b>603,300</b>	<b>557,410</b>	<b>TOTAL EXPENDITURE</b>	<b>587,350</b>
-	-	-	INCOME	
-	-	-	Grants	-
			Fees and Charges	-
<b>562,038</b>	<b>603,300</b>	<b>557,410</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>587,350</b>
154,120	193,050	193,050	RECHARGES & CAPITAL CHARGES	
129,700	124,800	124,800	Support Services	161,730
(918,010)	(921,140)	(921,140)	Capital Charges	132,700
-	-	-	Recharges	(885,090)
			Transfers to/from Reserves	-
<b>(72,152)</b>	<b>10</b>	<b>(45,880)</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>(3,310)</b>
<b>ANALYSIS OF OUTTURN VARIATIONS</b>				
<b>Base Budget 2023/24</b>		<b>10</b>	<b>COMMENTS</b>	
Employees		(45,890)	Salary Savings re vacant posts and reduction in hours	
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>(45,880)</b>		
<b>ANALYSIS OF BUDGET VARIATIONS</b>				
<b>Base Budget 2023/24</b>		<b>10</b>	<b>COMMENTS</b>	
Employees		26,150	Annual increase in employee costs	
Employees		(30,350)	CSA post removed	
Premises		(4,000)	Reduction in hire of premises	
Supplies & Services		(4,450)	SDS Annual subscription discontinued	
Transport		(3,300)		
Support Services		(31,320)		
Capital Charges		7,900		
Recharges		36,050		
<b>Base Budget 2024/25</b>		<b>(3,310)</b>		
<b>NOTES</b>				

REVENUE BUDGET				
<b>SERVICE</b>		<b>Human Resources</b>		
<b>SERVICE DESCRIPTION</b>		The Human Resources team is responsible for personnel and training procedures, payroll, personnel policy and employee relations. These costs are recharged to services on a per head basis.		
<b>SERVICE MANAGER</b>		Assistant Director HR, Customer Services, Communications and Digitalisation		
<b>BUDGET MANAGER</b>		Assistant Director HR, Customer Services, Communications and Digitalisation		
<b>ACTUAL</b>	<b>BUDGET</b>	<b>PROJECTED</b>	<b>DETAIL</b>	<b>ESTIMATE</b>
<b>2022/23</b>	<b>2023/24</b>	<b>2023/24</b>		<b>2024/25</b>
<b>£</b>	<b>£</b>	<b>£</b>		<b>£</b>
620,060	784,820	784,820	EXPENDITURE	
-	-	-	Employees	808,780
119,097	70,920	70,920	Premises	-
2,919	3,150	3,150	Supplies and Services	71,120
			Transport	3,150
<b>742,075</b>	<b>858,890</b>	<b>858,890</b>	<b>TOTAL EXPENDITURE</b>	<b>883,050</b>
			INCOME	
-	-	-	Grants	-
(75,673)	(54,230)	(54,230)	Fees and Charges	(55,000)
<b>666,402</b>	<b>804,660</b>	<b>804,660</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>828,050</b>
			RECHARGES & CAPITAL CHARGES	
122,660	148,680	148,680	Support Services	131,950
-	-	-	Capital Charges	-
(774,460)	(810,580)	(810,580)	Recharges	(816,310)
-	-	-	Transfers to/from Reserves	-
<b>14,602</b>	<b>142,760</b>	<b>142,760</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>143,690</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		<b>142,760</b>	COMMENTS	
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>142,760</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		<b>142,760</b>	COMMENTS	
Employees		23,960		
Supplies and Services		200		
Income		(770)		
Support Services		(16,730)		
Recharges		(5,730)		
<b>Base Budget 2024/25</b>		<b>143,690</b>		
<b>NOTES</b>				

REVENUE BUDGET				
<b>SERVICE</b>		<b>Communications &amp; Marketing</b>		
<b>SERVICE DESCRIPTION</b>		To provide marketing and communications services internally and externally to promote and protect the reputation of the Council and the growth of Ashford. This includes responsibility for web design and content management, media management, marketing, and publications (hard copy and on-line)		
<b>SERVICE MANAGER</b>		Assistant Director HR, Customer Services, Communications and Digitalisation		
<b>BUDGET MANAGER</b>		Communications and Marketing Manager		
ACTUAL 2022/23 £	BUDGET 2023/24 £	PROJECTED OUTTURN 2023/24 £	DETAIL	ESTIMATE 2024/25 £
345,418	358,170	364,530	EXPENDITURE	
-	-	-	Employees	378,210
86,516	103,000	59,000	Premises	-
5,140	-	-	Supplies and Services	50,000
			Transport	5,130
<b>437,074</b>	<b>461,170</b>	<b>423,530</b>	<b>TOTAL EXPENDITURE</b>	<b>433,340</b>
			INCOME	
-	-	-	Grants	-
(24,650)	(22,000)	(9,000)	Fees and Charges	(17,000)
<b>412,424</b>	<b>439,170</b>	<b>414,530</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>416,340</b>
			RECHARGES & CAPITAL CHARGES	
56,730	101,870	101,870	Support Services	81,750
-	-	-	Capital Charges	-
(23,000)	(23,000)	(23,000)	Recharges	(23,000)
-	-	-	Transfers to/from Reserves	-
<b>446,154</b>	<b>518,040</b>	<b>493,400</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>475,090</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		<b>518,040</b>	COMMENTS	
Employees		6,360		
Supplies & Services		(16,000)	Reduction in postage costs due to reduction in number of issues of Residents magazine	
Supplies & Services		(28,000)	Reduction in External printing costs	
Fees & Charges		13,000	Reduction in Advertising income	
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>493,400</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		<b>518,040</b>	COMMENTS	
Employees		17,240	Annual increase in employee costs	
Supplies and Services		(22,000)	Reduction in postage costs due to reduction in number of Issues of residents magazine	
Supplies and Services		(31,000)	Reduction in External printing costs	
Transport		5,130	Car Allowance	
Fees & Charges		5,000	Reduction in advertising income	
Support Services		(20,120)		
<b>Base Budget 2024/25</b>		<b>472,290</b>		
NOTES				
Saving as magazine reduced from 4 to 2 editions.				

<b>REVENUE BUDGET</b>				
<b>Housing General Fund</b>				
<b>ACTUAL</b>	<b>BUDGET</b>	<b>PROJECTED</b>	<b>DETAIL</b>	<b>ESTIMATE</b>
<b>2022/23</b>	<b>2023/24</b>	<b>OUTTURN</b>		<b>2024/25</b>
<b>£</b>	<b>£</b>	<b>2023/24</b>		<b>£</b>
<b>£</b>	<b>£</b>	<b>£</b>		<b>£</b>
1,850,206	1,209,820	1,786,800	Housing Options	2,589,230
(5,971)	-	-	Refugee Project	-
148,951	197,290	194,980	Private Sector Housing	181,360
108,839	90,170	90,230	Housing Strategy and Enabling	77,250
48,921	33,710	30,690	Gypsy Site - Chilmington	37,590
<b>2,150,946</b>	<b>1,530,990</b>	<b>2,102,700</b>	<b>SERVICE EXPENDITURE</b>	<b>2,885,430</b>

**SUBJECTIVE ANALYSIS - 2024/25 ESTIMATE**  
**Housing General Fund**

	Housing Options	Refugee Project	Private Sector Housing	Housing Strategy and Enabling	Gypsy Site - Chilmington	Total
<b>EXPENDITURE</b>						
Employees	1,438,680	411,860	158,130	44,980	22,190	2,075,840
Premises	2,048,940	130,970	-	-	77,470	2,257,380
Supplies and Services	2,605,080	129,760	13,650	15,410	2,530	2,766,430
Transport	49,560	18,500	7,100	2,360	1,460	78,980
<b>TOTAL EXPENDITURE</b>	<b>6,142,260</b>	<b>691,090</b>	<b>178,880</b>	<b>62,750</b>	<b>103,650</b>	<b>7,178,630</b>
<b>INCOME</b>						
Grants	( 966,160)	( 407,480)	-	-	-	( 1,373,640)
Fees & Charges	( 3,015,200)	-	( 30,670)	-	( 79,460)	( 3,125,330)
<b>TOTAL INCOME</b>	<b>( 3,981,360)</b>	<b>( 407,480)</b>	<b>( 30,670)</b>	<b>-</b>	<b>( 79,460)</b>	<b>( 4,498,970)</b>
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>2,160,900</b>	<b>283,610</b>	<b>148,210</b>	<b>62,750</b>	<b>24,190</b>	<b>2,679,660</b>
<b>NON CONTROLLABLE ITEMS</b>						
Support Services	392,330	63,130	33,150	14,500	6,300	509,410
Capital Charges	36,000	-	-	-	7,100	43,100
Recharges	-	-	-	-	-	-
Transfers to/from Reserves	-	( 346,740)	-	-	-	( 346,740)
<b>TOTAL NON-CONTROLLABLE ITEMS</b>	<b>428,330</b>	<b>( 283,610)</b>	<b>33,150</b>	<b>14,500</b>	<b>13,400</b>	<b>205,770</b>
<b>NET EXPENDITURE</b>	<b>2,589,230</b>	<b>-</b>	<b>181,360</b>	<b>77,250</b>	<b>37,590</b>	<b>2,885,430</b>

REVENUE BUDGET				
<b>SERVICE</b>		<b>Housing Options</b>		
<b>SERVICE DESCRIPTION</b>		The administration of the homeless service including B & B, Christchurch House, Christchurch Lodge, providing housing advice and maintenance of the housing register Lettings, ABC Lettings and Private Sector Leasing		
<b>SERVICE MANAGER</b>		Assistant Director of Housing		
<b>BUDGET MANAGER</b>		Service Improvement Manager		
<b>ACTUAL</b>	<b>BUDGET</b>	<b>PROJECTED</b>	<b>DETAIL</b>	<b>ESTIMATE</b>
<b>2022/23</b>	<b>2023/24</b>	<b>2023/24</b>		<b>2024/25</b>
<b>£</b>	<b>£</b>	<b>£</b>		<b>£</b>
			<b>EXPENDITURE</b>	
1,093,491	1,233,300	1,295,300	Employees	1,438,680
1,862,483	1,895,980	1,955,780	Premises	2,048,940
2,379,112	1,528,010	2,223,140	Supplies and Services	2,605,080
36,776	36,990	37,330	Transport	49,560
<b>5,371,861</b>	<b>4,694,280</b>	<b>5,511,550</b>	<b>TOTAL EXPENDITURE</b>	<b>6,142,260</b>
			<b>INCOME</b>	
(992,798)	(1,010,680)	(1,276,450)	Grants	(966,160)
(2,808,678)	(2,856,330)	(2,830,850)	Fees and Charges	(3,015,200)
<b>1,570,386</b>	<b>827,270</b>	<b>1,404,250</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>2,160,900</b>
			<b>RECHARGES &amp; CAPITAL CHARGES</b>	
323,420	359,450	359,450	Support Services	392,330
14,000	23,100	23,100	Capital Charges	36,000
-	-	-	Recharges	-
(57,600)	-	-	Transfers to/from Reserves	-
<b>1,850,206</b>	<b>1,209,820</b>	<b>1,786,800</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>2,589,230</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		<b>1,209,820</b>	<b>COMMENTS</b>	
Employees		(24,060)	In year salary vacancy savings	
Employees		86,060	Service Improvement Manager post made permanent	
Premises		19,800	Cleaning and utility costs in Christchurch properties	
Premises		40,000	Increase in ABC letting rents paid to landlords	
Supplies and Services		650,930	Increase in temporary accommodation costs	
Supplies and Services		44,200	Contribution for use and running of hostel for rough sleeper support	
Transport		340		
Grants		(218,120)	Homeless prevention grant top up	
Grants		(12,210)	Net uplift in various other grants	
Grants		(35,440)	Domestic Abuse new burdens grant	
Fees and Charges		(44,000)	ABC lettings rent and management fee collected from landlord	
Fees and Charges		69,480	Decrease in HB from RSAP properties	
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>1,786,800</b>		

ANALYSIS OF BUDGET VARIATIONS		
		COMMENTS
<b>Base Budget 2023/24</b>	<b>1,209,820</b>	
Employees	90,530	Service Improvement Manager post made permanent
Employees	(68,200)	Net movement of posts funded by RSI grant
Employees	(41,450)	Post no longer funded by KCC
Employees	209,240	Growth posts x5 FTEs
Employees	(40,280)	Net movement in posts funded by RSAP grant
Employees	55,540	Annual increase in employee costs
Premises	90,000	ABC Lettings rents payable
Premises	62,960	Premise costs for new TA property
Supplies and Services	915,800	Increase in temporary accommodation costs
Supplies and Services	156,000	Contribution for use and running of hostel for rough sleeper support
Supplies and Services	5,270	Increase in prevention funding and other misc costs in department
Transport	12,570	Increase in cash alternative for new posts
Grants	(44,150)	Uplift in Flexible Homeless grant
Grants	31,000	Reduction in RSI grant funding
Grants	50,660	Reduction in RSAP grant funding
Grants	43,130	Funding for post no longer received
Grants	(36,120)	Domestic Abuse new burdens grant
Fees and Charges	(99,000)	ABC lettings rents and management fee income receivable
Fees and Charges	(59,870)	Increase in TA HB and rent recievable
Support Services	32,880	
Capital Charges	12,900	
<b>Base Budget 2024/25</b>	<b>2,589,230</b>	
<b>NOTES</b>		

REVENUE BUDGET				
<b>SERVICE</b>		<b>Refugee Project</b>		
<b>SERVICE DESCRIPTION</b>		The administration of refugee programmes funded by central government.		
<b>SERVICE MANAGER</b>		Assistant Director of Housing		
<b>BUDGET MANAGER</b>		Resettlement Manager		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	OUTTURN		2024/25
£	£	2023/24		£
		£		
			EXPENDITURE	
257,140	324,360	324,360	Employees	411,860
203,900	291,770	291,770	Premises	130,970
426,949	607,150	609,150	Supplies and Services	129,760
54,484	49,420	49,420	Transport	18,500
<b>942,474</b>	<b>1,272,700</b>	<b>1,274,700</b>	<b>TOTAL EXPENDITURE</b>	<b>691,090</b>
			INCOME	
(948,445)	(2,171,400)	(2,171,400)	Grants	(407,480)
-	-	-	Fees and Charges	-
<b>(5,971)</b>	<b>(898,700)</b>	<b>(896,700)</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>283,610</b>
			RECHARGES & CAPITAL CHARGES	
-	37,440	37,440	Support Services	63,130
-	-	-	Capital Charges	-
-	-	-	Recharges	-
(1)	861,260	859,260	Transfers to/from Reserves	(346,740)
<b>(5,971)</b>	-	-	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	-
<b>ANALYSIS OF OUTTURN VARIATIONS</b>				
<b>Base Budget 2023/24</b>		-	COMMENTS	
Supplies and Services		2,000	Training and education cost across schemes	
Transfers to/from Reserves		(2,000)	Contribution to reserves to fund future years support	
<b>Outturn 2023/24 (P6 Forecast)</b>		-		
<b>ANALYSIS OF BUDGET VARIATIONS</b>				
<b>Base Budget 2023/24</b>		-	COMMENTS	
Employees		87,500	Salary pressure for new staff members	
Premises		(160,800)	Reduction of rent and arrears aid following growth of scheme and independence of refugees	
Supplies and Services		(477,390)	Reduction of training and education costs following growth of scheme and independence of refugees	
Transport		(30,920)	Reduction in transport for Afghan Refugees	
Grants		1,763,920	Reduction in grant from tapering of grant support over scheme length	
Support Services		25,690	Support services from other departments	
Transfers to/from Reserves		(1,208,000)	Contribution from reserves to fund future years support	
<b>Base Budget 2024/25</b>		-		
<b>NOTES</b>				

REVENUE BUDGET				
<b>SERVICE</b>		<b>Private Sector Housing</b>		
<b>SERVICE DESCRIPTION</b>		To improve the quality of Private Sector Housing stock and to provide services to private sector landlords, as well as the administration of disabled facilities grants		
<b>SERVICE MANAGER</b>		Assistant Director of Housing		
<b>BUDGET MANAGER</b>		Private Sector Housing Manager		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	OUTTURN		2024/25
£	£	2023/24		£
		£		
151,543	151,250	151,430	EXPENDITURE	
2,212	-	2,310	Employees	158,130
12,249	13,450	16,450	Premises	-
5,853	5,970	5,970	Supplies and Services	13,650
			Transport	7,100
<b>171,858</b>	<b>170,670</b>	<b>176,160</b>	<b>TOTAL EXPENDITURE</b>	<b>178,880</b>
(9,910)	-	(2,310)	INCOME	
(43,846)	(26,560)	(32,050)	Grants	-
			Fees and Charges	(30,670)
<b>118,101</b>	<b>144,110</b>	<b>141,800</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>148,210</b>
30,850	53,180	53,180	RECHARGES & CAPITAL CHARGES	
			Support Services	33,150
-	-	-	Capital Charges	-
-	-	-	Recharges	-
-	-	-	Transfers to/from Reserves	-
<b>148,951</b>	<b>197,290</b>	<b>194,980</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>181,360</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		<b>197,290</b>	COMMENTS	
Employees		180		
Premises		2,310	Replacement of boilers	
Supplies and Services		3,000	Security costs to prevent anti social behaviour on property	
Grants		(2,310)	Grant funding for boilers	
Fees and Charges		(5,490)	Increase in HMO license fees	
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>194,980</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		<b>197,290</b>	COMMENTS	
Employees		6,880	Pay increments	
Supplies and Services		200		
Transport		1,130		
Fees and Charges		(4,110)	Increase in HMO license fees	
Support Services		(20,030)		
<b>Base Budget 2024/25</b>		<b>181,360</b>		
NOTES				

REVENUE BUDGET				
<b>SERVICE</b>		<b>Housing Strategy and Enabling</b>		
<b>SERVICE DESCRIPTION</b>		To encourage the provision of affordable housing outside of the HRA		
<b>SERVICE MANAGER</b>		Assistant Director of Housing		
<b>BUDGET MANAGER</b>		Development Partnership Manager		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	OUTTURN		2024/25
£	£	2023/24		£
		£		
79,799	52,960	52,960	EXPENDITURE	
-	-	-	Employees	44,980
2,995	15,700	15,760	Premises	-
3,965	2,660	2,660	Supplies and Services	15,410
			Transport	2,360
<b>86,759</b>	<b>71,320</b>	<b>71,380</b>	<b>TOTAL EXPENDITURE</b>	<b>62,750</b>
			INCOME	
-	-	-	Grants	-
-	-	-	Fees and Charges	-
<b>86,759</b>	<b>71,320</b>	<b>71,380</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>62,750</b>
			RECHARGES & CAPITAL CHARGES	
22,080	18,850	18,850	Support Services	14,500
-	-	-	Capital Charges	-
-	-	-	Recharges	-
-	-	-	Transfers to/from Reserves	-
<b>108,839</b>	<b>90,170</b>	<b>90,230</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>77,250</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		<b>90,170</b>	COMMENTS	
Supplies and Services		60		
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>90,230</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		<b>90,170</b>	COMMENTS	
Employees		(7,980)	Transfer proportion of post with HRA	
Supplies and Services		(290)		
Transport		(300)		
Support Services		(4,350)		
<b>Base Budget 2024/25</b>		<b>77,250</b>		
NOTES				

REVENUE BUDGET				
<b>SERVICE</b>		<b>Gypsy Site - Chilmington</b>		
<b>SERVICE DESCRIPTION</b>		Provision of 16 pitches at the Travellers site at Chilmington		
<b>SERVICE MANAGER</b>		Assistant Director of Housing		
<b>BUDGET MANAGER</b>		Housing Operations Manager, Income and Neighbourhoods		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	OUTTURN		2024/25
£	£	2023/24		£
£	£	£		£
			EXPENDITURE	
10,245	20,550	15,530	Employees	22,190
100,599	75,000	77,000	Premises	77,470
2,335	2,530	2,530	Supplies and Services	2,530
641	1,330	1,330	Transport	1,460
<b>113,821</b>	<b>99,410</b>	<b>96,390</b>	<b>TOTAL EXPENDITURE</b>	<b>103,650</b>
			INCOME	
-	-	-	Grants	-
(76,130)	(80,560)	(80,560)	Fees and Charges	(79,460)
<b>37,691</b>	<b>18,850</b>	<b>15,830</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>24,190</b>
			RECHARGES & CAPITAL CHARGES	
5,030	7,960	7,960	Support Services	6,300
6,200	6,900	6,900	Capital Charges	7,100
-	-	-	Recharges	-
-	-	-	Transfers to/from Reserves	-
<b>48,921</b>	<b>33,710</b>	<b>30,690</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>37,590</b>
<b>ANALYSIS OF OUTTURN VARIATIONS</b>				
<b>Base Budget 2023/24</b>		<b>33,710</b>	<b>COMMENTS</b>	
Employees		(5,020)	In year salary savings	
Premises		2,000	Increase in electricity costs	
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>30,690</b>		
<b>ANALYSIS OF BUDGET VARIATIONS</b>				
<b>Base Budget 2023/24</b>		<b>33,710</b>	<b>COMMENTS</b>	
Employees		1,640	Increase in electricity costs	
Premises		2,470		
Transport		130		
Fees and Charges		1,100		
Support Services		(1,660)		
Capital Charges		200		
<b>Base Budget 2024/25</b>		<b>37,590</b>		
<b>NOTES</b>				

REVENUE BUDGET				
Wellbeing and Port				
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	OUTTURN		2024/25
£	£	2023/24		£
£	£	£		£
(123,042)	-	(95,000)	Ashford Port Health	(95,000)
25	(10)	(10)	Insurance	30
642,015	688,870	688,680	Environmental Health	666,760
31,189	111,320	121,370	Licencing	157,760
<b>550,187</b>	<b>800,180</b>	<b>715,040</b>	<b>SERVICE EXPENDITURE</b>	<b>729,550</b>

**SUBJECTIVE ANALYSIS - 2024/25 ESTIMATE**  
**Wellbeing and Port**

	<b>Ashford Port Health</b>	<b>Insurance</b>	<b>Environmental Health</b>	<b>Licencing</b>	<b>Total</b>
<b>EXPENDITURE</b>					
Employees	2,496,760	-	945,330	5,000	3,447,090
Premises	-	-	11,590	2,700	14,290
Supplies and Services	118,510	-	83,140	6,450	208,100
Transport	45,050	-	32,650	-	77,700
<b>TOTAL EXPENDITURE</b>	<b>2,660,320</b>	<b>-</b>	<b>1,072,710</b>	<b>14,150</b>	<b>3,747,180</b>
<b>INCOME</b>					
Grants	(3,326,780)	-	-	(1,200)	(3,327,980)
Fees & Charges	(120,000)	-	(25,900)	(282,000)	(427,900)
<b>TOTAL INCOME</b>	<b>(3,446,780)</b>	<b>-</b>	<b>(25,900)</b>	<b>(283,200)</b>	<b>(3,755,880)</b>
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(786,460)</b>	<b>-</b>	<b>1,046,810</b>	<b>(269,050)</b>	<b>(8,700)</b>
<b>NON CONTROLLABLE ITEMS</b>					
Support Services	654,160	169,080	810,830	426,810	2,060,880
Capital Charges	37,300	-	-	-	37,300
Recharges	-	(169,050)	(1,190,880)	-	(1,359,930)
Transfers to/from Reserves	-	-	-	-	-
<b>TOTAL NON-CONTROLLABLE ITEMS</b>	<b>691,460</b>	<b>30</b>	<b>(380,050)</b>	<b>426,810</b>	<b>738,250</b>
<b>NET EXPENDITURE</b>	<b>(95,000)</b>	<b>30</b>	<b>666,760</b>	<b>157,760</b>	<b>729,550</b>

REVENUE BUDGET				
<b>SERVICE</b>		<b>Ashford Port Health</b>		
<b>SERVICE DESCRIPTION</b>		This service is responsible for port health procedures for Sanitary and Phytosanitary (SPS) controls in relation to imports of, products of animal origin (POA) and high risk food not of animal origin (HRFNOA), arriving through the Eurotunnel.		
<b>SERVICE MANAGER</b>		Director of Health and Wellbeing		
<b>BUDGET MANAGER</b>		Port Health Manager		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	OUTTURN		2024/25
£	£	2023/24		£
£	£	£		£
3,479,530	3,037,290	3,037,290	EXPENDITURE	2,496,760
-	-	-	Employees	-
644,237	162,000	82,000	Premises	118,510
49,507	9,150	9,150	Supplies and Services	45,050
			Transport	
<b>4,173,273</b>	<b>3,208,440</b>	<b>3,128,440</b>	<b>TOTAL EXPENDITURE</b>	<b>2,660,320</b>
(5,155,776)	(3,724,050)	(3,739,050)	INCOME	(3,326,780)
(197,087)	(120,000)	(120,000)	Grants	(120,000)
			Fees and Charges	
<b>(1,179,590)</b>	<b>(635,610)</b>	<b>(730,610)</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(786,460)</b>
1,055,348	616,110	616,110	RECHARGES & CAPITAL CHARGES	654,160
1,200	19,500	19,500	Support Services	37,300
-	-	-	Capital Charges	-
-	-	-	Recharges	-
			Transfers to/from Reserves	-
<b>(123,042)</b>	<b>-</b>	<b>(95,000)</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>(95,000)</b>
<b>ANALYSIS OF OUTTURN VARIATIONS</b>				
<b>Base Budget 2023/24</b>		-	COMMENTS	
Supplies & Services		(80,000)	Reduction computer software contract for IUU (Illegal, unreported and unregulated) fishing licences	
Grants		(15,000)	Reduction in grant to recognise IUU fishing income	
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>(95,000)</b>		
<b>ANALYSIS OF BUDGET VARIATIONS</b>				
<b>Base Budget 2023/24</b>		-	COMMENTS	
Employees		(540,530)	Reduction in posts for revised structure	
Supplies & Services		(43,490)	Reduction in computer software contract for IUU fishing licences	
Transport		35,900	Increase in travel and mileage costs	
Grants		397,270	Reduction in grant to match overall reduction in expenditure	
Support Services		38,050		
Capital Charges		17,800		
<b>Base Budget 2024/25</b>		<b>(95,000)</b>		
<b>NOTES</b>				

REVENUE BUDGET				
<b>SERVICE</b>		<b>Insurance</b>		
<b>SERVICE DESCRIPTION</b>		Insurance premium account recharged across departments and insurance admin expenses.		
<b>SERVICE MANAGER</b>		Director of Health and Wellbeing		
<b>BUDGET MANAGER</b>		Community Safety and Wellbeing Manager		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	2023/24		2024/25
£	£	£		£
79,221	-	-	EXPENDITURE	-
-	-	-	Employees	-
979,043	-	-	Premises	-
-	-	-	Supplies and Services	-
-	-	-	Transport	-
<b>1,058,264</b>	-	-	<b>TOTAL EXPENDITURE</b>	-
-	-	-	INCOME	-
(58,229)	-	-	Grants	-
-	-	-	Fees and Charges	-
<b>1,000,035</b>	-	-	<b>NET CONTROLLABLE EXPENDITURE</b>	-
100,910	85,170	85,170	RECHARGES & CAPITAL CHARGES	169,080
-	-	-	Support Services	-
(1,100,920)	(85,180)	(85,180)	Capital Charges	(169,050)
-	-	-	Recharges	-
-	-	-	Transfers to/from Reserves	-
<b>25</b>	<b>(10)</b>	<b>(10)</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>30</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		<b>(10)</b>	COMMENTS	
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>(10)</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		<b>(10)</b>	COMMENTS	
Support Services		83,910		
Recharges		(83,870)		
<b>Base Budget 2024/25</b>		<b>30</b>		
NOTES				

REVENUE BUDGET				
<b>SERVICE</b>		<b>Environmental Health</b>		
<b>SERVICE DESCRIPTION</b>		Responsible for the statutory requirements for food safety, infectious disease control, environmental protection & health and safety (including corporate health & safety)		
<b>SERVICE MANAGER</b>		Director of Health and Wellbeing		
<b>BUDGET MANAGER</b>		Community Safety and Wellbeing Manager		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	OUTTURN		2024/25
£	£	2023/24		£
£	£	£		£
1,082,600	1,120,180	1,111,230	EXPENDITURE	
13,358	10,850	11,150	Employees	945,330
65,749	56,690	69,245	Premises	11,590
38,597	35,600	35,600	Supplies and Services	83,140
			Transport	32,650
<b>1,200,304</b>	<b>1,223,320</b>	<b>1,227,225</b>	<b>TOTAL EXPENDITURE</b>	<b>1,072,710</b>
(5,734)	-	-	INCOME	
(24,965)	(25,600)	(28,695)	Grants	-
			Fees and Charges	(25,900)
<b>1,169,605</b>	<b>1,197,720</b>	<b>1,198,530</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>1,046,810</b>
758,870	987,260	987,260	RECHARGES & CAPITAL CHARGES	
-	-	-	Support Services	810,830
(1,286,460)	(1,496,110)	(1,496,110)	Capital Charges	-
		(1,000)	Recharges	(1,190,880)
			Transfers to/from Reserves	-
<b>642,015</b>	<b>688,870</b>	<b>688,680</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>666,760</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		<b>688,870</b>	COMMENTS	
Employees		(8,950)	Vacancy salary saving	
Premises		300		
Supplies and Services		12,555	Vet fees for licencing inspector to cover vacant post	
Fees and Charges		(3,095)		
Transfer to/from Reserves		(1,000)		
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>688,680</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		<b>688,870</b>	COMMENTS	
Employees		(107,600)	Removal of post as part of savings target	
Employees		(125,310)	Posts transferred to Parking	
Employees		58,060	Annual increase in employee costs	
Premises		740		
Supplies and Services		5,950	Promos & exhibitions costs covered by UKSPF grant	
Supplies and Services		10,500	Increase in computer software cost	
Supplies and Services		10,000	Vet fees for animal licencing inspector	
Transport		(2,950)		
Fees and Charges		(300)		
Support Services		(176,430)		
Recharges		305,230		
<b>Base Budget 2024/25</b>		<b>666,760</b>		
NOTES				

REVENUE BUDGET				
<b>SERVICE</b>		<b>Licencing</b>		
<b>SERVICE DESCRIPTION</b>		Provision and enforcement of licences including Gambling, Liquor, Hackney Carriage and other various licences.		
<b>SERVICE MANAGER</b>		Director of Health and Wellbeing		
<b>BUDGET MANAGER</b>		Community Safety and Wellbeing Manager		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	2023/24		2024/25
£	£	£		£
5,452	4,000	5,500	EXPENDITURE	
2,620	2,700	2,700	Employees	5,000
6,703	7,700	7,700	Premises	2,700
-	-	-	Supplies and Services	6,450
			Transport	-
<b>14,775</b>	<b>14,400</b>	<b>15,900</b>	<b>TOTAL EXPENDITURE</b>	<b>14,150</b>
(3,594)	(600)	(1,200)	INCOME	
(296,321)	(257,180)	(248,030)	Grants	(1,200)
			Fees and Charges	(282,000)
<b>(285,141)</b>	<b>(243,380)</b>	<b>(233,330)</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(269,050)</b>
316,330	354,700	354,700	RECHARGES & CAPITAL CHARGES	
-	-	-	Support Services	426,810
-	-	-	Capital Charges	-
-	-	-	Recharges	-
-	-	-	Transfers to/from Reserves	-
<b>31,189</b>	<b>111,320</b>	<b>121,370</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>157,760</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		<b>111,320</b>	COMMENTS	
Employees		1,500		
Grants		(600)		
Fees and Charges		9,150	Market rents received in previous year	
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>121,370</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		<b>111,320</b>	COMMENTS	
Employees		1,000		
Supplies and Services		(1,250)		
Grants		(600)		
Fees and Charges		(24,820)	Increase in number of licences issued and fee increase	
Support Services		72,110		
<b>Base Budget 2024/25</b>		<b>157,760</b>		
NOTES				

<b>REVENUE BUDGET</b>				
<b>Environment, Property and Recreation</b>				
<b>ACTUAL</b>	<b>BUDGET</b>	<b>PROJECTED</b>	<b>DETAIL</b>	<b>ESTIMATE</b>
<b>2022/23</b>	<b>2023/24</b>	<b>OUTTURN</b>		<b>2024/25</b>
<b>£</b>	<b>£</b>	<b>2023/24</b>		<b>£</b>
<b>£</b>	<b>£</b>	<b>£</b>		<b>£</b>
265,749	73,740	128,410	Facilities Management	(215,680)
356,473	28,660	294,100	Property Building Services	181,310
167,481	187,180	116,760	Commercial Projects	69,650
74,842	95,170	44,310	Street Scene	23,650
-	-	-	Refuse, Recycling, Street Clean	-
2,002,211	2,048,030	1,960,360	Grounds Maintenance	2,034,510
(2,096,631)	(2,071,710)	(2,032,450)	Estates	(1,373,420)
2,105,053	1,286,930	2,061,820	Recreation	1,629,940
(387,329)	(372,180)	(350,210)	Parking & Engineering	(688,430)
761,820	951,940	960,600	Community Safety & Monitoring Centre	840,230
<b>3,249,669</b>	<b>2,227,760</b>	<b>3,183,700</b>	<b>SERVICE EXPENDITURE</b>	<b>2,501,760</b>

SUBJECTIVE ANALYSIS - 2024/25 ESTIMATE						
Environment, Property and Recreation						
	Facilities Management	Property Building Services	Commercial Projects	Street Scene	Refuse, Recycling, Street Clean	Grounds Maintenance
EXPENDITURE						
Employees	( 128,790)	268,360	218,860	341,310	-	1,513,740
Premises	656,910	438,420	38,350	25,240	-	375,230
Supplies and Services	16,680	58,450	50,340	49,650	-	230,650
Transport	2,080	11,990	8,270	20,830	-	221,870
<b>TOTAL EXPENDITURE</b>	<b>546,880</b>	<b>777,220</b>	<b>315,820</b>	<b>437,030</b>	<b>-</b>	<b>2,341,490</b>
INCOME						
Grants	-	-	-	-	-	( 18,570)
Fees & Charges	( 81,860)	( 18,500)	-	( 173,800)	-	( 327,550)
<b>TOTAL INCOME</b>	<b>( 81,860)</b>	<b>( 18,500)</b>	<b>-</b>	<b>( 173,800)</b>	<b>-</b>	<b>( 346,120)</b>
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>465,020</b>	<b>758,720</b>	<b>315,820</b>	<b>263,230</b>	<b>-</b>	<b>1,995,370</b>
NON CONTROLLABLE ITEMS						
Support Services	95,930	280,380	13,840	352,790	-	190,930
Capital Charges	125,900	44,500	5,200	-	-	60,400
Recharges	( 907,280)	( 902,290)	( 265,210)	( 592,370)	-	( 287,190)
Transfers to/from Reserves	4,750	-	-	-	-	75,000
<b>TOTAL NON-CONTROLLABLE ITEMS</b>	<b>( 680,700)</b>	<b>( 577,410)</b>	<b>( 246,170)</b>	<b>( 239,580)</b>	<b>-</b>	<b>39,140</b>
<b>NET EXPENDITURE</b>	<b>( 215,680)</b>	<b>181,310</b>	<b>69,650</b>	<b>23,650</b>	<b>-</b>	<b>2,034,510</b>

	Estates	Recreation	Parking & Engineering	Community Safety & Monitoring Centre	Total
EXPENDITURE					
Employees	373,100	213,960	629,680	879,950	4,310,170
Premises	2,704,760	88,400	804,500	28,700	5,160,510
Supplies and Services	87,500	1,410	560,130	171,260	1,226,070
Transport	13,620	8,240	20,830	6,640	314,370
<b>TOTAL EXPENDITURE</b>	<b>3,178,980</b>	<b>312,010</b>	<b>2,015,140</b>	<b>1,086,550</b>	<b>11,011,120</b>
INCOME					
Grants	-	-	-	( 32,000)	( 50,570)
Fees & Charges	( 6,151,640)	( 223,020)	( 2,914,050)	( 108,500)	( 9,998,920)
<b>TOTAL INCOME</b>	<b>( 6,151,640)</b>	<b>( 223,020)</b>	<b>( 2,914,050)</b>	<b>( 140,500)</b>	<b>( 10,049,490)</b>
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>( 2,972,660)</b>	<b>88,990</b>	<b>( 898,910)</b>	<b>946,050</b>	<b>961,630</b>
NON CONTROLLABLE ITEMS					
Support Services	1,160,530	417,850	187,980	159,470	2,859,700
Capital Charges	822,600	1,123,100	22,500	77,200	2,281,400
Recharges	( 389,540)	-	-	( 342,490)	( 3,686,370)
Transfers to/from Reserves	5,650	-	-	-	85,400
<b>TOTAL NON-CONTROLLABLE ITEMS</b>	<b>1,599,240</b>	<b>1,540,950</b>	<b>210,480</b>	<b>( 105,820)</b>	<b>1,540,130</b>
<b>NET EXPENDITURE</b>	<b>( 1,373,420)</b>	<b>1,629,940</b>	<b>( 688,430)</b>	<b>840,230</b>	<b>2,501,760</b>

REVENUE BUDGET				
<b>SERVICE</b>		<b>Facilities Management</b>		
<b>SERVICE DESCRIPTION</b>		Management of Council's Office Accommodation		
<b>SERVICE MANAGER</b>		Assistant Director of Environment, Property & Recreation		
<b>BUDGET MANAGER</b>		Property Building Services and Facilities Manager		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	OUTTURN		2024/25
£	£	2023/24		£
		£		
159,109	89,640	70,730	EXPENDITURE	
860,747	672,010	709,210	Employees	(128,790)
67,568	32,220	68,600	Premises	656,910
4,645	6,240	6,240	Supplies and Services	16,680
			Transport	2,080
<b>1,092,068</b>	<b>800,110</b>	<b>854,780</b>	<b>TOTAL EXPENDITURE</b>	<b>546,880</b>
(15,345)	(12,000)	(12,000)	INCOME	
(219,791)	(278,860)	(278,860)	Grants	-
			Fees and Charges	(81,860)
<b>856,932</b>	<b>509,250</b>	<b>563,920</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>465,020</b>
186,710	473,630	473,630	RECHARGES & CAPITAL CHARGES	
134,300	121,700	121,700	Support Services	95,930
(906,220)	(1,035,590)	(1,035,590)	Capital Charges	125,900
(5,973)	4,750	4,750	Recharges	(907,280)
			Transfers to/from Reserves	4,750
<b>265,749</b>	<b>73,740</b>	<b>128,410</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>(215,680)</b>
<b>ANALYSIS OF OUTTURN VARIATIONS</b>				
<b>Base Budget 2023/24</b>		<b>73,740</b>	COMMENTS	
Employees		(18,910)	Salary saving	
Premises		20,100	Increase in general building maintenance and cleaning costs at	
Premises		17,100	General increase in running costs of Civic Centre	
Supplies and Services		25,380	Increased security costs at Pitchside/Courtside	
Supplies and Services		11,000	Installation of hearing loop for the Chamber in the Civic Centre	
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>128,410</b>		
<b>ANALYSIS OF BUDGET VARIATIONS</b>				
<b>Base Budget 2023/24</b>		<b>73,740</b>	COMMENTS	
Employees		50,000	Reduction in Civic Centre rental income from HRA (previously identified	
Employees		11,000	Lease expired at Tenterden Gateway	
Employees		(29,430)	Salary Savings	
Employees		(250,000)	Savings following move to International House	
Premises		124,390	Increase in utilities at Civic Centre	
Premises		(49,390)	Lease expired at Tenterden Gateway	
Premises		(90,100)	Lease expired at Pitchside and transferred Courtside lease to John Wallis	
Supplies and Services		(15,540)	Lease expired at Pitchside and transferred Courtside lease to John Wallis	
Transport		(4,160)		
Grants		12,000	Loss of grant income as lease transfer of Courtside & Pitchside	
Fees and Charges		74,850	Loss of income from lease transfers for Courtside & Pitchside	
Fees and Charges		80,150	Reduction in rental income and service charges at Civic Centre as Chapel Down vacated	
Fees and Charges		42,000	Lease expired at Tenterden Gateway	
Support Services		(377,700)	Reduction following Property Services restructure	
Capital Charges		4,200		
Recharges		128,310	Reduction following Property Services restructure	
<b>Base Budget 2024/25</b>		<b>(215,680)</b>		
<b>NOTES</b>				

REVENUE BUDGET				
<b>SERVICE</b>		<b>Property Building Services</b>		
<b>SERVICE DESCRIPTION</b>		Management, maintenance and compliancy all the non-residential property assets		
<b>SERVICE MANAGER</b>		Assistant Director of Environment, Property & Recreation		
<b>BUDGET MANAGER</b>		Property Building Services and Facilities Manager		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	2023/24		2024/25
£	£	£		£
253,735	304,650	271,860	EXPENDITURE	
893,610	440,610	587,470	Employees	268,360
368,510	64,740	215,860	Premises	438,420
12,326	13,770	14,020	Supplies and Services	58,450
			Transport	11,990
<b>1,528,181</b>	<b>823,770</b>	<b>1,089,210</b>	<b>TOTAL EXPENDITURE</b>	<b>777,220</b>
			INCOME	
-	-	-	Grants	-
(9,184)	(14,830)	(14,830)	Fees and Charges	(18,500)
<b>1,518,997</b>	<b>808,940</b>	<b>1,074,380</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>758,720</b>
			RECHARGES & CAPITAL CHARGES	
130,420	109,870	109,870	Support Services	280,380
9,700	3,900	3,900	Capital Charges	44,500
(818,260)	(874,050)	(874,050)	Recharges	(902,290)
(484,384)	(20,000)	(20,000)	Transfers to/from Reserves	-
<b>356,473</b>	<b>28,660</b>	<b>294,100</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>181,310</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		<b>28,660</b>	COMMENTS	
Employees		(32,790)	In year salary savings due to restructure	
Premises		146,860	Increase in maintenance of assets to be funded from reserves	
Supplies and Services		84,000	Increase in consultancy fees for condition surveys being undertaken across the commercial asset portfolio	
Supplies and Services		60,600	Vicarage Lane abortive costs	
Supplies and Services		6,520		
Transport		250		
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>294,100</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		<b>28,660</b>	COMMENTS	
Employees		(36,290)	Salary savings due to the restructure	
Premises		(2,190)		
Supplies and Services		(6,290)		
Transport		(1,780)		
Fees and Charges		(3,670)		
Support Services		170,510	Increase following Property Services restructure	
Capital Charges		40,600		
Recharges		(28,240)	Increase following Property Services restructure	
Transfer to/from Reserves		20,000	Reserve funding for EPC evaluations on Property portfolio no longer needed as works complete	
<b>Base Budget 2024/25</b>		<b>181,310</b>		
NOTES				

REVENUE BUDGET				
<b>SERVICE</b>		<b>Commercial Projects</b>		
<b>SERVICE DESCRIPTION</b>		Responsible for the delivery of key corporate projects with values up to several million pounds, delivered within budget, to programme and to the required quality standard. Adopt a commercial approach to project delivery that improves local places whilst generating sustainable income.		
<b>SERVICE MANAGER</b>		Assistant Director of Environment, Property & Recreation		
<b>BUDGET MANAGER</b>		Commercial Development and Regeneration Manager		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	OUTTURN		2024/25
£	£	2023/24		£
		£		
113,601	251,120	170,360	EXPENDITURE	
46,249	48,730	48,730	Employees	218,860
2,374	50,000	60,340	Premises	38,350
5,257	9,760	9,760	Supplies and Services	50,340
			Transport	8,270
<b>167,481</b>	<b>359,610</b>	<b>289,190</b>	<b>TOTAL EXPENDITURE</b>	<b>315,820</b>
-	-	-	INCOME	
-	-	-	Grants	-
-	-	-	Fees and Charges	-
<b>167,481</b>	<b>359,610</b>	<b>289,190</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>315,820</b>
-	24,420	24,420	RECHARGES & CAPITAL CHARGES	
-	-	-	Support Services	13,840
-	(196,850)	(196,850)	Capital Charges	5,200
-	-	-	Recharges	(265,210)
-	-	-	Transfers to/from Reserves	-
<b>167,481</b>	<b>187,180</b>	<b>116,760</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>69,650</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		<b>187,180</b>	COMMENTS	
Employees		(80,760)	Salary saving as vacant post deleted and 1 post split 50% with Recreation as part of the restructure	
Supplies and Services		10,340	Consultancy fees for proposed Civic Centre relocation	
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>116,760</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		<b>187,180</b>	COMMENTS	
Employees		(32,260)	Salary saving as 1 post split 50% with Recreation as part of the restructure	
Premises		(10,380)	Reduction in business rates liability for Odeon	
Supplies and Services		340		
Transport		(1,490)		
Support Services		(10,580)	Reduction following Property Services restructure	
Capital Charges		5,200		
Recharges		(68,360)	Increase in recharges to capital schemes	
<b>Base Budget 2024/25</b>		<b>69,650</b>		
NOTES				

REVENUE BUDGET				
<b>SERVICE</b>		<b>Street Scene</b>		
<b>SERVICE DESCRIPTION</b>		Street Scene services include the provision of public conveniences including canine control, allotment management and cemetery services.		
<b>SERVICE MANAGER</b>		Assistant Director of Environment, Property & Recreation		
<b>BUDGET MANAGER</b>		Environmental Contracts Manager		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	2023/24		2024/25
£	£	£		£
360,370	401,900	334,410	EXPENDITURE	
28,442	37,250	34,620	Employees	341,310
31,969	24,700	44,900	Premises	25,240
20,212	19,330	18,890	Supplies and Services	49,650
			Transport	20,830
<b>440,994</b>	<b>483,180</b>	<b>432,820</b>	<b>TOTAL EXPENDITURE</b>	<b>437,030</b>
			INCOME	
-	-	-	Grants	-
(148,212)	(159,700)	(160,200)	Fees and Charges	(173,800)
<b>292,782</b>	<b>323,480</b>	<b>272,620</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>263,230</b>
			RECHARGES & CAPITAL CHARGES	
462,790	454,170	454,170	Support Services	352,790
-	-	-	Capital Charges	-
(680,730)	(682,480)	(682,480)	Recharges	(592,370)
-	-	-	Transfers to/from Reserves	-
<b>74,842</b>	<b>95,170</b>	<b>44,310</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>23,650</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		<b>95,170</b>	COMMENTS	
Employees		(67,490)	Salary savings due to vacant posts and the removal of 2 FTE posts	
Premises		(2,630)		
Supplies and Services		17,200	Increase in public health funerals	
Supplies and Services		3,000	Increase in kennelling costs	
Transport		(440)		
Fees and Charges		(500)		
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>44,310</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		<b>95,170</b>	COMMENTS	
Employees		(77,573)	Removal of 2 FTE posts as part of the restructure	
Employees		16,983	Annual increase in employee costs	
Premises		(7,010)	Repairs and maintenance costs moved to Grounds Maintenance budget	
Premises		(5,000)	Business rates reduction at cemetery sites	
Supplies and Services		24,950	Increase in public health funerals	
Transport		1,500		
Fees and Charges		(14,100)	Increase in allotment and cemetery charges	
Support Services		(101,380)		
Recharges		90,110		
<b>Base Budget 2024/25</b>		<b>23,650</b>		
NOTES				

REVENUE BUDGET				
<b>SERVICE</b>		<b>Refuse, Recycling, Street Cleansing</b>		
<b>SERVICE DESCRIPTION</b>		Monitoring and management of the Council's refuse, recycling and street cleansing contract with Suez, delivered through the Mid Kent Waste Partnership with Swale, Maidstone and Kent County Council.		
<b>SERVICE MANAGER</b>		Assistant Director of Environment, Property & Recreation		
<b>BUDGET MANAGER</b>		Environmental Contracts Manager		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	2023/24		2024/25
£	£	£		£
-	-	-	EXPENDITURE	-
-	-	-	- Employees	-
-	-	-	- Premises	-
-	-	-	- Supplies and Services	-
-	-	-	- Transport	-
-	-	-	<b>TOTAL EXPENDITURE</b>	-
-	-	-	INCOME	-
-	-	-	- Grants	-
-	-	-	- Fees and Charges	-
-	-	-	<b>NET CONTROLLABLE EXPENDITURE</b>	-
-	-	-	RECHARGES & CAPITAL CHARGES	-
-	-	-	- Support Services	-
-	-	-	- Capital Charges	-
-	-	-	- Recharges	-
-	-	-	- Transfers to/from Reserves	-
-	-	-	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	-
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		-	COMMENTS	
Employees		-	Removal of 1 FTE post as fixed contract ended	
Premises		-		
Supplies and Services		-		
Transport		-		
Fees and Charges		-	Increase in bulky waste income	
Transfers to/from Reserves		-	Reserve movement removed which funded employee cost	
<b>Outturn 2023/24 (P6 Forecast)</b>		-		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		-	COMMENTS	
Employees		-	Removal of 1 FTE post as fixed contract has ended	
Premises		-		
Supplies and Services		-	Increase in waste contract due to new operator	
Transport		-		
Fees and Charges		85,000	Increase in garden waste income	
Fees and Charges		(52,000)	Increase in bulky waste income	
Fees and Charges		(33,000)	Increase in recharge for refuse and recycling bins	
Support Services		-		
Recharges		-		
Transfers to/from Reserves		(53,000)	Removal of recharge for Enforcement Budget	
Transfers to/from Reserves		53,000	Removed provision for litter bins project	
<b>Base Budget 2024/25</b>		-		
NOTES				

REVENUE BUDGET				
<b>SERVICE</b>		<b>Grounds Maintenance</b>		
<b>SERVICE DESCRIPTION</b>		Provision of the Council's landscape management of the green spaces to include pre planned and reactive maintenance across the Borough		
<b>SERVICE MANAGER</b>		Assistant Director of Environment, Property & Recreation		
<b>BUDGET MANAGER</b>		Aspire and Parks Portfolio Operations Manager		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	2023/24		2024/25
£	£	£		£
1,325,792	1,511,060	1,440,640	EXPENDITURE	
553,213	376,830	374,430	Employees	1,513,740
409,420	341,400	341,400	Premises	375,230
281,567	260,730	258,650	Supplies and Services	230,650
			Transport	221,870
<b>2,569,991</b>	<b>2,490,020</b>	<b>2,415,120</b>	<b>TOTAL EXPENDITURE</b>	<b>2,341,490</b>
			INCOME	
(331,404)	(165,170)	(176,060)	Grants	(18,570)
(488,597)	(326,680)	(326,680)	Fees and Charges	(327,550)
<b>1,749,990</b>	<b>1,998,170</b>	<b>1,912,380</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>1,995,370</b>
			RECHARGES & CAPITAL CHARGES	
279,180	161,660	161,660	Support Services	190,930
100,200	98,100	98,100	Capital Charges	60,400
(193,400)	(223,400)	(223,400)	Recharges	(287,190)
66,241	13,500	11,620	Transfers to/from Reserves	75,000
<b>2,002,211</b>	<b>2,048,030</b>	<b>1,960,360</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>2,034,510</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		<b>2,048,030</b>	COMMENTS	
Employees		(70,420)	Salary savings due to vacant posts	
Premises		(2,400)		
Transport		(2,080)		
Grants		(10,890)		
Transfers to/from Reserves		(1,880)		
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>1,960,360</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		<b>2,048,030</b>	COMMENTS	
Employees		(102,420)	Removal of 3 FTE posts as fixed term contracts have ended	
Employees		85,100	Annual increase in employee costs	
Employees		20,000	Increase in overtime costs offset by saving in Parking	
Premises		(1,600)		
Supplies and Services		(128,750)	Removal of costs for Victoria Park project as now completed	
Supplies and Services		10,000	Increase in computer software to develop new system	
Supplies and Services		8,000	Increase in consumables and materials offset by savings in Street Scene	
Transport		(38,860)	Reduction in hire vehicle costs	
Grants		146,600	Removal of grant for Victoria Park project as now completed	
Fees and Charges		(870)		
Support Services		29,270		
Capital Charges		(37,700)		
Recharges		(63,790)		
Transfers to/from Reserves		61,500	Removal of reserve for Victoria Park project as now completed	
<b>Base Budget 2024/25</b>		<b>2,034,510</b>		
NOTES				

REVENUE BUDGET				
<b>SERVICE</b>		<b>Estates</b>		
<b>SERVICE DESCRIPTION</b>		To provide Estates Management services of non-operational non-residential properties and land. To undertake and negotiate new lettings, licences, lease renewals, rent reviews, to deal with subletting's, assignments, landlord consent for alterations, deed of variations. To inspect properties to ensure covenants are adhered to such as repair and maintenance and to deal with encroachments.		
<b>SERVICE MANAGER</b>		Assistant Director of Environment, Property & Recreation		
<b>BUDGET MANAGER</b>		Estates Manager		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	OUTTURN		2024/25
£	£	2023/24		£
£	£	£		£
309,636	310,080	306,110	EXPENDITURE	
2,575,740	2,543,050	2,565,680	Employees	373,100
298,593	105,620	151,320	Premises	2,704,760
17,291	14,870	12,790	Supplies and Services	87,500
			Transport	13,620
<b>3,201,260</b>	<b>2,973,620</b>	<b>3,035,900</b>	<b>TOTAL EXPENDITURE</b>	<b>3,178,980</b>
(37,090)	-	(30,000)	INCOME	
-	(25,000)	(25,000)	S106 Contributions	-
(5,868,600)	(5,852,730)	(5,845,750)	Grants	-
			Fees and Charges	(6,151,640)
<b>(2,704,431)</b>	<b>(2,904,110)</b>	<b>(2,864,850)</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(2,972,660)</b>
439,680	572,630	572,630	RECHARGES & CAPITAL CHARGES	
665,700	749,400	749,400	Support Services	1,160,530
(503,230)	(495,280)	(495,280)	Capital Charges	822,600
			Recharges	(389,540)
5,650	5,650	5,650	Transfers to/from Reserves	5,650
<b>(2,096,631)</b>	<b>(2,071,710)</b>	<b>(2,032,450)</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>(1,373,420)</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		<b>(2,071,710)</b>	COMMENTS	
Employees		(3,970)		
Premises		22,630	Various increases in premises costs on the Property portfolio	
Supplies and Services		39,400	Increase in consultancy surveyor fees for internal and external asbestos surveys on garage stock	
Supplies and Services		6,300		
Transport		(2,080)		
S106		(30,000)	S106 contributions to use for carbon offsetting projects collected and transferred to the reserve	
Fees and Charges		6,980	Reduction in rental and service charge income on Property portfolio	
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>(2,032,450)</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		<b>(2,071,710)</b>	COMMENTS	
Employees		44,250	Increase in salary costs following transfer of post due to Park Mall management being brought in-house	
Employees		18,770	Annual increase in employee costs	
Premises		187,170	Increase in costs associated with Wilkinsons (liable for Business Rates and service charges)	
Premises		53,590	Increase in service charges on Property portfolio	
Premises		(79,050)	Reduction in premises insurances on Property portfolio	
Supplies and Services		(13,000)		
Supplies and Services		(5,120)		
Transport		(1,250)		
Grants		25,000	Removal of grant for Victoria Park project as now completed	
Fees and Charges		(298,910)		
Support Services		587,900	Increase following Property Services restructure	
Capital Charges		73,200		
Recharges		105,740	Reduction following Property Services restructure	
<b>Base Budget 2024/25</b>		<b>(1,373,420)</b>		
NOTES				

REVENUE BUDGET				
<b>SERVICE</b>		<b>Recreation</b>		
<b>SERVICE DESCRIPTION</b>		Management function of the recreation service, including monitoring of the Stour Centre, Tenterden Lesiure Centre & Julie Rose Stadium.		
<b>SERVICE MANAGER</b>		Assistant Director of Environment, Property & Recreation		
<b>BUDGET MANAGER</b>		Commercial Projects and Recreation Manager		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	2023/24		2024/25
£	£	£		£
297,484	274,120	226,230	EXPENDITURE	
546,000	153,730	404,150	Employees	213,960
974,142	5,700	643,290	Premises	88,400
13,002	12,810	6,810	Supplies and Services	1,410
			Transport	8,240
<b>1,830,628</b>	<b>446,360</b>	<b>1,280,480</b>	<b>TOTAL EXPENDITURE</b>	<b>312,010</b>
			INCOME	
-	-	-	Grants	-
(427,627)	(558,620)	(177,590)	Fees and Charges	(223,020)
<b>1,403,001</b>	<b>(112,260)</b>	<b>1,102,890</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>88,990</b>
			RECHARGES & CAPITAL CHARGES	
449,750	222,730	222,730	Support Services	417,850
1,206,100	1,176,460	736,200	Capital Charges	1,123,100
-	-	-	Recharges	-
(953,798)	-	-	Transfers to/from Reserves	-
<b>2,105,053</b>	<b>1,286,930</b>	<b>2,061,820</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>1,629,940</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		<b>1,286,930</b>	COMMENTS	
Employees		(47,890)	Salary savings due to vacancies	
Premises		191,070	Cost of essential repairs at Tenterden Leisure Centre	
Premises		47,350	Utility costs at Stour Centre offset by income to recover costs	
Premises		12,000	Electricity charge at Sk8side	
Supplies and Services		637,590	Operational support for Tenterden Leisure Centre	
Transport		(6,000)	Saving in cash alternative due to vacancies	
Fees and Charges		428,380	Reduction in management fee due to it being re-profiled	
Fees and Charges		(47,350)	Income to cover the utility costs	
Capital Charges		(440,260)		
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>2,061,820</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		<b>1,286,930</b>	COMMENTS	
Employees		(60,160)	Salary savings	
Premises		(77,330)	Savings on premises insurance	
Premises		12,000	Electricity charge at Sk8side	
Supplies and Services		(4,290)		
Transport		(4,570)		
Fees and Charges		335,600	Reduction in management fee due to it being re-profiled	
Support Services		195,120		
Capital Charges		(53,360)		
<b>Base Budget 2024/25</b>		<b>1,629,940</b>		
NOTES				

REVENUE BUDGET				
<b>SERVICE</b>		<b>Parking &amp; Engineering</b>		
<b>SERVICE DESCRIPTION</b>		Provision, maintenance and enforcement of On-Street, Off Street Parking,		
<b>SERVICE MANAGER</b>		Assistant Director of Environment, Property & Recreation		
<b>BUDGET MANAGER</b>		Safety and Wellbeing Manager		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	2023/24		2024/25
£	£	£		£
526,067	605,590	536,270	EXPENDITURE	
938,626	832,790	918,220	Employees	629,680
619,208	392,300	482,350	Premises	804,500
18,300	15,740	22,350	Supplies and Services	560,130
			Transport	20,830
<b>2,102,201</b>	<b>1,846,420</b>	<b>1,959,190</b>	<b>TOTAL EXPENDITURE</b>	<b>2,015,140</b>
(10,618)	-	(10,800)	INCOME	
-	-	-	S106 Contributions	-
(2,919,752)	(2,658,500)	(2,658,500)	Grants	-
			Fees and Charges	(2,914,050)
<b>(828,169)</b>	<b>(812,080)</b>	<b>(710,110)</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(898,910)</b>
392,440	375,400	375,400	RECHARGES & CAPITAL CHARGES	
48,400	64,500	64,500	Support Services	187,980
-	-	-	Capital Charges	22,500
-	-	-	Recharges	-
-	-	(80,000)	Transfers to/from Reserves	-
<b>(387,329)</b>	<b>(372,180)</b>	<b>(350,210)</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>(688,430)</b>
<b>ANALYSIS OF OUTTURN VARIATIONS</b>				
<b>Base Budget 2023/24</b>		<b>(372,180)</b>	COMMENTS	
Employees		(69,320)	Vacancy salary saving	
Premises		74,630	Increase in electricity for car parks and street lighting	
Premises		10,800	Road marking works funded by Section 106 grant	
Supplies and Services		80,000	Traffic and junction work funded by Regeneration fund	
Supplies and Services		10,050	Printing, stationary and legal fees	
Transport		6,610	Lease car for new CEO van contract	
S106 Contributions		(10,800)	S106 funding for road sign and marking works	
Transfers to/from Reserves		(80,000)	Regeneration fund for traffic and junction works	
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>(350,210)</b>		
<b>ANALYSIS OF BUDGET VARIATIONS</b>				
<b>Base Budget 2023/24</b>		<b>(372,180)</b>	COMMENTS	
Employees		(101,220)	Saving from parking restructure	
Employees		125,310	Posts transferred from Environmental Health	
Premises		80,000	Increase in electricity for car parks and street lighting	
Premises		(128,000)	Service charge saving from bringing work in-house	
Premises		19,710	Increase in business rates, rents and premise insurance	
Supplies and Services		50,000	Increase in outsourced HGV clamping	
Supplies and Services		112,000	Increase in cash collection fees recoverable	
Supplies and Services		(20,000)	Opening and closing of car parks now undertaken by Aspire	
Supplies and Services		20,000	Legal fees for recovery of PCN debts	
Supplies and Services		5,830	Misc pressure throughout department	
Transport		5,090	Cash alternative from post transferred	
Fees and Charges		(50,000)	Additional income from HGV clamping	
Fees and Charges		(205,550)	Additional income from increase in charges	
Support Services		(187,420)		
Capital Charges		(42,000)		
<b>Base Budget 2024/25</b>		<b>(688,430)</b>		
<b>NOTES</b>				

REVENUE BUDGET				
<b>SERVICE</b>		<b>Community Safety &amp; Monitoring Centre</b>		
<b>SERVICE DESCRIPTION</b>		Monitoring and running of the Ashford Monitoring Centre which offers 24 hour Lifeline services as well as CCTV monitoring. This area also includes the emergency planning and emergency response team.		
<b>SERVICE MANAGER</b>		Assistant Director of Environment, Property & Recreation		
<b>BUDGET MANAGER</b>		Safety and Wellbeing Manager		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	OUTTURN		2024/25
£	£	2023/24		£
		£		
770,078	786,730	807,270	EXPENDITURE	
18,088	23,850	23,550	Employees	879,950
179,079	192,220	174,040	Premises	28,700
16,057	15,610	6,710	Supplies and Services	171,260
			Transport	6,640
<b>983,302</b>	<b>1,018,410</b>	<b>1,011,570</b>	<b>TOTAL EXPENDITURE</b>	<b>1,086,550</b>
			INCOME	
(56,241)	(41,000)	(32,000)	Grants	(32,000)
(145,771)	(141,500)	(135,000)	Fees and Charges	(108,500)
<b>781,290</b>	<b>835,910</b>	<b>844,570</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>946,050</b>
			RECHARGES & CAPITAL CHARGES	
232,270	290,970	290,970	Support Services	159,470
62,100	138,900	138,900	Capital Charges	77,200
(313,840)	(313,840)	(313,840)	Recharges	(342,490)
-	-	-	Transfers to/from Reserves	-
<b>761,820</b>	<b>951,940</b>	<b>960,600</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>840,230</b>
<b>ANALYSIS OF OUTTURN VARIATIONS</b>				
<b>Base Budget 2023/24</b>		<b>951,940</b>	<b>COMMENTS</b>	
Employees		20,540	Salary pressure for cover at AMC	
Premises		(300)		
Supplies and Services		(18,180)	Advertising and other misc expenditure saving in AMC	
Transport		(8,900)	Transport for Safety in Action event no longer required	
Grants		9,000	Reduction in recharge for Safety in Action event	
Fees and Charges		6,500	Market rents were paid in advance the previous year	
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>960,600</b>		
<b>ANALYSIS OF BUDGET VARIATIONS</b>				
<b>Base Budget 2023/24</b>		<b>951,940</b>	<b>COMMENTS</b>	
Employees		93,220	Staff working up paygrades following restructure	
Premises		4,850	Electricity charge	
Supplies and Services		(20,960)	Advertising and other misc expenditure saving in AMC	
Transport		(8,970)	Transport for Safety in Action event no longer required	
Fees and Charges		9,000	Rechargeable transport fees for Safety in Action event	
Fees and Charges		(8,000)	Events income	
Fees and Charges		41,000	Reduction in CCTV monitoring fees receivable	
Support Services		(131,500)		
Capital Charges		(61,700)		
Recharges		(28,650)		
<b>Base Budget 2024/25</b>		<b>840,230</b>		
<b>NOTES</b>				

<b>REVENUE BUDGET</b>				
<b>Planning and Development</b>				
<b>ACTUAL</b>	<b>BUDGET</b>	<b>PROJECTED</b>	<b>DETAIL</b>	<b>ESTIMATE</b>
<b>2022/23</b>	<b>2023/24</b>	<b>OUTTURN</b>		<b>2024/25</b>
<b>£</b>	<b>£</b>	<b>2023/24</b>		<b>£</b>
<b>£</b>	<b>£</b>	<b>£</b>		<b>£</b>
90,287	143,080	100,110	Building Control	166,870
1,482,134	1,280,760	1,514,720	Development Manager	1,241,110
(13,416)	-	-	Local Land Charges	-
(7,196)	(16,700)	(89,290)	Planning Administration	(16,570)
973,317	1,229,030	1,188,532	Strategic Planning	1,332,320
<b>2,525,126</b>	<b>2,636,170</b>	<b>2,714,072</b>	<b>SERVICE EXPENDITURE</b>	<b>2,723,730</b>

**SUBJECTIVE ANALYSIS - 2024/25 ESTIMATE**  
**Planning and Development**

	<b>Building Control</b>	<b>Development Manager</b>	<b>Local Land Charges</b>	<b>Planning Administration</b>	<b>Strategic Planning</b>	<b>Total</b>
<b>EXPENDITURE</b>						
Employees	289,130	1,425,920	150,360	360,980	1,030,320	3,256,710
Premises	-	250	-	-	150	400
Supplies and Services	12,050	195,530	7,750	9,590	107,580	332,500
Transport	11,230	63,470	-	-	38,640	113,340
<b>TOTAL EXPENDITURE</b>	<b>312,410</b>	<b>1,685,170</b>	<b>158,110</b>	<b>370,570</b>	<b>1,176,690</b>	<b>3,702,950</b>
<b>INCOME</b>						
Grants	-	-	-	-	-	-
Fees & Charges	(276,000)	(1,332,000)	(167,250)	-	(50,000)	(1,825,250)
<b>TOTAL INCOME</b>	<b>(276,000)</b>	<b>(1,332,000)</b>	<b>(167,250)</b>	<b>-</b>	<b>(50,000)</b>	<b>(1,825,250)</b>
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>36,410</b>	<b>353,170</b>	<b>(9,140)</b>	<b>370,570</b>	<b>1,126,690</b>	<b>1,877,700</b>
<b>NON CONTROLLABLE ITEMS</b>						
Support Services	130,460	957,980	36,900	70,850	247,980	1,444,170
Capital Charges	-	-	-	41,700	-	41,700
Recharges	-	(70,040)	-	(499,690)	(42,350)	(612,080)
Transfers to/from Reserves	-	-	(27,760)	-	-	(27,760)
<b>TOTAL NON-CONTROLLABLE ITEMS</b>	<b>130,460</b>	<b>887,940</b>	<b>9,140</b>	<b>(387,140)</b>	<b>205,630</b>	<b>846,030</b>
<b>NET EXPENDITURE</b>	<b>166,870</b>	<b>1,241,110</b>	<b>-</b>	<b>(16,570)</b>	<b>1,332,320</b>	<b>2,723,730</b>

REVENUE BUDGET				
<b>SERVICE</b>		<b>Building Control</b>		
<b>SERVICE DESCRIPTION</b>		Building Regulation Chargeable, Statutory Building Control		
<b>SERVICE MANAGER</b>		Assistant Director Planning and Development		
<b>BUDGET MANAGER</b>		Building Control & Quality Place Making Manager		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	OUTTURN		2024/25
£	£	2023/24		£
		£		
273,165	424,500	262,350	EXPENDITURE	
-	-	-	Employees	289,130
8,702	12,900	12,920	Premises	-
13,466	10,230	11,890	Supplies and Services	12,050
			Transport	11,230
<b>295,333</b>	<b>447,630</b>	<b>287,160</b>	<b>TOTAL EXPENDITURE</b>	<b>312,410</b>
-	-	-	INCOME	
(312,086)	(429,500)	(312,000)	Grants	-
			Fees and Charges	(276,000)
<b>(16,753)</b>	<b>18,130</b>	<b>(24,840)</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>36,410</b>
107,040	124,950	124,950	RECHARGES & CAPITAL CHARGES	
-	-	-	Support Services	130,460
-	-	-	Capital Charges	-
-	-	-	Recharges	-
-	-	-	Transfers to/from Reserves	-
<b>90,287</b>	<b>143,080</b>	<b>100,110</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>166,870</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		<b>143,080</b>	COMMENTS	
Employees	(162,150)		Salary savings due to vacant positions	
Supplies and Services	20			
Transport	1,660			
Fees and Charges	117,500		Income reduction due to reduced activity	
<b>Outturn 2023/24 (P6 Forecast)</b>	<b>100,110</b>			
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		<b>143,080</b>	COMMENTS	
Employees	(117,340)		2 FTE of vacant posts have been removed from budget	
Employees	(31,810)		1 FTE saving to finance 1 FTE Graduate position in Development Manager	
Employees	13,780		Annual increase in employee costs	
Supplies and Services	(850)			
Transport	1,000			
Fees and Charges	153,500		Reduction in income due to reduced staff numbers and reduced activity	
Support Services	5,510			
<b>Base Budget 2024/25</b>	<b>166,870</b>			
NOTES				

REVENUE BUDGET				
<b>SERVICE</b>		<b>Development Manager</b>		
<b>SERVICE DESCRIPTION</b>		This services includes the Strategic Sites Design Team which look at Major Sites, in addition to the general Development Control Team which deals with Processing Planning Applications, Planning Enforcement and Conservation		
<b>SERVICE MANAGER</b>		Assistant Director Planning and Development		
<b>BUDGET MANAGER</b>		Planning Applications and Building Control Manager		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	OUTTURN		2024/25
£	£	2023/24		£
£	£	£		£
1,592,717	1,476,740	1,412,520	EXPENDITURE	
960	-	140	Employees	1,425,920
324,437	188,110	191,820	Premises	250
64,362	74,840	75,980	Supplies and Services	195,530
			Transport	63,470
<b>1,982,476</b>	<b>1,739,690</b>	<b>1,680,460</b>	<b>TOTAL EXPENDITURE</b>	<b>1,685,170</b>
4,008	-	-	INCOME	
-	-	(26,810)	S106 Contributions	-
(1,281,080)	(1,340,000)	(1,020,000)	Grants	-
			Fees and Charges	(1,332,000)
<b>705,404</b>	<b>399,690</b>	<b>633,650</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>353,170</b>
843,430	951,110	951,110	RECHARGES & CAPITAL CHARGES	
-	-	-	Support Services	957,980
(66,700)	(70,040)	(70,040)	Capital Charges	-
-	-	-	Recharges	(70,040)
			Transfers to/from Reserves	-
<b>1,482,134</b>	<b>1,280,760</b>	<b>1,514,720</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>1,241,110</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		<b>1,280,760</b>	COMMENTS	
Employees				
Employees		(64,220)	Salary savings due to vacant positions	
Premises		140		
Supplies and Services		3,710		
Transport		1,140		
Grants		(26,810)	S31 Grant Determination Income	
Fees and Charges		320,000	Income reduction due to reduced number of major applications	
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>1,514,720</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		<b>1,280,760</b>	COMMENTS	
Employees		(160,970)	Salary savings due to a 2.3 FTE reduction	
Employees		31,810	1 FTE for a Graduate position funded from Building Control	
Employees		78,340	Annual increase in employee costs	
Premises		250		
Supplies and Services		7,420	Increase in Software Licenses and Counsel fees	
Transport		(11,370)	Reduction in Transport costs	
Fees and Charges		8,000		
Support Services		6,870		
<b>Base Budget 2024/25</b>		<b>1,241,110</b>		
NOTES				
2 FTE are being funded from S106 Monitoring fees				

REVENUE BUDGET				
<b>SERVICE</b>		<b>Local Land Charges</b>		
<b>SERVICE DESCRIPTION</b>		Provision of IT support to all services and to lead in the development of new applications, including GIS		
<b>SERVICE MANAGER</b>		Assistant Director Planning and Development		
<b>BUDGET MANAGER</b>		Business Manager		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	OUTTURN		2024/25
£	£	2023/24		£
£	£	£		£
140,485	192,810	152,720	EXPENDITURE	
-	-	-	Employees	150,360
4,645	12,550	13,680	Premises	-
-	-	520	Supplies and Services	7,750
			Transport	-
<b>145,130</b>	<b>205,360</b>	<b>166,920</b>	<b>TOTAL EXPENDITURE</b>	<b>158,110</b>
-	-	-	INCOME	
(204,663)	(224,250)	(147,250)	Grants	-
			Fees and Charges	(167,250)
<b>(59,533)</b>	<b>(18,890)</b>	<b>19,670</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(9,140)</b>
65,120	80,900	80,900	RECHARGES & CAPITAL CHARGES	
-	-	-	Support Services	36,900
-	-	-	Capital Charges	-
(19,003)	(62,010)	(100,570)	Recharges	-
			Transfers to/from Reserves	(27,760)
<b>(13,416)</b>	<b>-</b>	<b>-</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>-</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		-	COMMENTS	
Employees		(40,090)	Salary savings due to vacant positions	
Supplies and Services		1,130		
Transport		520		
Fees and Charges		77,000	Reduced income due to reduced activity	
Transfers to/from Reserves		(38,560)	Additional transfer from reserves	
<b>Outturn 2023/24 (P6 Forecast)</b>		-		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		-	COMMENTS	
Employees		(52,450)	Salary savings due to 0.5 FTE has been moved from Land Charges and 0.8 FTE has been removed from the budget	
Employees		10,000	Annual increase in employee costs	
Supplies and Services		(4,800)		
Fees and Charges		57,000	Reduced income due to reduced activity	
Support Services		(44,000)	Decrease in Planning Admin costs	
Transfers to/from Reserves		34,250	Reduction in reserves	
<b>Base Budget 2024/25</b>		-		
NOTES				
Any surplus or deficit at year end is moved to or from the Land Charges reserve				

REVENUE BUDGET				
<b>SERVICE</b>		<b>Planning Administration</b>		
<b>SERVICE DESCRIPTION</b>		Holding account for the costs of the administration for the Planning and Building Control Service.		
<b>SERVICE MANAGER</b>		Assistant Director Planning and Development		
<b>BUDGET MANAGER</b>		Business Manager		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	OUTTURN		2024/25
£	£	2023/24		£
		£		
402,440	410,070	337,480	EXPENDITURE	
-	-	-	Employees	360,980
5,354	13,360	39,560	Premises	-
-	-	-	Supplies and Services	9,590
-	-	-	Transport	-
<b>407,795</b>	<b>423,430</b>	<b>377,040</b>	<b>TOTAL EXPENDITURE</b>	<b>370,570</b>
-	-	-	INCOME	
(9,681)	(3,400)	(29,600)	Grants	-
			Fees and Charges	-
<b>398,114</b>	<b>420,030</b>	<b>347,440</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>370,570</b>
57,660	98,190	98,190	RECHARGES & CAPITAL CHARGES	
-	32,100	32,100	Support Services	70,850
(462,970)	(567,020)	(567,020)	Capital Charges	41,700
-	-	-	Recharges	(499,690)
-	-	-	Transfers to/from Reserves	-
<b>(7,196)</b>	<b>(16,700)</b>	<b>(89,290)</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>(16,570)</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		<b>(16,700)</b>	COMMENTS	
Employees		(27,590)	Salary savings due to vacant positions	
Employees		38,000	0.5 FTE has been moved from Land Charges and 1 FTE unbudgeted in 23/24	
Employees		(83,000)	Team restructure	
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>(89,290)</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		<b>(16,700)</b>	COMMENTS	
Employees		20,410	Annual increase in employee costs	
Employees		(69,500)	Salary savings due to restructure of the team	
Supplies and Services		(3,770)		
Fees and Charges		3,400		
Support Services		(27,340)	Decrease in Civic Centre Accom. Recharge due to reduced FTE	
Capital Charges		9,600		
Recharges		67,330	Reduction in recharges	
<b>Base Budget 2024/25</b>		<b>(16,570)</b>		
NOTES				
Supplies and Services, and Fees and Charges vary from budget due to an arrangement where the Council engages 3rd parties to complete surveys to support planning applications which are then recharged to the applicant, the nature of this work is unpredictable and therefore not budgeted for.				

REVENUE BUDGET				
<b>SERVICE</b>		<b>Strategic Planning</b>		
<b>SERVICE DESCRIPTION</b>		Producing the Local Development Framework for the Borough and taking forward Ashford growth proposals, including the South of Ashford Garden Community (SAGC).		
<b>SERVICE MANAGER</b>		Assistant Director Planning and Development		
<b>BUDGET MANAGER</b>		Spatial Planning Manager		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	OUTTURN		2024/25
£	£	2023/24		£
£	£	£		£
961,628	1,066,250	1,020,600	EXPENDITURE	
930	150	150	Employees	1,030,320
175,604	99,650	126,720	Premises	150
44,556	38,290	38,640	Supplies and Services	107,580
			Transport	38,640
<b>1,182,718</b>	<b>1,204,340</b>	<b>1,186,110</b>	<b>TOTAL EXPENDITURE</b>	<b>1,176,690</b>
			INCOME	
(22,224)	-	-	S106 Contributions	
(90,310)	(78,940)	(98,940)	Grants	-
(50,301)	(49,540)	(51,808)	Fees and Charges	(50,000)
<b>1,019,884</b>	<b>1,075,860</b>	<b>1,035,362</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>1,126,690</b>
			RECHARGES & CAPITAL CHARGES	
180,370	195,520	195,520	Support Services	247,980
-	-	-	Capital Charges	-
(40,330)	(42,350)	(42,350)	Recharges	(42,350)
(186,607)	-	-	Transfers to/from Reserves	-
<b>973,317</b>	<b>1,229,030</b>	<b>1,188,532</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>1,332,320</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		<b>1,229,030</b>	COMMENTS	
Employees		(7,634)	Salary savings due to vacant positions	
Employees		(38,016)	1 FTE vacant position funded from Homes England	
Premises		-		
Supplies and Services		9,590		
Supplies and Services		4,730	Increase in software licenses	
Supplies and Services		12,750	Supplies and services Funded from Homes England	
Transport		350		
Grants		(20,000)		
Fees and Charges		(2,268)		
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>1,188,532</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		<b>1,229,030</b>	COMMENTS	
Employees		43,010	Annual increase in employee costs	
Employees		(78,940)	Deleted posts (1.4) FTE funded from Homes England	
Supplies and Services		7,930		
Transport		350		
Grants		78,940	Reduced grant funding from Homes England	
Fees and Charges		(460)		
Support Services		52,460	Increase in Legal Recharges	
<b>Base Budget 2024/25</b>		<b>1,332,320</b>		
NOTES				
0.5 FTE is being funded from S106 Quality Monitoring Fees				

<b>SUBJECTIVE ANALYSIS - 2024/25 ESTIMATE</b>				
<b>Corporate Management Costs</b>				
<b>ACTUAL</b>	<b>BUDGET</b>	<b>PROJECTED</b>	<b>DETAIL</b>	<b>ESTIMATE</b>
<b>2022/23</b>	<b>2023/24</b>	<b>OUTTURN</b>		<b>2024/25</b>
<b>£</b>	<b>£</b>	<b>2023/24</b>		<b>£</b>
<b>£</b>	<b>£</b>	<b>£</b>		<b>£</b>
1,492,196	833,630	882,860	Strategic Corporate Costs	631,370
70	(30)	(30)	Audit Partnership	(30)
<b>1,492,266</b>	<b>833,600</b>	<b>882,830</b>	<b>SERVICE EXPENDITURE</b>	<b>631,340</b>

**SUBJECTIVE ANALYSIS - 2024/25 ESTIMATE**  
**Corporate Management Costs**

	<b>Strategic Corporate Costs</b>	<b>Audit Partnership</b>	<b>Total</b>
EXPENDITURE			
Employees	956,080	-	956,080
Premises	1,500	-	1,500
Supplies and Services	215,200	168,000	383,200
Transport	27,780	-	27,780
<b>TOTAL EXPENDITURE</b>	<b>1,200,560</b>	<b>168,000</b>	<b>1,368,560</b>
INCOME			
Grants	-	-	-
Fees & Charges	-	-	-
<b>TOTAL INCOME</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>1,200,560</b>	<b>168,000</b>	<b>1,368,560</b>
NON CONTROLLABLE ITEMS			
Support Services	1,091,770	530	1,092,300
Capital Charges	-	-	-
Recharges	( 1,660,960)	( 168,560)	( 1,829,520)
Transfers to/from Reserves	-	-	-
<b>TOTAL NON-CONTROLLABLE ITEMS</b>	<b>( 569,190)</b>	<b>( 168,030)</b>	<b>( 737,220)</b>
<b>NET EXPENDITURE</b>	<b>631,370</b>	<b>( 30)</b>	<b>631,340</b>

REVENUE BUDGET				
<b>SERVICE</b>		<b>Strategic Corporate Costs</b>		
<b>SERVICE DESCRIPTION</b>		Provision of Corporate and Management Team costs, staff representation and an allocation for staff costs charged to projects. Vacancy savings are also vired here as they occur during the year.		
<b>SERVICE MANAGER</b>		Service Lead for Finance		
<b>BUDGET MANAGER</b>		Service Lead for Finance		
ACTUAL 2022/23 £	BUDGET 2023/24 £	PROJECTED OUTTURN 2023/24 £	DETAIL	ESTIMATE 2024/25 £
922,108	527,300	568,520	EXPENDITURE	
900	2,000	2,000	Employees	956,080
183,011	210,360	218,370	Premises	1,500
27,181	29,260	29,260	Supplies and Services	215,200
			Transport	27,780
<b>1,133,200</b>	<b>768,920</b>	<b>818,150</b>	<b>TOTAL EXPENDITURE</b>	<b>1,200,560</b>
(23,741)	-	-	INCOME	
(251,495)	-	-	Grants	-
			Fees and Charges	-
<b>857,964</b>	<b>768,920</b>	<b>818,150</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>1,200,560</b>
1,522,170	1,519,070	1,519,070	RECHARGES & CAPITAL CHARGES	
-	-	-	Support Services	1,091,770
(887,938)	(1,454,360)	(1,454,360)	Capital Charges	-
-	-	-	Recharges	(1,660,960)
			Transfers to/from Reserves	-
<b>1,492,196</b>	<b>833,630</b>	<b>882,860</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>631,370</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		<b>833,630</b>	COMMENTS	
Employees		41,220	Regradings	
Supplies & Services		8,010		
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>882,860</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		<b>833,630</b>	COMMENTS	
Employees		98,780	Annual increase in employee costs	
Employees		130,000	Yearly corporate saving taken out	
Employees		200,000	Commercialisation target moved to Capital charges & net interest	
Premises		(500)		
Supplies and Services		4,840		
Transport		(1,480)		
Support Services		(427,300)	Recharges from Property Services to Corporate projects code	
Recharges		(206,600)	Increase in recharges to Port Health and capital projects	
<b>Base Budget 2024/25</b>		<b>631,370</b>		
NOTES				

REVENUE BUDGET				
<b>SERVICE</b>		<b>Audit Partnership</b>		
<b>SERVICE DESCRIPTION</b>		The four-way Audit Partnership with Maidstone, Swale and Tunbridge Wells is responsible for internal audit within the four councils. The total cost is fully allocated to services.		
<b>SERVICE MANAGER</b>		Service Lead for Finance		
<b>BUDGET MANAGER</b>		Service Lead for Finance		
ACTUAL 2022/23 £	BUDGET 2023/24 £	PROJECTED OUTTURN 2023/24 £	DETAIL	ESTIMATE 2024/25 £
-	-	-	EXPENDITURE	-
-	-	-	Employees	-
-	-	-	Premises	-
168,000	168,000	168,000	Supplies and Services	168,000
-	-	-	Transport	-
<b>168,000</b>	<b>168,000</b>	<b>168,000</b>	<b>TOTAL EXPENDITURE</b>	<b>168,000</b>
-	-	-	INCOME	-
-	-	-	Grants	-
-	-	-	Fees and Charges	-
<b>168,000</b>	<b>168,000</b>	<b>168,000</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>168,000</b>
740	980	980	RECHARGES & CAPITAL CHARGES	530
-	-	-	Support Services	-
(168,670)	(169,010)	(169,010)	Capital Charges	(168,560)
-	-	-	Recharges	-
-	-	-	Transfers to/from Reserves	-
<b>70</b>	<b>(30)</b>	<b>(30)</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>(30)</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		<b>(30)</b>	COMMENTS	
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>(30)</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		<b>(30)</b>	COMMENTS	
Support Services		(450)		
Recharges		450		
<b>Base Budget 2024/25</b>		<b>(30)</b>		
NOTES				

<b>REVENUE BUDGET</b>				
<b>Head of Economic Development</b>				
<b>ACTUAL</b>	<b>BUDGET</b>	<b>PROJECTED</b>	<b>DETAIL</b>	<b>ESTIMATE</b>
<b>2022/23</b>	<b>2023/24</b>	<b>OUTTURN</b>		<b>2024/25</b>
<b>£</b>	<b>£</b>	<b>2023/24</b>		<b>£</b>
<b>£</b>	<b>£</b>	<b>£</b>		<b>£</b>
499,463	600,180	566,080	Economic Development	604,570
160,920	176,010	176,010	Tourism & Heritage	191,810
<b>660,382</b>	<b>776,190</b>	<b>742,090</b>	<b>SERVICE EXPENDITURE</b>	<b>796,380</b>

**SUBJECTIVE ANALYSIS - 2024/25 ESTIMATE**  
**Head of Economic Development**

	<b>Economic Development</b>	<b>Tourism &amp; Heritage</b>	<b>Total</b>
EXPENDITURE			
Employees	445,650	129,560	575,210
Premises	-	-	-
Supplies and Services	116,840	33,550	150,390
Transport	13,200	5,480	18,680
<b>TOTAL EXPENDITURE</b>	<b>575,690</b>	<b>168,590</b>	<b>744,280</b>
INCOME			
Grants	( 48,070)	-	( 48,070)
Fees & Charges	-	( 3,900)	( 3,900)
<b>TOTAL INCOME</b>	<b>( 48,070)</b>	<b>( 3,900)</b>	<b>( 51,970)</b>
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>527,620</b>	<b>164,690</b>	<b>692,310</b>
NON CONTROLLABLE ITEMS			
Support Services	76,950	22,020	98,970
Capital Charges	-	5,100	5,100
Recharges	-	-	-
Transfers to/from Reserves	-	-	-
<b>TOTAL NON-CONTROLLABLE ITEMS</b>	<b>76,950</b>	<b>27,120</b>	<b>104,070</b>
<b>NET EXPENDITURE</b>	<b>604,570</b>	<b>191,810</b>	<b>796,380</b>

REVENUE BUDGET				
<b>SERVICE</b>		<b>Economic Development</b>		
<b>SERVICE DESCRIPTION</b>		Planning and supporting growth in the area for both local and incoming business.		
<b>SERVICE MANAGER</b>		Head of Economic Development		
<b>BUDGET MANAGER</b>		Head of Economic Development		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	OUTTURN		2024/25
£	£	2023/24		£
£	£	£		£
332,093	404,330	413,300	EXPENDITURE	
63	-	5,000	Employees	445,650
993,182	123,300	93,300	Premises	-
10,685	13,300	13,300	Supplies and Services	116,840
			Transport	13,200
<b>1,336,022</b>	<b>540,930</b>	<b>524,900</b>	<b>TOTAL EXPENDITURE</b>	<b>575,690</b>
(890,939)	-	(18,070)	INCOME	
-	-	-	Grants	(48,070)
			Fees and Charges	-
<b>445,083</b>	<b>540,930</b>	<b>506,830</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>527,620</b>
54,380	59,250	59,250	RECHARGES & CAPITAL CHARGES	
-	-	-	Support Services	76,950
-	-	-	Capital Charges	-
-	-	-	Recharges	-
			Transfers to/from Reserves	-
<b>499,463</b>	<b>600,180</b>	<b>566,080</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>604,570</b>
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		<b>600,180</b>	COMMENTS	
Employees		8,970		
Premises		5,000	Removal of Phone booths from town centre	
Supplies & Services		(10,000)	Reduction in Festive lighting budget	
Supplies & Services		(20,000)	Saving on Promotions and Exhibitions budget	
Grants		(18,070)	UKSPF funding to be used to Offset Salary	
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>566,080</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		<b>600,180</b>	COMMENTS	
Employees		41,320	Salary Increases	
Supplies & Services		(460)		
Supplies & Services		30,000	Transfer of St Mary's church grant from Policy & Performance	
Supplies & Services		(10,000)	Reduction in Festive lighting budget	
Supplies & Services		(21,000)	Saving on Promotions and Exhibitions budget	
Supplies & Services		(5,000)	Saving on grants paid out	
Transport		(100)		
Grants		(30,000)	LUF funding	
Grants		(18,070)	UKSPF funding to be used to Offset Salary	
Support Services		17,700		
<b>Base Budget 2024/25</b>		<b>604,570</b>		
NOTES				

REVENUE BUDGET				
<b>SERVICE</b>		<b>Tourism &amp; Heritage</b>		
<b>SERVICE DESCRIPTION</b>		This budget covers twinning costs,museum, grants and heritage work.		
<b>SERVICE MANAGER</b>		Head of Economic Development		
<b>BUDGET MANAGER</b>		Conservation & Heritage Manager		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	OUTTURN		2024/25
£	£	2023/24		£
£	£	£		£
117,101	123,300	123,300	EXPENDITURE	
-	-	-	Employees	129,560
21,484	23,680	23,680	Premises	-
5,305	5,380	5,380	Supplies and Services	33,550
			Transport	5,480
<b>143,890</b>	<b>152,360</b>	<b>152,360</b>	<b>TOTAL EXPENDITURE</b>	<b>168,590</b>
-	-	-	INCOME	
(9,874)	(3,900)	(3,900)	Grants	-
			Fees and Charges	(3,900)
<b>134,016</b>	<b>148,460</b>	<b>148,460</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>164,690</b>
17,030	22,450	22,450	RECHARGES & CAPITAL CHARGES	
4,400	5,100	5,100	Support Services	22,020
-	-	-	Capital Charges	5,100
5,474	-	-	Recharges	-
			Transfers to/from Reserves	-
<b>160,920</b>	<b>176,010</b>	<b>176,010</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>191,810</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		<b>176,010</b>	COMMENTS	
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>176,010</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		<b>176,010</b>	COMMENTS	
Employees		6,260	Salary increases	
Supplies and Services		9,870	Increase in twinning budget as hosting in 24/25	
Transport		100		
Support Services		(430)		
<b>Base Budget 2024/25</b>		<b>191,810</b>		
NOTES				

<b>REVENUE BUDGET</b>				
<b>Performance and Policy</b>				
<b>ACTUAL</b>	<b>BUDGET</b>	<b>PROJECTED</b>	<b>DETAIL</b>	<b>ESTIMATE</b>
<b>2022/23</b>	<b>2023/24</b>	<b>OUTTURN</b>		<b>2024/25</b>
<b>£</b>	<b>£</b>	<b>2023/24</b>		<b>£</b>
<b>£</b>	<b>£</b>	<b>£</b>		<b>£</b>
(107,280)	108,570	109,760	Climate Change	83,080
200,832	246,750	246,750	Policy and Performance	241,360
820,306	914,240	888,180	Democratic Representation	868,010
71,097	61,970	68,240	Mayor	66,270
350,547	345,610	345,610	Single Grants Gateway	265,250
<b>1,335,502</b>	<b>1,677,140</b>	<b>1,658,540</b>	<b>SERVICE EXPENDITURE</b>	<b>1,523,970</b>

**SUBJECTIVE ANALYSIS - 2024/25 ESTIMATE**  
**Performance and Policy**

	Climate Change	Policy and Performance	Democratic Representation	Mayor	Single Grants Gateway	Total
<b>EXPENDITURE</b>						
Employees	130,440	281,770	237,020	23,290	-	672,520
Premises	-	-	-	-	-	-
Supplies and Services	20,000	23,300	452,260	17,500	289,250	802,310
Transport	3,050	3,050	3,350	15,100	-	24,550
<b>TOTAL EXPENDITURE</b>	<b>153,490</b>	<b>308,120</b>	<b>692,630</b>	<b>55,890</b>	<b>289,250</b>	<b>1,499,380</b>
<b>INCOME</b>						
Grants	-	-	-	-	( 24,000)	( 24,000)
Fees & Charges	-	-	-	-	-	-
<b>TOTAL INCOME</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>( 24,000)</b>	<b>( 24,000)</b>
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>153,490</b>	<b>308,120</b>	<b>692,630</b>	<b>55,890</b>	<b>265,250</b>	<b>1,475,380</b>
<b>NON CONTROLLABLE ITEMS</b>						
Support Services	12,660	63,220	328,730	10,380	-	414,990
Capital Charges	-	-	-	-	-	-
Recharges	( 83,070)	( 129,980)	( 153,350)	-	-	( 366,400)
Transfers to/from Reserves	-	-	-	-	-	-
<b>TOTAL NON-CONTROLLABLE ITEMS</b>	<b>( 70,410)</b>	<b>( 66,760)</b>	<b>175,380</b>	<b>10,380</b>	<b>-</b>	<b>48,590</b>
<b>NET EXPENDITURE</b>	<b>83,080</b>	<b>241,360</b>	<b>868,010</b>	<b>66,270</b>	<b>265,250</b>	<b>1,523,970</b>

REVENUE BUDGET				
<b>SERVICE</b>		<b>Climate Change</b>		
<b>SERVICE DESCRIPTION</b>		Climate Action Team is coordinating the council's efforts in the delivery of the carbon reduction action plan.		
<b>SERVICE MANAGER</b>		Head of Performance and Policy		
<b>BUDGET MANAGER</b>		Head of Performance and Policy		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	2023/24		2024/25
£	£	£		£
-	116,650	117,840	EXPENDITURE	
-	-	-	Employees	130,440
-	20,000	20,000	Premises	-
-	3,050	3,050	Supplies and Services	20,000
-			Transport	3,050
-	<b>139,700</b>	<b>140,890</b>	<b>TOTAL EXPENDITURE</b>	<b>153,490</b>
-	-	-	INCOME	
-	-	-	Grants	-
-	-	-	Fees and Charges	-
-	<b>139,700</b>	<b>140,890</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>153,490</b>
20,420	108,570	108,570	RECHARGES & CAPITAL CHARGES	
-	-	-	Support Services	12,660
(127,700)	(69,850)	(69,850)	Capital Charges	-
-	(69,850)	(69,850)	Recharges	(83,070)
-			Transfers to/from Reserves	-
<b>(107,280)</b>	<b>108,570</b>	<b>109,760</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>83,080</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		<b>108,570</b>	COMMENTS	
Employees		1,190		
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>109,760</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		<b>108,570</b>	COMMENTS	
Employees		13,790	Annual increase in employee costs	
Support Services		(95,910)		
Recharges		(13,220)		
Transfers to/From Reserves		69,850	Reduction in contribution from reserves as per MTFP	
<b>Base Budget 2024/25</b>		<b>83,080</b>		
NOTES				

REVENUE BUDGET				
SERVICE		Policy and Performance		
SERVICE DESCRIPTION		Responsible for development and oversight of business planning, corporate strategy, policy and performance management, programme management, Overview and Scrutiny, data protection, freedom of information & equalities.		
SERVICE MANAGER		Head of Performance and Policy		
BUDGET MANAGER		Head of Performance and Policy		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	OUTTURN		2024/25
£	£	2023/24		£
£	£	£		£
258,050	306,120	306,120	EXPENDITURE	
-	-	-	Employees	281,770
31,281	10,430	10,430	Premises	-
4,170	5,130	5,130	Supplies and Services	23,300
			Transport	3,050
<b>293,501</b>	<b>321,680</b>	<b>321,680</b>	<b>TOTAL EXPENDITURE</b>	<b>308,120</b>
(5,149)	-	-	INCOME	
-	-	-	Grants	-
			Fees and Charges	-
<b>288,352</b>	<b>321,680</b>	<b>321,680</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>308,120</b>
42,210	48,450	48,450	RECHARGES & CAPITAL CHARGES	
-	-	-	Support Services	63,220
(129,730)	(123,380)	(123,380)	Capital Charges	-
-	-	-	Recharges	(129,980)
			Transfers to/from Reserves	-
<b>200,832</b>	<b>246,750</b>	<b>246,750</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>241,360</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		<b>246,750</b>	COMMENTS	
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>246,750</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		<b>246,750</b>	COMMENTS	
Employees		17,250	Annual increase in employee costs	
Employees		(2,680)	Employee based insurances	
Employees		(38,920)	Funding & Partnership Officer post	
Supplies & Services		12,870	Pentana & Acorn software	
Transport		(2,080)	Cash Alternative for Funding and Partnership Officer post	
Support Services		14,770		
Recharges		(6,600)		
<b>Base Budget 2024/25</b>		<b>241,360</b>		
NOTES				

REVENUE BUDGET				
<b>SERVICE</b>		<b>Democratic Representation</b>		
<b>SERVICE DESCRIPTION</b>		Member support and administration of the council's committees		
<b>SERVICE MANAGER</b>		Head of Performance and Policy		
<b>BUDGET MANAGER</b>		Member Services Manager		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	OUTTURN		2024/25
£	£	2023/24		£
£	£	£		£
			EXPENDITURE	
247,575	224,360	229,280	Employees	237,020
6,120	1,000	1,350	Premises	-
435,078	464,660	433,330	Supplies and Services	452,260
3,202	3,350	3,350	Transport	3,350
<b>691,976</b>	<b>693,370</b>	<b>667,310</b>	<b>TOTAL EXPENDITURE</b>	<b>692,630</b>
			INCOME	
-	-	-	Grants	-
-	-	-	Fees and Charges	-
<b>691,976</b>	<b>693,370</b>	<b>667,310</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>692,630</b>
			RECHARGES & CAPITAL CHARGES	
266,540	380,500	380,500	Support Services	328,730
-	-	-	Capital Charges	-
(138,210)	(159,630)	(159,630)	Recharges	(153,350)
-	-	-	Transfers to/from Reserves	-
<b>820,306</b>	<b>914,240</b>	<b>888,180</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>868,010</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		<b>914,240</b>	COMMENTS	
Employees		4,920		
Premises		350		
Supplies & Services		(31,330)	Reduction in Special responsibility allowance due to new committee structure following May 2023 Election	
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>888,180</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		<b>914,240</b>	COMMENTS	
Employees		12,660	Annual increase in employee costs	
Premises		(1,000)		
Supplies and Services		(12,400)	Net reduction in costs following implementation of new committee structure	
Support Services		(51,770)		
Recharges		6,280		
<b>Base Budget 2024/25</b>		<b>868,010</b>		
NOTES				

REVENUE BUDGET				
<b>SERVICE</b>		<b>Mayor</b>		
<b>SERVICE DESCRIPTION</b>		Mayoral Costs		
<b>SERVICE MANAGER</b>		Head of Performance and Policy		
<b>BUDGET MANAGER</b>		Member Services Manager		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	OUTTURN		2024/25
£	£	2023/24		£
£	£	£		£
24,221	22,150	22,150	EXPENDITURE	
-	-	-	Employees	23,290
25,503	19,010	22,280	Premises	-
17,566	12,100	15,100	Supplies and Services	17,500
			Transport	15,100
<b>67,290</b>	<b>53,260</b>	<b>59,530</b>	<b>TOTAL EXPENDITURE</b>	<b>55,890</b>
			INCOME	
-	-	-	Grants	-
(8,073)	-	-	Fees and Charges	-
<b>59,217</b>	<b>53,260</b>	<b>59,530</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>55,890</b>
			RECHARGES & CAPITAL CHARGES	
11,880	8,710	8,710	Support Services	10,380
-	-	-	Capital Charges	-
-	-	-	Recharges	-
-	-	-	Transfers to/from Reserves	-
<b>71,097</b>	<b>61,970</b>	<b>68,240</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>66,270</b>
<b>ANALYSIS OF OUTTURN VARIATIONS</b>				
<b>Base Budget 2023/24</b>		<b>61,970</b>	<b>COMMENTS</b>	
Supplies and Services		3,270	Additional costs of hiring Mayoral transport	
Transport		3,000		
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>68,240</b>		
<b>ANALYSIS OF BUDGET VARIATIONS</b>				
<b>Base Budget 2023/24</b>		<b>61,970</b>	<b>COMMENTS</b>	
Employees		1,140	Annual increase in employee costs	
Supplies and Services		(1,510)	Additional costs of hiring Mayoral transport	
Transport		3,000		
Support Services		1,670		
<b>Base Budget 2024/25</b>		<b>66,270</b>		
<b>NOTES</b>				

REVENUE BUDGET				
<b>SERVICE</b>		<b>Single Grants Gateway</b>		
<b>SERVICE DESCRIPTION</b>		Council grants to support voluntary and community sector organisations in the borough. This also includes a budget for Member Grants.		
<b>SERVICE MANAGER</b>		Head of Performance and Policy		
<b>BUDGET MANAGER</b>		Funding & Partnership Officer		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	2023/24		2024/25
£	£	£		£
-	-	-	EXPENDITURE	-
-	-	-	Employees	-
374,547	367,750	367,750	Premises	-
-	-	-	Supplies and Services	289,250
-	-	-	Transport	-
<b>374,547</b>	<b>367,750</b>	<b>367,750</b>	<b>TOTAL EXPENDITURE</b>	<b>289,250</b>
(24,000)	(22,140)	(22,140)	INCOME	(24,000)
-	-	-	Grants	-
-	-	-	Fees and Charges	-
<b>350,547</b>	<b>345,610</b>	<b>345,610</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>265,250</b>
-	-	-	RECHARGES & CAPITAL CHARGES	-
-	-	-	Support Services	-
-	-	-	Capital Charges	-
-	-	-	Recharges	-
-	-	-	Transfers to/from Reserves	-
<b>350,547</b>	<b>345,610</b>	<b>345,610</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>265,250</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		<b>345,610</b>	COMMENTS	
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>345,610</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		<b>345,610</b>	COMMENTS	
Supplies and Services		<b>(1,500)</b>		
Supplies and Services		<b>(47,000)</b>	Members Grants (reduction based on historical take up of grants)	
Supplies and Services		<b>(30,000)</b>	St Mary's church annual grant moved to Economic Development budget	
Grants		<b>(1,860)</b>		
<b>Base Budget 2024/25</b>		<b>265,250</b>		
NOTES				

<b>SUBJECTIVE ANALYSIS - 2024/25 ESTIMATE</b>				
<b>Solicitor To The Council And Monitoring Officer</b>				
<b>ACTUAL</b>	<b>BUDGET</b>	<b>PROJECTED</b>	<b>DETAIL</b>	<b>ESTIMATE</b>
<b>2022/23</b>	<b>2023/24</b>	<b>OUTTURN</b>		<b>2024/25</b>
<b>£</b>	<b>£</b>	<b>2023/24</b>		<b>£</b>
<b>£</b>	<b>£</b>	<b>£</b>		<b>£</b>
351,809 (108,564)	457,630 (44,070)	466,640 (44,070)	Electoral Services Legal	491,120 -
<b>243,246</b>	<b>413,560</b>	<b>422,570</b>	<b>SERVICE EXPENDITURE</b>	<b>491,120</b>

**SUBJECTIVE ANALYSIS - 2024/25 ESTIMATE**  
**Solicitor To The Council And Monitoring Officer**

	Electoral Services	Legal	Total
EXPENDITURE			
Employees	229,590	952,530	1,182,120
Premises	-	-	-
Supplies and Services	85,910	75,400	161,310
Transport	3,850	34,950	38,800
<b>TOTAL EXPENDITURE</b>	<b>319,350</b>	<b>1,062,880</b>	<b>1,382,230</b>
INCOME			
Grants	-	-	-
Fees & Charges	( 2,240)	( 200,000)	( 202,240)
<b>TOTAL INCOME</b>	<b>( 2,240)</b>	<b>( 200,000)</b>	<b>( 202,240)</b>
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>317,110</b>	<b>862,880</b>	<b>1,179,990</b>
NON CONTROLLABLE ITEMS			
Support Services	118,760	168,980	287,740
Capital Charges	-	-	-
Recharges	-	( 1,031,860)	( 1,031,860)
Transfers to/from Reserves	55,250	-	55,250
<b>TOTAL NON-CONTROLLABLE ITEMS</b>	<b>174,010</b>	<b>( 862,880)</b>	<b>( 688,870)</b>
<b>NET EXPENDITURE</b>	<b>491,120</b>	<b>-</b>	<b>491,120</b>

REVENUE BUDGET				
<b>SERVICE</b>		<b>Electoral Services</b>		
<b>SERVICE DESCRIPTION</b>		The administration of the elections and the maintenance of the electoral role. The cost of the KCC and the parliamentary elections are recovered		
<b>SERVICE MANAGER</b>		Solicitor to the Council and Monitoring Officer		
<b>BUDGET MANAGER</b>		Electoral Services Manager		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	OUTTURN		2024/25
£	£	2023/24		£
		£		
179,740	218,900	224,800	EXPENDITURE	
-	-	-	Employees	229,590
68,171	88,610	110,720	Premises	-
3,392	3,850	3,850	Supplies and Services	85,910
			Transport	3,850
<b>251,303</b>	<b>311,360</b>	<b>339,370</b>	<b>TOTAL EXPENDITURE</b>	<b>319,350</b>
(21,907)	-	(19,000)	INCOME	
(3,007)	(2,240)	(2,240)	Grants	-
			Fees and Charges	(2,240)
<b>226,389</b>	<b>309,120</b>	<b>318,130</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>317,110</b>
70,170	93,260	93,260	RECHARGES & CAPITAL CHARGES	
-	-	-	Support Services	118,760
-	-	-	Capital Charges	-
55,250	55,250	55,250	Recharges	-
			Transfers to/from Reserves	55,250
<b>351,809</b>	<b>457,630</b>	<b>466,640</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>491,120</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		<b>457,630</b>	COMMENTS	
Employees		5,900		
Supplies & Services		2,110		
Supplies & Services		20,000	Canvassers Fees	
Grants		(19,000)	Government Grant	
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>466,640</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		<b>457,630</b>	COMMENTS	
Employees		10,690	Annual increase in employee costs	
Supplies and Services		(2,700)		
Support Services		25,500		
<b>Base Budget 2024/25</b>		<b>491,120</b>		
NOTES				

REVENUE BUDGET				
<b>SERVICE</b>		<b>Legal</b>		
<b>SERVICE DESCRIPTION</b>		Providing Legal services to all departments and ensuring full compliance with Member Code of Conduct and Monitoring Officer Duties		
<b>SERVICE MANAGER</b>		Solicitor to the Council and Monitoring Officer		
<b>BUDGET MANAGER</b>		Principal Litigator & Practice Manager		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	2023/24		2024/25
£	£	£		£
854,894	894,230	894,230	EXPENDITURE	
-	-	-	Employees	952,530
88,021	64,750	64,750	Premises	-
21,076	31,900	31,900	Supplies and Services	75,400
			Transport	34,950
<b>963,990</b>	<b>990,880</b>	<b>990,880</b>	<b>TOTAL EXPENDITURE</b>	<b>1,062,880</b>
(15,480)	-	-	INCOME	
(149,793)	(200,000)	(200,000)	Grants	-
			Fees and Charges	(200,000)
<b>798,716</b>	<b>790,880</b>	<b>790,880</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>862,880</b>
112,360	176,880	176,880	RECHARGES & CAPITAL CHARGES	
-	-	-	Support Services	168,980
(1,019,640)	(1,011,830)	(1,011,830)	Capital Charges	-
-	-	-	Recharges	(1,031,860)
			Transfers to/from Reserves	-
<b>(108,564)</b>	<b>(44,070)</b>	<b>(44,070)</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>-</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		<b>(44,070)</b>	COMMENTS	
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>(44,070)</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		<b>(44,070)</b>	COMMENTS	
Employees		58,300	Annual increase in employee costs	
Supplies & Services		2,550		
Supplies & Services		8,100	Increase in online subscriptions for Iken (time recording system) and online publications subscription	
Transport		3,050		
Support Services		(7,900)		
Recharges		(20,030)		
<b>Base Budget 2024/25</b>		-		
NOTES				

<b>REVENUE BUDGET</b>				
<b>Head of Development Manager</b>				
<b>ACTUAL</b>	<b>BUDGET</b>	<b>PROJECTED</b>	<b>DETAIL</b>	<b>ESTIMATE</b>
<b>2022/23</b>	<b>2023/24</b>	<b>OUTTURN</b>		<b>2024/25</b>
<b>£</b>	<b>£</b>	<b>2023/24</b>		<b>£</b>
<b>£</b>	<b>£</b>	<b>£</b>		<b>£</b>
45,067	130	130	Project Delivery Team	30
<b>45,067</b>	<b>130</b>	<b>130</b>	<b>SERVICE EXPENDITURE</b>	<b>30</b>

<b>SUBJECTIVE ANALYSIS - 2024/25 ESTIMATE</b>		
<b>Head of Development Manager</b>		
	<b>Project Delivery Team</b>	<b>Total</b>
<b>EXPENDITURE</b>		
Employees	740,470	740,470
Premises	-	-
Supplies and Services	9,890	9,890
Transport	32,200	32,200
<b>TOTAL EXPENDITURE</b>	<b>782,560</b>	<b>782,560</b>
<b>INCOME</b>		
Grants	-	-
Fees & Charges	-	-
<b>TOTAL INCOME</b>	<b>-</b>	<b>-</b>
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>782,560</b>	<b>782,560</b>
<b>NON CONTROLLABLE ITEMS</b>		
Support Services	86,900	86,900
Capital Charges	-	-
Recharges	( 869,430)	( 869,430)
Transfers to/from Reserves	-	-
<b>TOTAL NON-CONTROLLABLE ITEMS</b>	<b>( 782,530)</b>	<b>( 782,530)</b>
<b>NET EXPENDITURE</b>	<b>30</b>	<b>30</b>

REVENUE BUDGET				
<b>SERVICE</b>		<b>Project Delivery Team</b>		
<b>SERVICE DESCRIPTION</b>		Provides professional skills and services such as Project Management, building design, quantity surveying and drainage engineering for council projects including corporate and operational across capital and revenue budgets. Includes the statutory service for Land Drainage.		
<b>SERVICE MANAGER</b>		Head of Development		
<b>BUDGET MANAGER</b>		Head of Development		
ACTUAL 2022/23 £	BUDGET 2023/24 £	PROJECTED OUTTURN 2023/24 £	DETAIL	ESTIMATE 2024/25 £
443,698	477,790	516,180	EXPENDITURE	
-	-	-	Employees	740,470
14,976	10,000	17,780	Premises	-
20,913	20,970	20,970	Supplies and Services	9,890
			Transport	32,200
<b>479,587</b>	<b>508,760</b>	<b>554,930</b>	<b>TOTAL EXPENDITURE</b>	<b>782,560</b>
-	-	-	INCOME	
-	-	-	Grants	-
			Fees and Charges	-
<b>479,587</b>	<b>508,760</b>	<b>554,930</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>782,560</b>
76,520	61,870	61,870	RECHARGES & CAPITAL CHARGES	
-	-	-	Support Services	86,900
(511,040)	(570,500)	(616,670)	Capital Charges	-
-	-	-	Recharges	(869,430)
			Transfers to/from Reserves	-
<b>45,067</b>	<b>130</b>	<b>130</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>30</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budget 2023/24</b>		<b>130</b>	<b>COMMENTS</b>	
Employees		38,390	Salary pressure from implementatoin of new structure	
Supplies and Services		7,780	Subscription for design software	
Recharges		(46,170)	Recharge of service to capital schemes	
<b>Outturn 2023/24 (P6 Forecast)</b>		<b>130</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base Budget 2023/24</b>		<b>130</b>	<b>COMMENTS</b>	
Employees		226,720	4 new posts due to new structure	
Employees		35,960	Annual increase in employee costs	
Supplies and Services		(110)		
Transport		11,230	Lease car/cash alternatice for new posts in structure	
Support Services		25,030		
Recharges		(298,930)	Staff recharged to projects	
<b>Base Budget 2024/25</b>		<b>30</b>		
NOTES				

REVENUE BUDGET				
<b>SERVICE</b>		<b>Net Interest and Capital Charges</b>		
<b>SERVICE DESCRIPTION</b>		Includes the Income earned on investments and interest payable on borrowing, the reversal of Capital Charges (contra entries) is also shown		
<b>SERVICE MANAGER</b>		Service Lead Finance		
<b>BUDGET MANAGER</b>		Service Lead Finance		
ACTUAL	BUDGET	PROJECTED	DETAIL	BUDGET
2022/23	2023/24	OUTTURN		2024/25
£	£	2023/24		£
		£		
-	-	-	EXPENDITURE	0
(542,545)	(955,670)	(955,670)	Leasing	(1,955,000)
-	-	-	Item 8 Credit	-
66,921	110,980	110,980	Debt Mgt Charges to HRA	273,750
1,447,972	4,212,280	4,640,500	Item 8 Debit	7,033,140
1,462,108	1,719,210	1,719,210	Interest Paid	1,819,010
<b>2,434,456</b>	<b>5,086,800</b>	<b>5,515,020</b>	MRP	
			<b>TOTAL EXPENDITURE</b>	<b>7,170,900</b>
(3,490,760)	(3,677,000)	(3,640,300)	INCOME	
<b>(1,056,304)</b>	<b>1,409,800</b>	<b>1,874,720</b>	Fees and Charges	(3,950,660)
			<b>NET CONTROLLABLE EXPENDITURE</b>	<b>3,220,240</b>
(1,942,000)	(2,144,300)	(2,144,300)	RECHARGES & CAPITAL CHARGES	
<b>(2,998,304)</b>	<b>(734,500)</b>	<b>(269,580)</b>	Capital Charges	(2,582,200)
			<b>NET EXPENDITURE</b>	<b>638,040</b>
<b>ANALYSIS OF OUTTURN VARIATIONS</b>				
<b>Base Budget 2023/24</b>		<b>(734,500)</b>	<b>COMMENTS</b>	
Interest Paid		428,220	Increase in debt expense due to interest rate increases	
Fees and Charges		36,700		
<b>Outturn 2023/24(P6 Forecast)</b>		<b>(269,580)</b>		
<b>ANALYSIS OF BUDGET VARIATIONS</b>				
<b>Base Budget 2023/24</b>		<b>(734,500)</b>	<b>COMMENTS</b>	
Charge to/from HRA		(836,560)	Increase in interest payable by HRA on internal borrowing	
Interest paid		2,820,860	Rise in interest rates has increased borrowing costs	
MRP		99,800	Increase in statutory repayment	
Fees and Charges		(273,660)	Increase in strategic and short term investment returns	
Capital Charges		(437,900)	Movement in capital charges	
<b>Budget 2024/25</b>		<b>638,040</b>		

<b>REVENUE BUDGET</b>				
<b>Housing Revenue Account</b>				
<b>ACTUAL</b>	<b>BUDGET</b>	<b>PROJECTED</b>	<b>DETAIL</b>	<b>ESTIMATE</b>
<b>2022/23</b>	<b>2023/24</b>	<b>OUTTURN</b>		<b>2024/25</b>
<b>£</b>	<b>£</b>	<b>2023/24</b>		<b>£</b>
<b>£</b>	<b>£</b>	<b>£</b>		<b>£</b>
9,847,132	6,531,770	6,881,230	Supervision & Management	7,648,170
(29,338,722)	(30,346,700)	(30,685,250)	Income	(33,045,850)
185,450	105,340	158,160	New Builds	69,370
14,958,473	19,520,830	18,901,200	Other	20,379,470
4,422,676	5,333,360	6,014,890	Repairs & Maintenance	6,509,870
<b>75,009</b>	<b>1,144,600</b>	<b>1,270,230</b>	<b>SERVICE EXPENDITURE</b>	<b>1,561,030</b>

**SUBJECTIVE ANALYSIS - 2024/25 ESTIMATE**  
**Housing Revenue Account**

	<b>Supervision &amp; Management</b>	<b>Income</b>	<b>New Builds</b>	<b>Other</b>	<b>Repairs &amp; Maintenance</b>	<b>Total</b>
<b>EXPENDITURE</b>						
Employees	2,934,450	-	-	-	2,368,690	5,303,140
Premises	1,597,490	-	-	-	3,731,150	5,328,640
Supplies and Services	949,940	-	66,200	222,000	62,620	1,300,760
Transport	118,070	-	-	-	110,950	229,020
<b>TOTAL EXPENDITURE</b>	<b>5,599,950</b>	<b>-</b>	<b>66,200</b>	<b>222,000</b>	<b>6,273,410</b>	<b>12,161,560</b>
<b>INCOME</b>						
Grants	-	-	-	( 2,999,850)	-	( 2,999,850)
Fees & Charges	( 295,300)	( 33,045,850)	( 8,000)	-	( 26,200)	( 33,375,350)
<b>TOTAL INCOME</b>	<b>( 295,300)</b>	<b>( 33,045,850)</b>	<b>( 8,000)</b>	<b>( 2,999,850)</b>	<b>( 26,200)</b>	<b>( 36,375,200)</b>
<b>NET CONTROLLABLE EXPENDITURE</b>	<b>5,304,650</b>	<b>( 33,045,850)</b>	<b>58,200</b>	<b>( 2,777,850)</b>	<b>6,247,210</b>	<b>( 24,213,640)</b>
<b>NON CONTROLLABLE ITEMS</b>						
Support Services	2,507,850	-	11,170	975,830	262,660	3,757,510
Capital Charges	-	-	-	22,181,490	-	22,181,490
Recharges	( 164,330)	-	-	-	-	( 164,330)
Transfers to/from Reserves	-	-	-	-	-	-
<b>TOTAL NON-CONTROLLABLE ITEMS</b>	<b>2,343,520</b>	<b>-</b>	<b>11,170</b>	<b>23,157,320</b>	<b>262,660</b>	<b>25,774,670</b>
<b>NET EXPENDITURE</b>	<b>7,648,170</b>	<b>( 33,045,850)</b>	<b>69,370</b>	<b>20,379,470</b>	<b>6,509,870</b>	<b>1,561,030</b>

REVENUE BUDGET				
SERVICE		Supervision & Management		
SERVICE DESCRIPTION		Core operating costs for the HRA		
SERVICE MANAGER		Assistant Director of Housing		
BUDGET MANAGER		Housing Operations Manager, Income and Neighbourhoods		
ACTUAL	BUDGET	PROJECTED OUTTURN	DETAIL	ESTIMATE
2022/23	2023/24	2023/24		2024/25
£	£	£		£
2,766,939	2,480,470	2,353,340	EXPENDITURE	
1,767,948	1,232,310	1,501,610	Employees	2,934,450
731,186	801,830	999,910	Premises	1,597,490
133,796	125,190	135,490	Supplies and Services	949,940
			Transport	118,070
<b>5,399,869</b>	<b>4,639,800</b>	<b>4,990,350</b>	<b>TOTAL EXPENDITURE</b>	<b>5,599,950</b>
(24,781)	-	(17,500)	INCOME	
(167,725)	(48,970)	(52,070)	Grants	-
<b>5,207,363</b>	<b>4,590,830</b>	<b>4,920,780</b>	Fees and Charges	(295,300)
			<b>NET CONTROLLABLE EXPENDITURE</b>	<b>5,304,650</b>
1,964,208	2,065,560	2,085,070	RECHARGES & CAPITAL CHARGES	
2,850,000	-	-	Support Services	2,507,850
(123,120)	(124,620)	(124,620)	Capital Charges	-
(51,320)	-	-	Recharges	(164,330)
			Transfers to/from Reserves	-
<b>9,847,132</b>	<b>6,531,770</b>	<b>6,881,230</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>7,648,170</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budgets 2023/24</b>		<b>6,531,770</b>	COMMENTS	
Employees	(127,130)		Vacancy salary savings	
Premises	46,000		Inflationary increase in utilities in shared areas and void units	
Premises	190,000		Inflationary increase in utilities for independent living schemes	
Premises	5,000		Skip hire offered to residents to reduce fly tipping	
Premises	24,500		Compensation payments	
Premises	3,800		Various increases in premises costs across the HRA	
Supplies and Services	112,380		Increase in software cost including installation costs of repairs management software for the in-house repairs team	
Supplies and Services	26,500		Consultancy cost to ensure HRA is regulator ready	
Supplies and Services	15,470		Increase in Ombudsman charge	
Supplies and Services	24,500		Professional fees for legal work to work through back log of disrepairs claims	
Supplies and Services	13,950		Tablets for use of systems when not in the office and on-site	
Supplies and Services	5,280		Misc inflationary service increases	
Transport	10,300		Increase in lease car and cash alternative	
Grants	(17,500)		Post funded by decarbonisation grant	
Fees and Charges	(3,100)		Private works from Electrical Team	
Support Services	19,510			
<b>Outturn 2023/24 (Q2 Forecast)</b>		<b>6,881,230</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base budget 2023/24</b>		<b>6,531,770</b>	COMMENTS	
Employees	128,720		Incremental salary increases	
Employees	114,930		New Kent Housing Group posts rechargeable	
Employees	74,970		Net movement of new posts and removal of posts	
Employees	(34,950)		Post moving to repairs team	
Employees	60,130		New post and salary regrades in ESD team	
Employees	14,300		Out of hours call out fees in ESD team	
Employees	95,880		2 x new electrician posts	
Premises	(88,340)		Saving in premises insurance	
Premises	35,000		Increase in Council Tax from the change of Class C & D discount	
Premises	380,000		Increase in utility bills at Independent Living properties	
Premises	(6,700)		Business rates saving from moving ESD unit into the new repairs team unit	
Premises	45,220		Premise cost for Henwood units	
Supplies and Services	69,330		Increase in computer software and system costs	
Supplies and Services	21,310		Increase in Ombudsman charge	
Supplies and Services	18,590		Management fees for shared properties	
Supplies and Services	9,000		Housing audit for pooling	
Supplies and Services	(21,330)		Reduction in tenants participation consultancy costs	
Supplies and Services	13,770		Tablets for use of systems when not in the office and on-site	
Supplies and Services	13,260		Increase in leaseholders premium insurance	
Supplies and Services	24,180		Henwood kitting out costs and misc inflationary increases	
Transport	(7,120)		Reduction in lease car and cash alternative	
Fees and Charges	(114,930)		New posts paid for by Kent Housing Group	
Fees and Charges	(131,400)		Rent and Housing Benefit from Henwood Units	
Support Services	442,290			
Recharges	(39,710)			
<b>Base budget 2024/25</b>		<b>7,648,170</b>		

REVENUE BUDGET				
<b>SERVICE</b>		<b>HRA - Income</b>		
<b>SERVICE DESCRIPTION</b>		Income collected from Council Tenants, Service Charges and Supporting People Income		
<b>SERVICE MANAGER</b>		Assistant Director of Housing		
<b>BUDGET MANAGER</b>		Housing Operations Manager, Income and Neighbourhoods		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	OUTTURN		2024/25
£	£	2023/24		£
		£		
-	-	-	EXPENDITURE	-
-	-	-	Employees	-
-	-	-	Premises	-
-	-	-	Supplies and Services	-
-	-	-	Transport	-
-	-	-	<b>TOTAL EXPENDITURE</b>	-
-	-	-	INCOME	-
(28,065,477)	(29,061,940)	(29,400,490)	Fees and charges	-
(1,273,245)	(1,284,760)	(1,284,760)	Dwelling Rents	(31,662,480)
(29,338,722)	(30,346,700)	(30,685,250)	Service Charges	(1,383,370)
			<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(33,045,850)</b>
-	-	-	RECHARGES & CAPITAL CHARGES	-
-	-	-	Support Services	-
-	-	-	Capital Charges	-
-	-	-	Recharges	-
-	-	-	Transfers to/from Reserves	-
(29,338,722)	(30,346,700)	(30,685,250)	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>(33,045,850)</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budgets 2023/24</b>		<b>(30,346,700)</b>	COMMENTS	
Dwelling Rents		(338,550)	Additional rental income	
<b>Outturn 2023/24 (Q2 Forecast)</b>		<b>(30,685,250)</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base budget 2023/24</b>		<b>(30,346,700)</b>	COMMENTS	
Dwelling Rents		(2,600,540)	Increase in rental income for rent uplift	
Service Charges		(98,610)	Increase in service charge to tenants	
<b>Base budget 2024/25</b>		<b>(33,045,850)</b>		

REVENUE BUDGET				
<b>SERVICE</b>		<b>HRA - New Builds</b>		
<b>SERVICE DESCRIPTION</b>		This cost centre captures the cost of exploring new housing development opportunities		
<b>SERVICE MANAGER</b>		Assistant Director of Housing		
<b>BUDGET MANAGER</b>		Housing Development & Regeneration Manager		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	OUTTURN		2024/25
£	£	2023/24		£
		£		
5,383	5,500	5,500	EXPENDITURE	
(55,221)	-	5,950	Employees	-
85,086	101,830	148,700	Premises	-
-	-	-	Supplies and Services	66,200
-	-	-	Transport	-
<b>35,248</b>	<b>107,330</b>	<b>160,150</b>	<b>TOTAL EXPENDITURE</b>	<b>66,200</b>
(20,000)	-	-	INCOME	
(11,467)	(8,000)	(8,000)	Grants	-
<b>3,781</b>	<b>99,330</b>	<b>152,150</b>	Fees and Charges	(8,000)
			<b>NET CONTROLLABLE EXPENDITURE</b>	<b>58,200</b>
181,669	6,010	6,010	RECHARGES & CAPITAL CHARGES	
-	-	-	Support Services	11,170
-	-	-	Capital Charges	-
-	-	-	Recharges	-
-	-	-	Transfers to/from Reserves	-
<b>185,450</b>	<b>105,340</b>	<b>158,160</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>69,370</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budgets 2021/22</b>		<b>105,340</b>	COMMENTS	
Premises		5,950		
Supplies and Services		8,000	Legal fees for advice surrounding sale of HRA properties	
Supplies and Services		30,000	Increase in consultancy fees	
Supplies and Services		9,000	Taxation advise surrounding stamp duty	
Supplies and Services		(130)		
<b>Outturn 2021/22 (Q2 Forecast)</b>		<b>158,160</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base budget 2021/22</b>		<b>105,340</b>	COMMENTS	
Employees		(5,500)	Training no longer needed	
Supplies and Services		(35,630)	Reduction in consultancy, planning application and land registry fees surrounding projects	
Support Services		5,160		
<b>Base budget 2022/23</b>		<b>69,370</b>		

REVENUE BUDGET				
<b>SERVICE</b>		<b>HRA - Other</b>		
<b>SERVICE DESCRIPTION</b>		Includes the PFI contract, Capital Charges, Corporate and Democratic costs, Staff Superannuation costs and the Bad Debt Provision		
<b>SERVICE MANAGER</b>		Assistant Director of Housing		
<b>BUDGET MANAGER</b>		Assistant Director of Housing		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	2023/24		2024/25
£	£	£		£
-	-	-	EXPENDITURE	-
-	-	-	Employees	-
341,574	210,000	210,000	Premises	-
-	-	-	Supplies and Services	222,000
-	-	-	Transport	-
<b>341,574</b>	<b>210,000</b>	<b>210,000</b>	<b>TOTAL EXPENDITURE</b>	<b>222,000</b>
(2,999,845)	(2,999,850)	(2,999,850)	INCOME	(2,999,850)
(66,921)	-	-	Grants	-
			Fees and Charges	-
<b>(2,725,191)</b>	<b>(2,789,850)</b>	<b>(2,789,850)</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>(2,777,850)</b>
871,025	828,220	828,220	RECHARGES & CAPITAL CHARGES	975,830
16,812,639	21,576,540	20,956,910	Support Services	22,181,490
-	(94,080)	(94,080)	Capital Charges	-
-	-	-	Recharges	-
			Transfers to/from Reserves	-
<b>14,958,473</b>	<b>19,520,830</b>	<b>18,901,200</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>20,379,470</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budgets 2023/24</b>		<b>19,520,830</b>	COMMENTS	
Capital Charges		(81,230)	Decrease in payment to PFI contractors	
Capital Charges		(538,400)	Reduction in planned maintenance work	
<b>Outturn 2023/24 (Q2 Forecast)</b>		<b>18,901,200</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base budget 2023/24</b>		<b>19,520,830</b>	COMMENTS	
Supplies and Services		12,000	Increase in bad debt provision	
Capital Charges		6,000	Increase in debt management expenses	
Capital Charges		170,750	Increase in payment to PFI contractors	
Capital Charges		417,200	Increase in depreciation expense	
Capital Charges		(3,850,000)	Decrease in debt repayments	
Capital Charges		2,361,000	Increase in interest on long term loans	
Capital Charges		1,500,000	Revenue funding of capital expenditure	
Support Services		147,610	HRA share of corporate management	
Recharges		94,080	Increase in recharges with general fund	
<b>Base budget 2024/25</b>		<b>20,379,470</b>		

REVENUE BUDGET				
<b>SERVICE</b>		<b>HRA - Repairs</b>		
<b>SERVICE DESCRIPTION</b>		Revenue repairs associated with the maintenance of around 5,200 properties		
<b>SERVICE MANAGER</b>		Assistant Director of Housing		
<b>BUDGET MANAGER</b>		Housing Asset Manager		
ACTUAL	BUDGET	PROJECTED	DETAIL	ESTIMATE
2022/23	2023/24	OUTTURN		2024/25
£	£	2023/24		£
		£		
-	862,020	1,125,280	EXPENDITURE	
4,647,824	4,352,800	4,745,800	Employees	2,368,690
47,558	26,500	51,770	Premises	3,731,150
-	31,890	31,890	Supplies and Services	62,620
			Transport	110,950
<b>4,695,382</b>	<b>5,273,210</b>	<b>5,954,740</b>	<b>TOTAL EXPENDITURE</b>	<b>6,273,410</b>
-	-	-	INCOME	
(278,005)	(37,000)	(37,000)	Grants	-
			Fees and Charges	(26,200)
<b>4,417,377</b>	<b>5,236,210</b>	<b>5,917,740</b>	<b>NET CONTROLLABLE EXPENDITURE</b>	<b>6,247,210</b>
5,299	97,150	97,150	RECHARGES & CAPITAL CHARGES	
-	-	-	Support Services	262,660
-	-	-	Capital Charges	-
-	-	-	Recharges	-
			Transfers to/from Reserves	-
<b>4,422,676</b>	<b>5,333,360</b>	<b>6,014,890</b>	<b>NET EXPENDITURE (Including Recharges and Capital Charges)</b>	<b>6,509,870</b>
ANALYSIS OF OUTTURN VARIATIONS				
<b>Base Budgets 2023/24</b>		<b>5,333,360</b>	COMMENTS	
Employees		263,260	Salary costs from additional posts following new repairs team structure	
Premises		140,000	Stock condition survey	
Premises		253,000	Increase in responsive repair works	
Supplies and Services		7,200	Consultancy work for compliancy checks	
Supplies and Services		13,000	Consultancy work for valuers	
Supplies and Services		5,070	Tablets for use of systems when not in the office and on-site	
<b>Outturn 2023/24 (Q2 Forecast)</b>		<b>6,014,890</b>		
ANALYSIS OF BUDGET VARIATIONS				
<b>Base budget 2023/24</b>		<b>5,333,360</b>	COMMENTS	
Employees		333,530	Salary costs from additional posts following new repairs team structure	
Employees		34,950	Post transferred from Admin	
Employees		1,138,190	Salary costs for bringing in-house the repairs team	
Premises		(1,140,850)	Reduction in labour costs from bringing in-house repairs team	
Premises		19,200	Business rates and other costs for repairs unit	
Premises		500,000	Stock condition survey	
Supplies and Services		7,830	Benchmarking software	
Supplies and Services		13,000	Consultancy work for valuers	
Supplies and Services		4,550	Tablets for use of systems when not in the office and on-site	
Supplies and Services		7,450	Door entry systems line charges	
Supplies and Services		3,290		
Transport		12,060	Lease car/cash alternative for new posts in repairs team	
Transport		67,000	Lease, repair and fuel costs for new vans for repairs team	
Fees and Charges		10,800	Reduction in work recharged to tenants following reduction in expenditure	
Support Services		165,510		
<b>Base budget 2024/25</b>		<b>6,509,870</b>		

**Summary of HRA Capital Works - Excludes New Build & Sheltered Scheme Capital Projects**

<b>Planned Work</b>	<b>2022/23 Actuals £'000's</b>	<b>2023/24 Original Budget £'000's</b>	<b>2023/24 Current Estimate £'000's</b>	<b>2024/25 Estimate £'000's</b>
Insulation	360	189	250	250
Central Heating	1,170	625	575	700
Adaptations For The Disabled	772	814	750	600
Structural Works	515	0	80	80
Re-Roofing	22	371	300	2,994
Water Mains Replacement	87	52	70	170
Kitchen Refurbishments	715	713	920	1,256
Rewiring	0	25	25	25
Bathroom Refurbishment	169	321	360	916
Sheltering Accommodation Improvements	68	0	15	15
External Walls	352	233	233	450
Fire Safety Work	8	0	10	50
Replacesment Windows	48	1,563	780	4,746
PV Panel Insulation	0	0	0	0
Contingency				
	<b>4,286</b>	<b>4,906</b>	<b>4,368</b>	<b>12,252</b>

Capital Programme 2024/25 - 2026/27						
	Current budget	Previous	2023/24	2024/25	2025/26	2026/27
	£	Expenditure	£	£	£	£
<b>Corporate Property and Projects</b>						
Planned Minor Capital Works for General Fund Assets	2,000,000	0	500,000	500,000	500,000	500,000
Ellingham Roof	1,300,000	49,720	1,290	1,248,990	0	
Provisional for Economic Investment & Regeneration Board	8,000,000	0	2,000,000	2,000,000	2,000,000	2,000,000
Property Company Acquisitions - based on current business plan	119,755,047	39,055,047	400,000	10,300,000	35,000,000	35,000,000
Phase 1 Relocation of Civic Centre Offices	1,750,000	0	100,000	1,650,000		
Solar PV (various sites)	3,500,400	73,210			3,427,190	
Carlton Road Solar PV	500,000	7,380	492,620			
Stour Centre Solar PV	6,800,000	3,468	349,000	6,447,532		
Nutrient Neutrality	3,510,000	189,745	250,000	3,070,255	0	
Decarbonisation International House	2,405,000			112,200	2,292,800	
Newtown Works Phase 1	72,248,000	12,596,000	2,000,000	40,193,351	17,458,649	
Newtown Works Phase 2	50,000,000			17,000,000	33,000,000	
Newtown Works Levelling Up Fund	14,773,745	3,854,888	6,635,568	4,283,289		
Project Green	90,494	90,494				
Street Lighting Replacement	1,100,000	921,932	78,067	100,000		
Park Mall Redevelopment	200,000			200,000		
Ninn Lane	1,700,000			1,700,000		
<b>Total - Corporate Property and Projects</b>	<b>289,632,686</b>	<b>56,841,884</b>	<b>12,806,545</b>	<b>88,805,618</b>	<b>93,678,639</b>	<b>37,500,000</b>
<b>Housing</b>						
Mandatory Disabled Facility Grants						
Expenditure	3,098,411	0	1,028,254	1,035,079	1,035,079	
External Funding	(3,008,411)	0	(938,254)	(1,035,079)	(1,035,079)	
ABC Contribution	90,000	0	90,000	0	0	
<b>Total - Housing</b>	<b>3,098,411</b>	<b>0</b>	<b>1,028,254</b>	<b>1,035,079</b>	<b>1,035,079</b>	<b>0</b>
<b>Information Technology</b>						
Digital Transformation	650,000	178,848	30,000	335,000	106,153	
<b>Total - Information Technology</b>	<b>650,000</b>	<b>178,848</b>	<b>30,000</b>	<b>335,000</b>	<b>106,153</b>	<b>0</b>
<b>Culture &amp; the Environment</b>						
Single Grants Gateway Fund	300,000	0	75,000	75,000	75,000	75,000
Conningbrook Lakes Country Park development	2,353,200	143,137	50,000	2,160,063		
Play Parks	1,100,000	953,661	10,000	136,339		
Finberry Community Centre	3,360,000			3,360,000		
Walking & Cycling	500,000			500,000		
Tenterden Leisure Procurement	2,000,000				2,000,000	
Total Gross Expenditure	<b>9,613,200</b>	<b>1,096,798</b>	<b>135,000</b>	<b>6,231,402</b>	<b>2,075,000</b>	<b>75,000</b>
External Funding	(6,213,200)	(143,137)	(50,000)	(6,020,063)	0	0
Net Expenditure	<b>3,400,000</b>	<b>953,661</b>	<b>85,000</b>	<b>211,339</b>	<b>2,075,000</b>	<b>75,000</b>
<b>Total Culture &amp; the Environment</b>	<b>9,613,200</b>	<b>1,096,798</b>	<b>135,000</b>	<b>6,231,402</b>	<b>2,075,000</b>	<b>75,000</b>
<b>Community Safety and Wellbeing</b>						
Automatic Number Plate Recognition	320,000	97,115		222,885	0	0
<b>Total Community Safety and Wellbeing</b>	<b>320,000</b>	<b>97,115</b>	<b>0</b>	<b>222,885</b>	<b>0</b>	<b>0</b>
<b>General Fund Total</b>	<b>303,314,297</b>	<b>58,214,644</b>	<b>13,999,799</b>	<b>96,629,984</b>	<b>96,894,870</b>	<b>37,575,000</b>
<b>Actual</b>						
<b>HRA Capital Works - as current business plan</b>						
Programmed Works	38,573,698	Ongoing	3,997,200	11,372,066	11,640,466	11,563,966
Adaptions to Disabled Properties	2,400,000	Ongoing	600,000	600,000	600,000	600,000
Play Areas	186,000		6,000	180,000		
Street Purchases	27,500,000	Ongoing	7,500,000	12,500,000	7,500,000	
Local Authority Housing Fund Programme (Ukrainian and Afghanistan)	7,981,160	0	3,034,568	4,946,592		
Henwood Temporary Accommodation	7,608,092	327,665	3,801,142	3,479,285		
Digitalisation	20,000		20,000			
Decarbonisation	19,372,943	11,855	4,174,752	7,198,191	1,600,000	1,600,000
Lifeline	221,990		54,290	55,900	55,900	55,900
Court Wurtin	108,570		108,570			
55 Mabledon (Piper Joinery)	7,044,515				745,000	2,400,000
Oakleigh House	13,063,821	634,005	100,000			100,000
Coneybeare	10,021,442					3,066,666
Tile Kiln	4,315,000				500,000	1,250,000
Kent Wool Growers	39,100,000		4,100,000		11,666,667	11,666,667
Heathside	1,075,000			75,000	1,000,000	
Infill Sites	1,300,000			650,000	650,000	
Monypenny & Vicarage	11,245,854				1,000,000	3,000,000
Millview	1,175,000		120,000	1,055,000		
Pym House	8,000,000					
Repton Medical Centre	4,500,000				500,000	3,000,000
Hope House AR - High Halden s106	1,476,600		1,476,600			
Hope House SO - High Halden s106	984,400		984,400			
Chapmans Close	640,000		320,000	320,000		
	<b>207,914,085</b>	<b>973,525</b>	<b>30,397,522</b>	<b>42,432,034</b>	<b>37,458,033</b>	<b>38,303,199</b>
<b>Total HRA</b>	<b>207,914,085</b>	<b>973,525</b>	<b>30,397,522</b>	<b>42,432,034</b>	<b>37,458,033</b>	<b>38,303,199</b>
<b>Total Capital Spend</b>	<b>511,228,382</b>	<b>59,188,171</b>	<b>44,397,321</b>	<b>139,062,017</b>	<b>134,352,903</b>	<b>75,878,199</b>

Capital Programme 2024/25 - 2026/27						
	Current budget £	Previous Exp £	2023/24 £	2024/25 £	2025/26 £	2026/27 £
<b>CAPITAL SUMMARY</b>						
Corporate Property and Projects	289,632,686	56,841,884	12,806,545	88,805,618	93,678,639	37,500,000
Housing	3,098,411	0	1,028,254	1,035,079	1,035,079	0
Information Technology	650,000	178,848	30,000	335,000	106,153	0
Culture & the Environment	9,613,200	1,096,798	135,000	6,231,402	2,075,000	75,000
Community Safety and Wellbeing	320,000	97,115	0	222,885	0	0
<b>GENERAL FUND</b>	<b>303,314,297</b>	<b>58,214,644</b>	<b>13,999,799</b>	<b>96,629,984</b>	<b>96,894,870</b>	<b>37,575,000</b>
	0	0	0	0	0	0
<b>HOUSING REVENUE ACCOUNT</b>	<b>207,914,085</b>	<b>973,525</b>	<b>30,397,522</b>	<b>42,432,034</b>	<b>37,458,033</b>	<b>38,303,199</b>
	0	0	0	0	0	0
<b>TOTAL CAPITAL PROGRAMME</b>	<b>511,228,382</b>	<b>59,188,171</b>	<b>44,397,321</b>	<b>139,062,017</b>	<b>134,352,903</b>	<b>75,878,199</b>

Funding Statement 2024/25 - 2026/27						
	Current budget £	Previous Exp £	2023/24 £	2024/25 £	2025/26 £	2026/27 £
<b>Funding Source</b>						
1-4-1 Capital Receipts - HRA	14,802,206		3,984,400	5,000,000	3,298,000	960,000
Other Capital Receipts - HRA	7,238,188		2,934,617	3,256,623	979,118	67,830
Capital Receipts - GF	390,000	0	165,000	75,000	75,000	75,000
Borrowing HRA	130,518,249	973,525	10,820,113	21,395,500	21,358,776	25,662,869
Borrowing GF	272,310,280	53,034,391	5,669,687	82,920,363	93,685,839	37,000,000
External grants & contributions HRA	22,153,930	0	3,752,242	6,251,688	1,185,000	4,482,500
External grants & contributions GF	25,600,356	3,998,025	7,623,822	11,450,631	2,527,879	0
Major Repairs Reserve HRA	24,607,650		4,906,150	4,071,500	8,500,000	7,130,000
Other Reserve HRA	8,593,861		4,000,000	2,456,722	2,137,139	
Other Reserve GF	5,013,661	1,182,229	541,290	2,183,990	606,153	500,000
	511,228,382	59,188,171	44,397,321	139,062,017	134,352,903	75,878,199
<b>External Grants</b>						
Homes & Communities Agency (HCA)	13,105,000		971,250	283,750	885,000	4,482,500
Section 106	6,099,200	143,137	56,000	5,600,063	300,000	0
Heritage Lottery fund	0					
Better Care Fund - Disabled Facility Grants	3,008,411	0	938,254	1,035,079	1,035,079	
Public Sector Decarbonisation Scheme Grant HRA	5,078,850		1,289,549	3,789,301		
Public Sector Decarbonisation Scheme Grant GF	1,605,000			112,200	1,492,800	
Department for Transport	500,000			500,000		
Changing Places	0					
Local Authority Housing Fund	3,584,080		1,485,443	2,098,637	0	0
Department for Levelling Up	14,773,745	3,854,888	6,635,568	4,283,289	0	0
	47,754,286	3,998,025	11,376,064	17,702,319	3,712,879	4,482,500

**DISCRETIONARY & STATUTORY FEES 2024/25**

**Charge for the Port Health Services Border Control Post Sevington**

Item	Description/Comments	VAT Indicator	Charge 2022/23	Charge 2023/24	Charge 2024/25	Increase / Decrease on 2023/24
			£	£	£	%
Common Health Entry Document (CHED-P) -Products of Animal Origin	<b>All Products</b>					
	Up to 6 tonnes	NB	54.00	63.00	66.00	4.76%
	7-45 tonnes (cost per tonnes)	NB	9.00	10.00	11.00	10.00%
	46 tonnes and over	NB	410.00	476.00	500.00	5.04%
	<b>Documentary Check Fee</b>					
	Low Risk Documentary Check (per consignment)	NB	n/a	n/a	10.00	
	<b>All Products from New Zealand</b>					
	Up to 6 tonnes	NB	47.00	55.00	58.00	5.45%
	7-45 tonnes (cost per tonnes)	NB	8.00	9.00	9.00	0.00%
	46 tonnes and over	NB	358.00	415.00	436.00	5.06%
	<b>Bulk fishery products and feed of animal origin or by-products</b>					
	Up to 500 tonnes	NB	585.00	679.00	713.00	5.01%
	Up to 1,000 tonnes	NB	1,171.00	1,358.00	1426.00	5.01%
	Up to 2,000 tonnes	NB	2,342.00	2,717.00	2853.00	5.01%
	More than 2,000 tonnes	NB	3,513.00	4,075.00	4279.00	5.01%
	<b>Intensified Official Controls, Enhanced Checks (i.e Brazil meat) and Protective Measures</b>					
	Risk category II products (30%)	NB	63.00	73.00	77.00	5.48%
	Risk category III products (15%)	NB	76.00	88.00	92.00	4.55%
	Risk category IV products (5%)	NB	85.00	99.00	104.00	5.05%
	Risk category V products (1%)	NB	89.00	103.00	108.00	4.85%
	<b>If sampled</b>					
	Admin Fee	NB	90.00	104.00	109.00	4.81%
	Lab Fee - Assigned by Lab	NB	AT COST	AT COST	AT COST	
	<b>Transits through the community</b>					
	Minimum Fee	NB	90.00	104.00	109.00	4.81%
	Per additional quarter hour	NB	22.00	26.00	27.00	3.85%
	<b>Admin for CHED's not presented on IPAFF's</b>					
	Per CHED entered	NB	11.00	13.00	14.00	7.69%
	Photocopy document	NB	1.00	1.00	1.00	0.00%
	<b>Late notification fee</b>					
	Per CHED not submitted before the arrival of the cargo	NB	89.00	103.00	108.00	4.85%
	<b>Non compliance charge</b>					
	Per rejected consignment	NB	131.00	152.00	160.00	5.26%

**DISCRETIONARY & STATUTORY FEES 2024/25**

**Charge for the Port Health Services Border Control Post Sevington**

<b>Item</b>	<b>Description/Comments</b>	<b>VAT Indicator</b>	<b>Charge 2022/23 £</b>	<b>Charge 2023/24 £</b>	<b>Charge 2024/25 £</b>	<b>Increase / Decrease on 2023/24 %</b>
<b>Common Health Entry Document (CHED-D) - High Risk Non Animal Origin</b>	Documentary check	NB	57.00	66.00	69.00	4.55%
	Sampling less than 10 sub-samples	NB	88.00	102.00	107.00	4.90%
	Sampling 10-59 sub-samples	NB	110.00	128.00	134.00	4.69%
	Sampling 60 or more sub-samples	NB	155.00	180.00	189.00	5.00%
	Non - compliance charge	NB	131.00	152.00	160.00	5.26%
	supervisory fee for disposals	NB	179.00	208.00	218.00	4.81%
	Late notification fee	NB	89.00	103.00	108.00	4.85%
	Analysts fee - assigned by Lab	NB	AT COST	AT COST	AT COST	
<b>Radiation - Japanese Control Measures</b>	Products of Animal Origin	NB	214.00	248.00	260.00	4.84%
	Non animal origin	NB	57.00	66.00	69.00	4.55%
	<b>Sampled non-animal origin</b>					
	Identity and sampling	NB	88.00	102.00	107.00	4.90%
	Analysis - assigned by Lab	NB	AT COST	AT COST	AT COST	
	Non compliance	NB	131.00	152.00	160.00	5.26%
	Supervisory Fee for Disposal	NB	179.00	208.00	218.00	4.81%
	Late notification fee	NB	89.00	103.00	108.00	4.85%
<b>Guar Gum from India</b>	Documentary check (CHED)	NB	57.00	66.00	69.00	4.55%
	Sampling analysis	NB	88.00	102.00	107.00	4.90%
	Analytical cost - Assigned by lab	NB	AT COST	AT COST	AT COST	
	Non-compliance	NB	131.00	152.00	160.00	5.26%
	Supervisory fee for disposal	NB	179.00	208.00	218.00	4.81%
	Late notification fee	NB	89.00	103.00	108.00	4.85%

**DISCRETIONARY & STATUTORY FEES 2024/25**

**Charge for the Port Health Services Border Control Post Sevington**

Item	Description/Comments	VAT Indicator	Charge 2022/23	Charge 2023/24	Charge 2024/25	Increase / Decrease on 2023/24 %
			£	£	£	%
<b>Plastic Kitchenware - China and Hong Kong control measures</b>	1-5 Certificates	NB	46.00	53.00	56.00	5.66%
	6-10 Certificates	NB	66.00	77.00	81.00	5.19%
	11-20 Certificates	NB	92.00	107.00	112.00	4.67%
	21+ Certificates	NB	117.00	136.00	143.00	5.15%
	Identy, Physical Check and Sampling	NB	71.00	82.00	86.00	4.88%
	Analytical cost - Assigned by Lab	NB	AT COST	AT COST	AT COST	
	Confirmatory test for nylon - Assigned by Lab	NB	AT COST	AT COST	AT COST	
	Non - compliance	NB	131.00	152.00	160.00	5.26%
	Late notification fee	NB	89.00	103.00	108.00	4.85%
<b>Illegal, Unreported and Unregulated Fishing (IUU)</b> Ashford Port Health uses a per consignment basis for its charges. Where multiple catch certificates are submitted for the same consignment which include high and low risk country certificates, the higher risk charge is applied	High Risk 1-5	NB	46.00	53.00	56.00	5.66%
	High Risk 6-10	NB	70.00	81.00	85.00	4.94%
	High Risk 11-20	NB	81.00	94.00	99.00	5.32%
	High Risk 21+	NB	93.00	108.00	113.00	4.63%
	Low Risk 1-5	NB	23.00	27.00	28.00	3.70%
	Low Risk 6-10	NB	41.00	48.00	50.00	4.17%
	Low Risk 11-20	NB	52.00	60.00	63.00	5.00%
	Low Risk 21+	NB	64.00	74.00	78.00	5.41%
	Formal Verification/Movement Control Notice	NB	90.00	104.00	109.00	4.81%
	Per quarter hour	NB	22.00	26.00	27.00	3.85%
	Non-compliance	NB	131.00	152.00	160.00	5.26%
	Late notification fee	NB	89.00	103.00	108.00	4.85%
	<b>Organic Import Controls</b>	Current national flat rate	NB	57.00	66.00	69.00
Late notification fee		NB	89.00	103.00	108.00	4.85%
Movement control		NB	131.00	152.00	160.00	5.26%
Non compliance charge		NB	131.00	152.00	160.00	5.26%

**DISCRETIONARY & STATUTORY FEES 2024/25**

**Charge for the Port Health Services Border Control Post Sevington**

Item	Description/Comments	VAT Indicator	Charge 2022/23	Charge 2023/24	Charge 2024/25	Increase / Decrease on 2023/24
			£	£	£	%
<b>Genetically Modified (GN) Controls in rice and Rice Products from China</b> Documentary Check	Documentary Check	NB	57.00	66.00	69.00	4.55%
	Identity checks, physical check and sampling	NB	57.00	66.00	69.00	4.55%
	Analyst Fee	NB	88.00	102.00	107.00	4.90%
	Full sample (raw material) - Assigned by lab			At Cost	At Cost	
	Reduced sample (processed product) - Assigned by lab Non-compliance	NB	131.00	152.00	160.00	5.26%
	Non-compliance			At Cost	At Cost	
	Supervisory fee for disposal	NB	179.00	208.00	218.00	4.81%
<b>Export Health Certificates</b>	Export Health Certificate £140 for preparation and first hour. Subsequent hours charged at Officer Rate	NB	100.00	116.00	140.00	20.69%
	Animal Feed Import, £54 document checking, £188 officer time sampling and Lab sampling recharged at cost	NB	154.00	179.00	188.00	5.03%
	APHA Certificate recharged at cost	NB	AT COST	AT COST	AT COST	
<b>Other Charges</b>	<b>Disposal collection fee:</b>					
	Up to 0.9 tonnes in 3.5T Lorry	NB	243.00	282.00	296.00	4.96%
	Lorry Up to 1.5 tonnes in 7.5T Lorry	NB	243.00	282.00	296.00	4.96%
	Lorry Up to 10 tonnes in 18T	NB	296.00	343.00	360.00	4.96%
	Lorry Up to 20 tonnes in artic	NB	398.00	462.00	485.00	4.98%
	Refund of PHILIS deposit	NB	29.00	34.00	36.00	5.88%
	Disposal by incineration NOA per kg	NB	0.26	0.26	0.26	0.00%
	Disposal by incineration POAO per kg	NB	0.35	0.35	0.35	0.00%
	Staff hourly rate	NB	90.00	104.00	109.00	4.81%
	Certificate of destruction	NB	27.00	31.00	33.00	6.45%
	Non compliance charge for all products without an official import declaration	NB	131.00	152.00	160.00	5.26%

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**DISCRETIONARY & STATUTORY FEES 2024/25**

**Property Services**

Item	Description/Comments	VAT Indicator	Charge 2022/23	Charge 2023/24	Charge 2024/25	Increase / Decrease on 2023/24 %
			£	£	£	
Licences - valuation	If external valuers are appointed, the charge will be the amount invoiced by the valuer.	EX	at cost recovery	at cost recovery	at cost recovery	n/a
Licences - inspection/administration	The fee may depend upon whether a new boundary fence needs to be erected.	VT	300.00	348.0	365.40	5.00%
Land sales - valuation	If external valuers are appointed, the charge will be the amount invoiced by the valuer. Intial payment of £500 is requested	EX	at cost recovery	at cost recovery	at cost recovery	n/a
Land sales - inspection/administration	Cost of the site inspection £324 up to sales value of £2500, where sales value exceeds £2500 cost will be £334 + 1% of sales value. Reflects more appropriate charge.	VT	400.80	464.40	487.20	4.91%
Easements - valuation	If external valuers are appointed, the charge will be the amount invoiced by the valuer.	EX	at cost recovery	at cost recovery	at cost recovery	n/a
Easements - administration		VT	240.00	278.40	292.32	5.00%
Release of covenant - valuation	If external valuers are appointed, the charge will be the amount invoiced by the valuer.	EX	at cost recovery	at cost recovery	at cost recovery	n/a
Release of covenant - administration		VT	360.00	417.60	438.48	5.00%
Boundary disputes	Charge only applies if unlawful encroachment on Council land is found to have occurred. Final cost will depend upon complexity of dispute.	EX	217.00	252.00	265.00	5.16%
Development Administration Fee	To cover overheads in relation to officer time for processing, site visits for monitoring purposes for duration of works, insurance checks, review of method statements and risk assessments.	VT	554.40	643.20	675.60	5.04%
AutoCAD plan production fee	Production of drawings for the purpose of ABC legal agreements	VT	138.00	159.60	168.00	5.26%
Wayleaves -		VT	300.00	348.00	366.00	5.17%

**DISCRETIONARY & STATUTORY FEES 2024/25**

**Property Services**

Item	Description/Comments	VAT Indicator	Charge 2022/23 £	Charge 2023/24 £	Charge 2024/25 £	Increase / Decrease on 2023/24 %
<b>Commerical Transactions / Dealings</b>						
Minimum Charges shown that will be applicable subject to time / complexity. Dependant on the type of lease and property, VAT may apply to these rates	New letting/lease agreements	VT/EX		£250 +	£250 +	
	Consent to assign, sublet, underlet	VT/EX		£250 +	£250 +	
	Consent for alteration	VT/EX		£250 +	£250 +	
	Retrospective Consent for alteration	VT/EX		£400 +	£400 +	
	Licences and Tenancies at Will	VT/EX		£250 +	£250 +	
	Easements and surrenders	VT/EX		£250 +	£250 +	
	Acquisition and disposal	VT/EX		£250 +	£250 +	
	Charity, non-profit organisations upon evidence of accounts	VT/EX		£0 - £50	£0 - £50	
<b>Garage and Parking Space Fees and Charges</b>						
Garage and Parking Space Fees and Charges	Council Tenant per week	EX	11.50	13.00	13.65	5.00%
	Non- Council Tenant (inclusive of VAT) per week	VT	13.80	15.60	16.40	5.13%
	Charge for lock changes following loss of keys etc.	VT		180.00	180.00	0.00%
	Deposit for all new Garage Tenancies (new charge)	EX	One months rent	One months rent	One months rent	
	Parking Spaces (on garage sites only) per year in advance	VT	264.00	306.00	321.60	5.10%
<i>In line with the agreed Garage Commercialisation Strategy all profit of monies received for the sale of garage sites into the General Fund be allocated into the Garage budget to enable the investment for renovation and upgrade of existing let sites in order to maintain the highest level of revenue into the General Fund going forward.</i>						

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**DISCRETIONARY & STATUTORY FEES 2024/25**

**Other Charges**

Item	Description/Comments	VAT Indicator	Charge 2022/23 £	Charge 2023/24 £	Charge 2024/25 £	Increase / Decrease on 2023/24 %
<b>Waste Collection</b>						
Bulky Collection - General approved items	Base Charge (1 to four items excluding white goods)	NB	27.00	35.00	39.00	11.43%
Bulky Collection - White goods	White goods - for each item (each for televisions, computer monitors and white goods, including microwaves, washing machines and tumble dryers)	NB		25.00	26.00	4.00%
Garden Waste Bins	Wheelie Bin for Garden Waste - Previously agreed by Cabinet	NB	42.50	45.00	60.00	33.33%
Full household bin set (new developments)	Set of one recycle (240L) one refuse (180L) one food caddy (23L) and one silver kitchen caddy (5L)	NB	80.00	95.00	99.00	4.21%
Recycle bin (New development)	Green (240L)	NB	42.00	49.00	51.00	4.08%
Refuse bin (New development)	Black (180L)	NB	42.00	49.00	51.00	4.08%
Food caddy (New development)	Orange & black (23L)	NB	10.00	14.00	14.70	5.00%
Kitchen food caddy (New development)	Silver (5L)	NB	8.00	10.00	10.50	5.00%
Food bin	Black with food signage wrap (180L)	NB	37.00	45.00	47.25	5.00%
Replacement resident refuse bin	Black (180L)	NB	25.00	30.00	31.50	5.00%
Replacement resident recycle bin	Green (240L)	NB	25.00	30.00	31.50	5.00%
Bulk refuse bin (New or replacement) <i>(Includes signage on bins)</i>	1100L steel/black lid	NB	366.00	380.00	395.00	3.95%
Bulk refuse bin (New or replacement) <i>(Includes signage on bins)</i>	1100L steel/black lid (each additional bulk refuse bin in same delivery)	NB	318.00	365.00	380.00	4.11%

**DISCRETIONARY & STATUTORY FEES 2024/25**

**Other Charges**

Item	Description/Comments	VAT Indicator	Charge 2022/23 £	Charge 2023/24 £	Charge 2024/25 £	Increase / Decrease on 2023/24 %
<b>Waste Collection</b>						
Bulk recycle bin (New or replacement) <i>(Includes signage on bins)</i>	1100L full green	NB	392.00	395.00	395.00	0.00%
Bulk recycle bin (New or replacement) <i>(Includes signage on bins)</i>	1100L full green (each additional bulk recycle bin in same delivery)	NB	350.00	380.00	380.00	0.00%
Bin store/compound recycle information sign (A2)	Colour signage on diabond board per sign - Bin use improvement	NB	40.00	50.00	60.00	20.00%
<b>Dog Warden Fees</b>						
Stray Dogs	Statutory fee for dog not being on lead	NB	25.00	25.00	25.00	0.00%
Dog Control Costs	Collection/delivery of dog	NB	50.00	70.00	73.00	4.29%
Kennelling cost Initial Charge (handover fee + first 24 hours)	First Night Fee	NB			95.00	
Kennelling costs	Per 24 hour period, day one due on admission	NB	12.00	15.00	20.00	33.33%
Administration charge	Office Hours	NB	18.00	20.88	22.00	5.36%
	Outside Office Hours	NB	36.00	41.76	44.00	5.36%
Vetinary Treatment	As required	NB		Cost Recovery		
<b>Fixed Penalty Notices</b>						
Non compliance of micro chip for a dog		NB	500.00	500.00	500.00	0.00%
Dog fouling		NB	50.00	50.00	100.00	100.00%
Littering & graffiti		NB	75.00	75.00	500.00	566.67%
Fly-Posting		NB			150.00	
Fly tipping		NB	400.00	400.00	1000.00	150.00%
Failure to fulfil duty of care (Domestic Waste)		NB	400.00	400.00	600.00	50.00%
Failure to comply with a Community Protection Notice		NB	100.00	100.00	100.00	0.00%
Failure to comply with a Public Space Protection Order		NB	100.00	100.00	100.00	0.00%
<b>Allotment Rents</b>						
Plot rent (per perch)		EX	7.50	10.00	10.50	5.00%

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**DISCRETIONARY & STATUTORY FEES 2024/25**

**Other Charges**

Item	Description/Comments	VAT Indicator	Charge 2022/23 £	Charge 2023/24 £	Charge 2024/25 £	Increase / Decrease on 2023/24 %
<b>Memorial Benches</b>						
Hereford Seat or similar style cemetery (Non VAT)	15 year lease plus supply and Installation of bench	NB	804.16	932.83	979.47	5.00%
Hereford Seat or similar style Open Space (VAT applicable)	15 year lease plus supply and Installation of bench	VT	964.99	1,119.40	1,175.36	5.00%
Georgian Seat or similar style Cemetery (Non VAT)	15 year lease plus supply and Installation of bench	NB	1,047.11	1,214.65	1,275.38	5.00%
Georgian Seat or similar style Open Space (VAT Applicable)	15 year lease plus supply and Installation of bench	VT	1,256.53	1,457.58	1,530.46	5.00%
Cavendish Seat or similar style, Cemetery (Non Vat)	15 year lease plus supply and Installation of bench	NB	952.69	1,105.12	1,160.38	5.00%
Cavendish Seat or similar style, Open Space (Vat applicable)	15 year lease plus supply and Installation of bench	VT	1,143.23	1,326.14	1,392.46	5.00%
Montseny 1800 bench in Victoria Park	10 year lease plus supply and Installation of plaque	VT		1,500.00	1,500.00	0.00%
Recasting of memorial plaque on a cemetery bench (Non Vat)	Changing the inscription for example, adding an additional	NB	265.23	307.66	323.04	5.00%
Recasting of memorial plaque on a open spece bench (Vat applicable)	Changing the inscription for example, adding an additional	VT	318.27	369.19	387.65	5.00%
Extending the lease of a bench in a cemetery location (Non Vat)	Extending the lease of the bench at the end of the initial 15/10 year period for a period of 5 years (subject to condition)	NB	318.27	369.19	387.65	5.00%
Extending the lease of a bench in an open space (VAT applicable)	Extending the lease of the bench at the end of the initial 15/10 year period for a period of 5 years (subject to condition)	VT	381.92	443.03	465.18	5.00%
<b>Tree Planting</b>						
Dedicate a tree in an open space	Lower end of price scale	VT	245.84	285.18	299.44	5.00%
	Higher end of price scale	VT	302.58	350.99	368.53	5.00%
Sponsor a tree in a open space		VT	123.55	143.32	150.48	5.00%
Plant a woodland tree in an open space woodland		VT	31.51	36.55	38.38	4.99%
<b>Victoria Park Community Room</b>						
Monday to Friday - Half day hire (am or pm session)	Morning or afternoon session hire	VT			42.00	
Monday to Friday Evening hire	Evening only	VT			42.00	
Monday to Friday, Daytime hire	Day hire (excluding evening)	VT			72.00	
Monday to Friday, All day Hire inc. evening	Day hire including evening	VT			100.00	
Saturday and Sunday half day hire (am or pm session)	Morning or afternoon session hire	VT			48.00	
Saturday and Sunday, Evening Hire	Evening only	VT			48.00	
Saturday or Sunday Daytime hire	Day hire (excluding evening)	VT			84.00	
Saturday or Sunday All day hire	Day hire including evening	VT			115.00	

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**DISCRETIONARY & STATUTORY FEES 2024/245**

**Cemetery Charges**

Item	Description/Comments	VAT Indicator	Charge 2022/23 £	Charge 2023/24 £	Charge 2024/25 £	Increase / Decrease on 2023/24 %
<b>Interments</b>						
<b>Interments in a new unpurchased grave</b>						
(1) Interment of standard sized coffin in new grave - includes digging, purchase of right of burial for 30 years and temporary wooden marker with plaque	<b>ADULT (Resident):</b>					
	Single grave depth	NB	1,275.00	1,479.00	1,550.00	4.80%
	Single grave depth with boarding (excludes Tenterden cemetery and woodland graves)	NB	1,510.00	1,752.00	1,840.00	5.02%
	Double grave depth (excludes Tenterden)	NB	1,400.00	1,624.00	1,705.00	4.99%
	Triple grave depth (excludes Tenterden)	NB	1,625.00	1,885.00	1,979.00	4.99%
	<b>ADULT (Non-resident):</b>					
	Single grave depth	NB	5,100.00	5,916.00	6,212.00	5.00%
	Single grave depth with boarding (excludes Tenterden cemetery and woodland graves)	NB	6,040.00	7,008.00	7,358.00	4.99%
	Double grave depth (excludes Tenterden)	NB	5,600.00	6,496.00	6,821.00	5.00%
	Triple grave depth (excludes Tenterden)	NB	6,500.00	7,540.00	7,917.00	5.00%
	<b>CHILD (Non-resident):</b>					
	Single grave depth: under 3 months	NB	87.00	99.00	104.00	5.05%
	Single grave depth: 3 - 5 years	NB	87.00	99.00	104.00	5.05%
Single grave depth: 6 - 18 years	NB	283.00	328.00	344.00	4.88%	

**DISCRETIONARY & STATUTORY FEES 2024/245**

**Cemetery Charges**

Item	Description/Comments	VAT Indicator	Charge 2022/23 £	Charge 2023/24 £	Charge 2024/25 £	Increase / Decrease on 2023/24 %	
<b>Interments</b>							
<b>Interments in a new unpurchased grave</b>							
(2) Interment of casket style or oversized coffin (<30") in new grave - includes digging, purchase of right of burial for 30 years and temporary wooden marker with plaque. NOTE: Oversized coffins or caskets require two grave spaces	<b>ADULT (Resident):</b>						
	Single grave depth	NB	2,485.00	2,883.00	3,027.00	4.99%	
	Single grave depth with boarding (excludes Tenterden)	NB	2,955.00	3,428.00	3,599.00	4.99%	
	Double grave depth (excludes Tenterden)	NB	2,735.00	3,173.00	3,332.00	5.01%	
	Triple grave depth (excludes Tenterden)	NB	3,185.00	3,695.00	3,880.00	5.01%	
	<b>ADULT (Non-resident):</b>						
	Single grave depth	NB	9,940.00	11,532.00	12,109.00	5.00%	
	Single grave depth with boarding (excludes Tenterden)	NB	11,820.00	13,712.00	14,398.00	5.00%	
	Double grave depth (excludes Tenterden)	NB	10,940.00	12,692.00	13,327.00	5.00%	
	Triple grave depth (excludes Tenterden)	NB	12,740.00	14,780.00	15,519.00	5.00%	
	<b>Interments in a reopen grave or grave that has been pre-purchased</b>						
	(3) Reopen of existing grave or pre-purchased grave for interment of standard coffin - includes digging but excludes temporary wooden marker with plaque	<b>ADULT: (Resident):</b>					
Single grave depth		NB	657.00	762.00	800.00	4.99%	
Single grave depth with boarding (excludes Tenterden)		NB	892.00	1,035.00	1,087.00	5.02%	
Double grave depth (excludes Tenterden)		NB	782.00	907.00	952.00	4.96%	
Triple grave depth (excludes Tenterden)		NB	1,007.00	1,168.00	1,226.00	4.97%	
<b>ADULT (Non Resident):</b>							
Single grave depth		NB	2,628.00	1,524.00	1,600.00	4.99%	
Single grave depth with boarding (excludes Tenterden)		NB	3,568.00	2,070.00	2,174.00	5.02%	
Double grave depth (excludes Tenterden)		NB	3,128.00	1,814.00	1,905.00	5.02%	
Triple grave depth (excludes Tenterden)		NB	4,028.00	2,336.00	2,453.00	5.01%	
Under 5 years		NB	87.00	101.00	106.00	4.95%	
6 - 18 years		NB	283.00	328.00	344.00	4.88%	

**DISCRETIONARY & STATUTORY FEES 2024/245**

**Cemetery Charges**

Item	Description/Comments	VAT Indicator	Charge 2022/23 £	Charge 2023/24 £	Charge 2024/25 £	Increase / Decrease on 2023/24 %
<b>Interments</b>						
<b>Interments in a reopen grave or grave that has been pre-purchased</b>						
(4) Reopen of existing grave or pre-purchased grave for interment of casket or oversized coffin (<30") where possible. Includes digging but excludes temporary wooden marked with plaque NOTE: Oversized coffins or caskets require two grave spaces, can only be dug if space is available and does not encroach on another purchased grave	<b>ADULT (Resident):</b>					
	Single grave depth	NB	1,310.00	1,520.00	1,596.00	5.00%
	Single grave depth with boarding (excludes Tenterden)	NB	1,780.00	2,065.00	2,168.00	4.99%
	Double grave depth (excludes Tenterden)	NB	1,560.00	1,810.00	1,901.00	5.03%
	Triple grave depth (excludes Tenterden)	NB	2,010.00	2,332.00	2,449.00	5.02%
	<b>ADULT (Non-resident):</b>					
	Single grave depth	NB	5,240.00	3,040.00	3,192.00	5.00%
	Single grave depth with boarding (excludes Tenterden)	NB	7,120.00	4,130.00	4,337.00	5.01%
	Double grave depth (excludes Tenterden)	NB	6,240.00	3,620.00	3,801.00	5.00%
Triple grave depth (excludes Tenterden)	NB	8,040.00	4,664.00	4,897.00	5.00%	
<b>Interment of Ashes in new unpurchased cremation plot</b>						
(5) Interment of ashes in new cremation plot - includes digging, purchase of right of burial for 30 years and temporary wooden marker with plaque	<b>(Resident):</b>					
	Large plot (capacity for upto 4 interment of ashes)	NB	515.00	597.00	627.00	5.03%
	Small plot (capacity for up to 2 interment of ashes)	NB	375.00	435.00	457.00	5.06%
	<b>(Non Resident):</b>					
	Large plot (capacity for upto 4 interment of ashes)	NB	2,060.00	2,388.00	2,507.00	4.98%
Small plot (capacity for upto 2 interment of ashes)	NB	1,500.00	1,740.00	1,827.00	5.00%	
<b>Interment of Ashes in an existing grave or ashes plot or a grave or ashes plot that has been pre-purchased</b>						
(6) Reopen of burial plot for interment of ashes	<b>(Resident):</b>					
	For one set of ashes. Further sets of ashes at same time will be charged as per item (7)	NB	143.00	166.00	174.00	4.82%
	<b>(Non Resident):</b>					
For one set of ashes. Further sets of ashes at same time will be charge as per item (7)	NB	572.00	332.00	349.00	5.12%	

**DISCRETIONARY & STATUTORY FEES 2024/245**

**Cemetery Charges**

Item	Description/Comments	VAT Indicator	Charge 2022/23 £	Charge 2023/24 £	Charge 2024/25 £	Increase / Decrease on 2023/24 %
<b>Interments</b>						
<b>Interment of ashes interred at same time of another burial in same grave or ashes plot</b>						
(7) Interment of single set ashes buried same time as a coffin burial or another set of ashes in same grave or burial plot. Fee charged for each additional set	Per set of ashes	NB	72.00	84.00	88.00	4.76%
	<b>(Non Resident):</b>					
	Per set of ashes	NB	288.00	168.00	176.00	4.76%
<b>Memorials</b>						
<b>Memorial permit giving permission to erect a memorial</b>						
(8) Application for a memorial for graves in all cemeteries excluding Woodland Sections where memorials are not permitted. One application required per element of memorial required.  NOTE: Not all sections of the cemetery are permitted kerbstones, these sections are detailed in the rules and regulations	<b>Adult (Resident)</b>					
	Headstone or tablet including inscriptions	NB	205.00	238.00	250.00	5.04%
	Kerbstone including cover slab and inscriptions	NB	205.00	238.00	250.00	5.04%
	Placement of standalone vase including inscriptions	NB	87.00	101.00	106.00	4.95%
	Replacement/renovation/reinstatement of memorial	NB		50.00	53.00	6.00%
	<b>Adult (Non Resident):</b>					
	Headstone or tablet including inscriptions	NB	820.00	951.00	999.00	5.05%
	Kerbstone including cover slab and inscriptions	NB	820.00	951.00	999.00	5.05%
	Placement of a vase including inscriptions	NB	348.00	404.00	424.00	4.95%
	Replacement/renovation/reinstatement of memorial	NB		50.00	53.00	6.00%
	<b>Child - up to 18 years (Non Resident):</b>					
	Headstone or tablet including inscriptions	NB	205.00	205.00	215.00	4.88%
	Kerbstone including cover slab and inscriptions	NB	205.00	205.00	215.00	4.88%
	Placement of a standalone vase including inscriptions	NB	87.00	87.00	91.00	4.60%
	Replacement/renovation/reinstatement of memorial	NB		50.00	53.00	6.00%
	<b>Inscription Application</b>					
(9) Application for additional inscription on existing memorial.	<b>(Resident):</b>					
	New inscription on an existing memorial	VT	104.40	121.00	145.00	19.83%
	<b>(Non Resident):</b>					
	New inscription on an existing memorial	VT	417.60	480.00	505.00	5.21%

**DISCRETIONARY & STATUTORY FEES 2024/245**

**Cemetery Charges**

Item	Description/Comments	VAT Indicator	Charge 2022/23 £	Charge 2023/24 £	Charge 2024/25 £	Increase / Decrease on 2023/24 %
<b>Exclusive Right of Burial</b>						
<b>Purchase of Exclusive Right of Burial</b>						
(10) Purchase of right of burial for 30 years (applies to pre-purchase of graves and where burial rights that were not purchased prior to introduction of the composite fee)	<b>(Resident)</b>					
	One grave space	NB	556.00	645.00	677.00	4.96%
	Large cremation plot	NB	310.00	360.00	378.00	5.00%
	Small cremation plot	NB	170.00	197.00	207.00	5.08%
	<b>(Non Resident)</b>					
	One grave space	NB	2,224.00	2,580.00	2,709.00	5.00%
	Large cremation plot	NB	1,240.00	1,438.00	1,510.00	5.01%
	Small cremation plot	NB	680.00	789.00	828.00	4.94%
	(11) Extension of a right of burial for period of 5 years	<b>(Resident)</b>				
One grave space		EX	92.50	107.00	112.00	4.67%
Large cremation plot		EX	51.50	60.00	63.00	5.00%
Small cremation plot		EX	28.50	33.00	35.00	6.06%
<b>(Non Resident)</b>						
One grave space		EX	370.00	429.00	450.00	4.90%
Large cremation plot		EX	206.00	239.00	251.00	5.02%
Small cremation plot		EX	114.00	132.00	139.00	5.30%
(12) Transfer of a right of burial		<b>(Resident)</b>				
	Per transfer completed	EX	92.00	107.00	112.00	4.67%
<b>Exhumations</b>						
(13) Exhumation and reinterment in same grave		VT	AT COST	AT COST	AT COST	
(14) Exhumation and reinterment in another grave in ABC cemetery		EX	AT COST	AT COST	AT COST	
(15) Exhumation for transportation to non ABC cemetery		EX	AT COST	AT COST	AT COST	

**DISCRETIONARY & STATUTORY FEES 2024/245**

**Cemetery Charges**

Item	Description/Comments	VAT Indicator	Charge 2022/23 £	Charge 2023/24 £	Charge 2024/25 £	Increase / Decrease on 2023/24 %
<b>Other Cemetery Charges</b>						
(16) Selection of grave space by customer instead of using next available space		EX	108.00	125.00	131.00	4.80%
(17) Incorrect arrival time in excess of 30 mins at cemetery		NB	108.00	125.00	131.00	4.80%
(18) Family history search for genealogy purposes	Up to 1 names in single application	VT	36.00	42.00	53.00	26.19%
	2 - 5 names in same application (per name)	VT	6.00	7.00	9.00	28.57%
	6 to 9 names in same application (per name)	VT	3.00	4.00	5.00	25.00%
(19) Temporary Marker with plaque for reopened graves or new graves that were prepurchased - Excludes woodland graves	Wooden cross	VT	74.40	86.00	108.00	25.58%
	Wooden plaque holder	VT	61.80	72.00	91.00	26.39%
(20) Additional memorial plaque for woodland grave or wooden marker	Additional plaque for reopen burial or interment in a pre-purchased grave, or replacement of existing plaque	VT	55.50	67.00	85.00	26.87%
(22) Tree Replacement in woodland section (Bybrook or Tenterden cemetery). Includes purchase and planting. Excludes a tree planting ceremony	Replacement of tree that has failed after being planted for more than 12 months.	VT	123.60	143.00	180.00	25.87%
(23) Cancellation of service	Fee chargeable if grave has been dug and date is rescheduled or interment has repeat rescheduling	NB	108.00	125.00	131.00	4.80%
(24) Reservation Fee to secure burial plot for a six month period. Amount payable is deducted from total cost when paid in full. No refund if burial plot is not fully purchased within six months.	<b>(Resident)</b>					
	One grave space	NB	111.00	129.00	135.00	4.65%
	Large cremation plot	NB	62.00	72.00	76.00	5.56%
	Small cremation plot	NB	34.00	39.00	41.00	5.13%
	<b>(Non Resident)</b>					
	One grave space	NB	444.00	515.00	541.00	5.05%
	Large cremation plot	NB	248.00	288.00	302.00	4.86%
Small cremation plot	NB	136.00	156.00	164.00	5.13%	

**VAT Indicator:**

**NB = Non Business no VAT**

**EX = Exempt from VAT**

**VT = Inclusive of VAT**

**DISCRETIONARY & STATUTORY FEES 2024/25**

**LEGAL & ELECTORAL SERVICES**

**Legal Fees**

Item	Description/Comments	VAT Indicator	Charge 2022/23 £	Charge 2023/24 £	Charge 2024/25 £	Increase / Decrease on 2023/24 %
S9 Agreements	(including caution/note on Register) ** This is a minimum level of charge (see note below)	NB	340.00	394.00	414.00	5.08%
S9 Transfers	Plus Land Registry Fees. ** This is a minimum level of charge (see note below)	NB	340.00	394.00	414.00	5.08%
S106 (and supplementary) deeds	** This is a minimum level of charge (see note below)	NB	990.00	1,148.00	1,205.00	4.97%
S106 deeds of modification/discharge etc.	** This is a minimum level of charge (see note below)	NB	990.00	1,148.00	1,205.00	4.97%
Grazing Licences	** This is a minimum level of charge (see note below)	NB	125.00	145.00	152.00	4.83%
Licences to Assign	** This is a minimum level of charge (see note below)	NB	227.00	263.00	276.00	4.94%
Sales or Easements	Up to £2,500 in value. ** This is a minimum level of charge (see note below)	NB	324.00	376.00	395.00	5.05%
Sales or Easements	over £2,500 in value - Basic Fee Charge as listed plus 1% of the consideration. ** This is a minimum level of charge (see note below)	NB	365.00	423.00	444.00	4.96%
Commercial Leases	** This is a minimum level of charge (see note below)	NB	353.00	409.00	429.00	4.89%
Commercial lease renewals	** This is a minimum level of charge (see note below)	NB	239.00	277.00	291.00	5.05%
Surrenders	** This is a minimum level of charge (see note below)	NB	216.00	251.00	264.00	5.18%
Landlord consent etc	** This is a minimum level of charge (see note below)	NB	114.00	132.00	139.00	5.30%
Transfer of Equity (mortgage)	** This is a minimum level of charge (see note below)	NB	240.00	278.00	292.00	5.04%
Redemptions	** This is a minimum level of charge (see note below)	NB	125.00	145.00	152.00	4.83%
Mortgagees Enquiries	** This is a minimum level of charge (see note below)	NB	226.00	262.00	275.00	4.96%
Deed of Postponement	** This is a minimum level of charge (see note below)	NB	103.00	119.00	125.00	5.04%
Release of expired Statutory Charge	** This is a minimum level of charge (see note below)	NB	110.00	128.00	134.00	4.69%
Waiver (Improvement Grant)	** This is a minimum level of charge (see note below)	NB	110.00	128.00	134.00	4.69%

**DISCRETIONARY & STATUTORY FEES 2024/25**

**LEGAL & ELECTORAL SERVICES**

**Legal Fees**

Item	Description/Comments	VAT Indicator	Charge 2022/23 £	Charge 2023/24 £	Charge 2024/25 £	Increase / Decrease on 2023/24 %
Notice of Charge	** This is a minimum level of charge (see note below)	NB	79.00	92.00	97.00	5.43%
Counterpart Lease	** This is a minimum level of charge (see note below)	NB	79.00	92.00	97.00	5.43%
Engross Transfer/conveyance	** This is a minimum level of charge (see note below)	NB	58.00	67.00	70.00	4.48%
Notice to Assign	** This is a minimum level of charge (see note below)	NB	79.00	92.00	97.00	5.43%
Wayleaves	** This is a minimum level of charge (see note below)	NB	199.00	231.00	243.00	5.19%

**\*\* IMPORTANT NOTE:** • IMPORTANT NOTE: The above represent a minimum level of charge, not a fixed level of charge which will be charged unless it is deemed by The Solicitor to the Council (or, in his absence, a Principal Solicitor) to be inappropriate or unreasonable to charge in the circumstances.

Where the commercial value of the time worked on a matter exceeds the minimum charge stated above, the commercial value of the time (at a fair and reasonable hourly rate reflecting the skill and knowledge applied by the fee-earner; the urgency, importance, complexity and novelty of the work; the value involved; and all other relevant circumstances) will be charged unless it is deemed by the The Solicitor to the Council (or, in his absence, a Principal Solicitor) to be inappropriate or unreasonable to charge the full commercial value.

**Electoral Services**

Postal votes pack	Postal votes pack (Charge to Parish Councils for by-elections)	VT	Actual	Actual	Actual	
Poll Cards	Poll card (Charge to Parish Councils for by-elections)	VT	Actual	Actual	Actual	
<b>Statutory Charges (restricted availability for full register and overseas lists)</b>						
Sales of full and edited register	Data £20 plus £1.50 per 1,000 entries or part of 1,000	NB	21.50	21.50	21.50	0.00%
Sales of full and edited register	Printed £10 plus £5 per 1,000 or part of 1,000	NB	15.00	15.00	15.00	0.00%
Overseas electors List	Data £20 plus £1.50 per 100 entries or part of 100	NB	21.50	21.50	21.50	0.00%
Overseas electors List	Printed £10 plus £1.50 per 100 or part of 100	NB	11.50	11.50	11.50	0.00%

**VAT Indicator:**

**NB = Non Business no VAT**

**EX = Exempt from VAT**

**VT = Inclusive of VAT**

**DISCRETIONARY & STATUTORY FEES 2024/25**

**LICENSING FEES**

Item	Statutory or Discretionary	Description/Comments	VAT Indicator	Charge 2022/23	Charge 2023/24	Charge 2024/25	Increase / Decrease on 2023/24	
				£	£	£	%	
<b>Licensing Act</b>								
Premises - new application	Statutory	Fee band - A	NB	100.00	100.00	100.00	0.00%	
		Fee band - B	NB	190.00	190.00	190.00	0.00%	
		Fee band - C	NB	315.00	315.00	315.00	0.00%	
		Fee band - D - if exclusively or primarily for supply, sale or consumption of alcohol <u>double</u> the fee	NB	450.00	450.00	450.00	0.00%	
		Fee band - E - if exclusively or primarily for supply, sale or consumption of alcohol <u>triple</u> the fee	NB	635.00	635.00	635.00	0.00%	
		Premises allowing 5000+ people attract additional fees	See regulation for detail					
		Premises where only licensable activity is regulated entertainment & premises is education, church hall, village hall or similar	No fee payable					
Premises - annual fee	Statutory	Fee band - A	NB	70.00	70.00	70.00	0.00%	
		Fee band - B	NB	180.00	180.00	180.00	0.00%	
		Fee band - C	NB	295.00	295.00	295.00	0.00%	
		Fee band - D - if exclusively or primarily for supply, sale or consumption of alcohol <u>double</u> the fee	NB	320.00	320.00	320.00	0.00%	
		Fee band - E - if exclusively or primarily for supply, sale or consumption of alcohol <u>triple</u> the fee	NB	350.00	350.00	350.00	0.00%	
		Premises allowing 5000+ people attract additional fees	See regulation for detail					

DISCRETIONARY & STATUTORY FEES 2024/25							
LICENSING FEES							
Item	Statutory or Discretionary	Description/Comments	VAT Indicator	Charge 2022/23 £	Charge 2023/24 £	Charge 2024/25 £	Increase / Decrease on 2023/24 %
<b>Licensing Act</b>							
Personal	Statutory		NB	37.00	37.00	37.00	0.00%
Temporary Event Notice	Statutory		NB	21.00	21.00	21.00	0.00%
Change of address notification	Statutory		NB	10.50	10.50	10.50	0.00%
Replacement licence etc (due to loss/theft etc)	Statutory		NB	10.50	10.50	10.50	0.00%
Designated premises supervisor variation	Statutory		NB	23.00	23.00	23.00	0.00%
Premises licence transfer	Statutory		NB	23.00	23.00	23.00	0.00%
Club registration change	Statutory		NB	10.50	10.50	10.50	0.00%
Club name or rules notification	Statutory		NB	10.50	10.50	10.50	0.00%
Interim Authority Notice	Statutory		NB	23.00	23.00	23.00	0.00%
Provisional Statement	Statutory		NB	315.00	315.00	315.00	0.00%
Freeholder notification of licensing matters	Statutory		NB	21.00	21.00	21.00	0.00%
Minor Variation	Statutory		NB	89.00	89.00	89.00	0.00%
Check & send (pre-app) service	Discretionary		VT	120.00	120.00	144.00	20.00%
<b>Animal Welfare and Public Health Licences</b>							
Dangerous Wild Animals	Discretionary	New Licence (2 year licence)	NB	977.00	977.00	977.00	0.00%
	Discretionary	Renewal (2 year licence)	NB	669.00	669.00	669.00	0.00%
	Discretionary	Variation	NB	344.00	344.00	344.00	0.00%
	Discretionary	Concurrent 2nd application	NB	87.00	87.00	87.00	0.00%
Zoos	Discretionary	Consideration	NB	1,218.00	1,218.00	1,218.00	0.00%
	Discretionary	Licence (4 year licence)	NB	2,008.00	2,008.00	2,008.00	0.00%
	Discretionary	Renewal (6 year licence)	NB	3,013.00	3,013.00	3,013.00	0.00%
	Discretionary	Dispensation - 14(1)(a)	NB	491.00	491.00	491.00	0.00%

DISCRETIONARY & STATUTORY FEES 2024/25							
LICENSING FEES							
Item	Statutory or Discretionary	Description/Comments	VAT Indicator	Charge 2022/23 £	Charge 2023/24 £	Charge 2024/25 £	Increase / Decrease on 2023/24 %
<b>Animal Welfare and Public Health Licences</b>							
Boarding of animals	Discretionary	(New app) Application fee - up to 50 animals	NB	260.00	260.00	260.00	0.00%
	Discretionary	(New app) Grant fee - up to 50 animals	NB	200.00	200.00	200.00	0.00%
	Discretionary	(New app) Application fee - 51 or more animals	NB	295.00	295.00	295.00	0.00%
	Discretionary	(New app) Grant fee - 51 or more animals	NB	230.00	230.00	230.00	0.00%
	Discretionary	(Renewal) Application fee - up to 50 animals	NB	225.00	225.00	225.00	0.00%
	Discretionary	(Renewal) Grant fee - up to 50 animals	NB	200.00	200.00	200.00	0.00%
	Discretionary	(Renewal) Application fee - 51 or more animals	NB	255.00	255.00	255.00	0.00%
	Discretionary	(Renewal) Grant fee - 51 or more animals	NB	230.00	230.00	230.00	0.00%
Selling of Animals	Discretionary	(New app) Application fee	NB	280.00	280.00	280.00	0.00%
	Discretionary	(New app) Grant fee	NB	215.00	215.00	215.00	0.00%
	Discretionary	(Renewal) Application fee	NB	240.00	240.00	240.00	0.00%
	Discretionary	(Renewal) Grant fee	NB	215.00	215.00	215.00	0.00%

DISCRETIONARY & STATUTORY FEES 2024/25							
LICENSING FEES							
Item	Statutory or Discretionary	Description/Comments	VAT Indicator	Charge 2022/23 £	Charge 2023/24 £	Charge 2024/25 £	Increase / Decrease on 2023/24 %
<b>Animal Welfare and Public Health Licences</b>							
Home boarding or day care	Discretionary	(New app) Application fee	NB	245.00	245.00	245.00	0.00%
	Discretionary	(New app) Grant fee	NB	180.00	180.00	180.00	0.00%
	Discretionary	(Renewal) Application fee	NB	210.00	210.00	210.00	0.00%
	Discretionary	(Renewal) Grant fee	NB	180.00	180.00	180.00	0.00%
Riding Establishments	Discretionary	(New app) Application fee - up to 10 horses	NB	280.00	280.00	280.00	0.00%
	Discretionary	(New app) Grant fee - up to 10 horses	NB	215.00	215.00	215.00	0.00%
	Discretionary	(New app) Application fee - 11 or more horses	NB	310.00	310.00	310.00	0.00%
	Discretionary	(New app) Grant fee - 11 or more horses	NB	245.00	245.00	245.00	0.00%
	Discretionary	(Renewal) Application fee - up to 10 horses	NB	240.00	240.00	240.00	0.00%
	Discretionary	(Renewal) Grant fee - up to 10 horses	NB	215.00	215.00	215.00	0.00%
	Discretionary	(Renewal) Application fee - 11 or more horses	NB	270.00	270.00	270.00	0.00%
	Discretionary	(Renewal) Grant fee - 11 or more horses	NB	245.00	245.00	245.00	0.00%
Keeping animals for exhibition	Discretionary	(New app) Application fee	NB	230.00	230.00	230.00	0.00%
	Discretionary	(New app) Grant fee	NB	165.00	165.00	165.00	0.00%
	Discretionary	(Renewal) Application fee	NB	190.00	190.00	190.00	0.00%
	Discretionary	(Renewal) Grant fee	NB	165.00	165.00	165.00	0.00%

DISCRETIONARY & STATUTORY FEES 2024/25							
LICENSING FEES							
Item	Statutory or Discretionary	Description/Comments	VAT Indicator	Charge 2022/23 £	Charge 2023/24 £	Charge 2024/25 £	Increase / Decrease on 2023/24 %
<b>Animal Welfare and Public Health Licences</b>							
Breeding Establishments	Discretionary	(New app) Application fee - up to 5 dogs	NB	230.00	230.00	230.00	0.00%
	Discretionary	(New app) Grant fee - up to 5 dogs	NB	165.00	165.00	165.00	0.00%
	Discretionary	(New app) Application fee - 6-10 dogs	NB	245.00	245.00	245.00	0.00%
	Discretionary	(New app) Grant fee - 6-10 dogs	NB	180.00	180.00	180.00	0.00%
	Discretionary	(New app) Application fee - 11+ dogs	NB	260.00	260.00	260.00	0.00%
	Discretionary	(New app) Grant fee - 11+ dogs	NB	200.00	200.00	200.00	0.00%
	Discretionary	(Renewal) Application fee - up to 5 dogs	NB	190.00	190.00	190.00	0.00%
	Discretionary	(Renewal) Grant fee - up to 5 dogs	NB	165.00	165.00	165.00	0.00%
	Discretionary	(Renewal) Application fee - 6-10 dogs	NB	210.00	210.00	210.00	0.00%
	Discretionary	(Renewal) Grant fee - 6-10 dogs	NB	180.00	180.00	180.00	0.00%
	Discretionary	(Renewal) Application fee - 11+ dogs	NB	225.00	225.00	225.00	0.00%
	Discretionary	(Renewal) Grant fee - 11+ dogs	NB	200.00	200.00	200.00	0.00%
Variation to increase animals or activities	Discretionary	Application fee	NB	90.00	90.00	90.00	0.00%
	Discretionary	Grant fee	NB	40.00	40.00	40.00	0.00%
Variation to reduce animals or activities	Discretionary	Grant fee	NB	40.00	40.00	40.00	0.00%
Request for re-rating inspection	Discretionary	Application fee	NB	90.00	90.00	90.00	0.00%
	Discretionary	Grant fee	NB	40.00	40.00	40.00	0.00%

**DISCRETIONARY & STATUTORY FEES 2024/25**

**LICENSING FEES**

Item	Statutory or Discretionary	Description/Comments	VAT Indicator	Charge 2022/23	Charge 2023/24	Charge 2024/25	Increase / Decrease on 2023/24
				£	£	£	%
<b>Public Health Licences *</b>							
Acupuncture	Discretionary	Initial registration practitioner/premises	NB	150.00	150.00	150.00	0.00%
	Discretionary	Additional practitioner/premises	NB	70.00	70.00	70.00	0.00%
	Discretionary	Minor variation	NB	30.50	30.50	30.50	0.00%
Tattooing (including semi-permanent skin-colouring)	Discretionary	Initial registration practitioner/premises	NB	150.00	150.00	150.00	0.00%
	Discretionary	Additional practitioner/premises	NB	70.00	70.00	70.00	0.00%
	Discretionary	Minor variation	NB	30.50	30.50	30.50	0.00%
Electrolysis	Discretionary	Initial registration practitioner/premises	NB	150.00	150.00	150.00	0.00%
	Discretionary	Additional practitioner/premises	NB	70.00	70.00	70.00	0.00%
	Discretionary	Minor variation	NB	30.50	30.50	30.50	0.00%
Cosmetic Piercing (excluding ear piercing)	Discretionary	Initial registration practitioner/premises	NB	150.00	150.00	150.00	0.00%
	Discretionary	Additional practitioner/premises	NB	70.00	70.00	70.00	0.00%
	Discretionary	Minor variation	NB	30.50	30.50	30.50	0.00%
Ear Piercing	Discretionary	Initial registration practitioner/premises	NB	150.00	150.00	150.00	0.00%
	Discretionary	Additional practitioner/premises	NB	70.00	70.00	70.00	0.00%
	Discretionary	Minor variation	NB	30.50	30.50	30.50	0.00%

**DISCRETIONARY & STATUTORY FEES 2024/25**

**LICENSING FEES**

Item	Statutory or Discretionary	Description/Comments	VAT Indicator	Charge 2022/23 £	Charge 2023/24 £	Charge 2024/25 £	Increase / Decrease on 2023/24 %
<b>Public Health Licences *</b>							
One You Shop Hire Fee - general	Discretionary	Any space subject to availability and a refundable deposit may be requested. To be introduced from April 2024: the venue is free for registered charities, commissioned services, the public sector and those organisations with a demonstrable public benefit in line with Ashford Borough Council's corporate plans. Donations from this group are welcome.					
	Discretionary	Downstairs - full space - full day	NB		35.00	35.00	0.00%
	Discretionary	Downstairs - full space - half day	NB		17.50	17.50	0.00%
	Discretionary	Consultation room/space small - full day	NB		10.00	10.00	0.00%
	Discretionary	Consultation room/space small - half day	NB		5.00	5.00	0.00%
	Discretionary	Consultation room/space large - full day	NB		15.00	15.00	0.00%
	Discretionary	Consultation room/space large - half day	NB		7.50	7.50	0.00%
	Discretionary	Downstairs kitchen - full day	NB		20.00	20.00	0.00%
	Discretionary	Downstairs kitchen - half day	NB		10.00	10.00	0.00%
	Discretionary	Upstairs (full space) - full day	NB		35.00	35.00	0.00%
	Discretionary	Upstairs (full space) - half day	NB		17.50	17.50	0.00%
	Discretionary	Upstairs (activity space) - full day	NB		20.00	20.00	0.00%
	Discretionary	Upstairs (activity space) - half day	NB		10.00	10.00	0.00%
	Discretionary	Upstairs (meeting space) - full day	NB		17.50	17.50	0.00%
	Discretionary	Upstairs (meeting space) - half day	NB		8.75	8.75	0.00%
	Discretionary	Entire facility (Mondays, weekday evenings, Saturday afternoon and Sundays only) - full day	NB		70.00	70.00	0.00%
	Discretionary	Entire facility (Mondays, weekday evenings, Saturday afternoon and Sundays only) - part day	NB		35.00	35.00	0.00%

DISCRETIONARY & STATUTORY FEES 2024/25							
LICENSING FEES							
Item	Statutory or Discretionary	Description/Comments	VAT Indicator	Charge 2022/23 £	Charge 2023/24 £	Charge 2024/25 £	Increase / Decrease on 2023/24 %
<b>Sex Establishments Licence</b>							
Sex Shops, Sex Cinemas and Sexual Entertainment Venue Licences	Discretionary	Grant	NB	3,499.00	3,499.00	3,499.00	0.00%
	Discretionary	Renewal	NB	334.00	387.00	406.00	4.91%
	Discretionary	Transfer	NB	334.00	387.00	406.00	4.91%
<b>Street Trading and Consents</b>							
Street Trading Licence	Discretionary	Yearly	NB	83.00	96.00	100.00	4.17%
Ashford Town Market pitch fee (per ft)	Discretionary	Collected by DD	NB	1.10	1.30	1.30	0.00%
Casual Street Trading Licence/Consent For One Off Event (per stall)	Discretionary	Grant	NB	21.50	25.00	25.00	0.00%
Street Trading Consent	Discretionary	Yearly	NB	83.00	96.00	100.00	4.17%
New Site Street Trading Consent - static	Discretionary	Grant	NB	116.00	135.00	140.00	3.70%
New Site Street Trading Consent - short term static	Discretionary	Grant - 1 site £100 (£25 extra for each additional site, i.e. £125 for 2 sites, £150 for 3 sites)	NB	£106 per site plus £28 per additional site	£135 per site plus £35 per additional site	£140 per site plus £37 per additional site	
Hawker Street Trading Consent	Discretionary	Yearly	NB	83.00	96.00	100.00	4.17%
Town Centre Commercial Booking	Discretionary	Daily (Monday - Friday, Sunday).For 4 consecutive days deduct £100 from total cost 5 consecutive days deduct £150, and for 6 consecutive days deduct £200)	NB	156.00	181.00	190.05	5.00%
Town Centre Commercial Booking	Discretionary	Small, local businesses (and charity collections by professional canvassing companies) 1-7 day block (flat fee)	NB	40.00	47.00	49.35	5.00%
Town Centre Commercial Booking	Discretionary	1 day (Saturday)	NB	205.00	238.00	249.90	5.00%

**DISCRETIONARY & STATUTORY FEES 2024/25**

**LICENSING FEES**

Item	Statutory or Discretionary	Description/Comments	VAT Indicator	Charge 2022/23 £	Charge 2023/24 £	Charge 2024/25 £	Increase / Decrease on 2023/24 %
<b>Street Trading Consent Rents</b>							
Furners Wood Lay-by - cherry stall	Discretionary	Monthly rents	NB	168.00	195.00	204.50	4.87%
Furners Wood Lay-by - hot food	Discretionary	Monthly rents	NB	251.00	291.00	305.50	4.98%
Great Chart - A28 Tenterden bound - Food	Discretionary	Monthly rents	NB	251.00	291.00	305.50	4.98%
Great Chart - A28 Tenterden bound - Non Food	Discretionary	Monthly rents	NB	168.00	295.00	309.50	4.92%
Great Chart - A28 Ashford bound - Food	Discretionary	Monthly rents	NB	251.00	291.00	305.50	4.98%
Great Chart - A28 Ashford bound Non Food	Discretionary	Monthly rents	NB	168.00	195.00	204.50	4.87%
Hothfield - A20 Maidstone bound - Non Food	Discretionary	Monthly rents	NB	168.00	195.00	204.50	4.87%
Hothfield - A20 Maidstone bound - Food	Discretionary	Monthly rents	NB	251.00	291.00	305.55	5.00%
Hothfield - A20 Ashford bound - Non Food	Discretionary	Monthly rents	NB	168.00	195.00	204.50	4.87%
Hothfield - A20 Ashford bound - Food	Discretionary	Monthly rents	NB	251.00	291.00	305.50	4.98%
Henwood	Discretionary	Monthly rents	NB	231.00	270.00	283.50	5.00%
Recreation Ground Road car park	Discretionary	Monthly rents	NB	420.00	420.00	441.00	5.00%
Potters Corner, Hothfield	Discretionary	Monthly rents	NB	251.00	291.00	305.50	4.98%
Hall Avenue, Sevington	Discretionary	Max 28 days use per year	NB	269.00	312.00	327.00	4.81%
Chilham Mill	Discretionary		NB	251.00	291.00	305.00	4.81%

DISCRETIONARY & STATUTORY FEES 2024/25							
LICENSING FEES							
Item	Statutory or Discretionary	Description/Comments	VAT Indicator	Charge 2022/23 £	Charge 2023/24 £	Charge 2024/25 £	Increase / Decrease on 2023/24 %
<b>Council Land</b>							
Event application fee for charity and community on Council land	Discretionary	It should be noted that there are a number of funds and grants available to support charities and community events to potentially offset relevant fees, details will be provided on the council website	NB	40.00	40.00	40.00	0.00%
Event application fee for commercial events on Council land	Discretionary	per application	NB	40.00	40.00	40.00	0.00%
Commercial: Small	Discretionary	per operating day	NB	292.00	358.00	358.00	0.00%
	Discretionary	per non-operating day	NB	200.00	252.00	252.00	0.00%
Commercial: Medium	Discretionary	per operating day	NB	600.00	716.00	716.00	0.00%
	Discretionary	per non-operating day	NB	200.00	252.00	252.00	0.00%
Commercial: Large	Discretionary	per operating day	NB	1,200.00	1,412.00	1,412.00	0.00%
	Discretionary	per non-operating day	NB	200.00	252.00	252.00	0.00%
<b>Safety Advisory Group</b>							
Road closure application s21 TPCA 1847	Discretionary	per application	NB	25.00	75.00	75.00	0.00%
Event application fee for charity and community not on Council land	Discretionary	It should be noted that there are a number of funds and grants available to support charities and community events to potentially offset relevant fees, details will be provided on the council website	NB	40.00	20.00	20.00	0.00%
Event application fee for commercial events not on Council land	Discretionary	per application	NB	40.00	40.00	40.00	0.00%

DISCRETIONARY & STATUTORY FEES 2024/25							
LICENSING FEES							
Item	Statutory or Discretionary	Description/Comments	VAT Indicator	Charge 2022/23 £	Charge 2023/24 £	Charge 2024/25 £	Increase / Decrease on 2023/24 %
<b>Food Hygiene</b>							
Level 1 course	Discretionary		EX	35.00	35.00	35.00	0.00%
Level 2 course	Discretionary		EX	48.00	48.00	48.00	0.00%
Re-sit (at time of next course)	Discretionary		EX	18.00	18.00	18.00	0.00%
Re-sit (oral)	Discretionary		EX	42.00	42.00	42.00	0.00%
<b>Food Safety Charges</b>							
Food surrender inspection and issuing of certificate	Discretionary	Set fee for first hour, then officers hourly rate thereafter.	NB	106.00	123.00	129.00	5%
Disposal/tipping costs charge at cost	Charged by tip		NB	Cost recovery	Cost recovery	Cost recovery	N/A
Food Hygiene Rating Scheme (FHRS) re-inspection to rescore following request from the food business operator	Discretionary		NB	90.00	105.00	111.00	6%
Food safety advisory visits - to include a 2 hour consultation, follow up reports and supporting documentation.	Discretionary		VT	120.00	120.00	144.00	6%
Food Export - confirmation enforcement / compliance. (Not EHC)	Discretionary	Original with seal	NB	75.00	75.00	79.00	5.33%
<b>Private Water Supplies</b>							
Private Water Supplies (England) Regulations 2018 Risk assessment	Statutory	Time taken to carry out the risk assessment (including travel and administration) at the officers hourly rate. This must be carried out at least every five years for each supply.	NB	Up to £500	Cost recovery	Cost recovery	N/A
Private Water Supplies (England) Regulations 2018 Sampling visit	Statutory	Time taken to carry out the sampling (including travel and administration) at the (sampling and administration) officers' hourly rate. Charge for a visit and to take a sample + administrative costs (including arranging with laboratory and invoicing).	NB	Up to £100	Cost recovery	Cost recovery	N/A

DISCRETIONARY & STATUTORY FEES 2024/25							
LICENSING FEES							
Item	Statutory or Discretionary	Description/Comments	VAT Indicator	Charge 2022/23 £	Charge 2023/24 £	Charge 2024/25 £	Increase / Decrease on 2023/24 %
<b>Private Water Supplies</b>							
Private Water Supplies (England) Regulations 2018 Investigation e.g. of a complaint or a breach of a regulatory standard	Statutory	Time taken to carry out the investigation (including travel and administration) at the officers hourly rate.	NB	Up to £100	Cost recovery	Cost recovery	N/A
Private Water Supplies (England) Regulations 2018 Granting an authorisation	Statutory	Time taken to carry out the work involved in granting an authorisation at the officers and administrative officers hourly rates. This follows an application by the owner of a supply for permission to breach a standard temporarily whilst remedial work is carried out	NB	Up to £100	Cost recovery	Cost recovery	N/A
Private Water Supplies (England) Regulations 2018 Sample analysis at a laboratory	Statutory	Actual charge levied by the laboratory up to the maximum. Check monitoring is carried out to ensure that water complies with standards. Where possible it is carried out at the same time as any requirement for audit monitoring, to keep cost down. Single/small supply rates £25 and large/commercial supplies £100.	NB	Up to £100	Cost recovery	Cost recovery	N/A
<b>Miscellaneous</b>							
Scrap Metal Site Licence	Discretionary		NB	354.00	411.00	431.50	4.99%
Scrap Metal Collectors Licence	Discretionary		NB	237.00	275.00	288.50	4.91%
Scrap Metal Site Licence - Renewal	Discretionary		NB	237.00	275.00	288.50	4.91%
Scrap Metal Collectors Licence - Renewal	Discretionary		NB	118.00	137.00	143.50	4.74%
Scrap Metal Variations	Discretionary		NB	89.00	103.00	108.00	4.85%
Scrap Metal Replacement Licence	Discretionary		NB	12.50	14.50	15.00	3.45%
Distribution of free printer material - week permit	Discretionary		NB	31.00	36.00	37.50	4.17%
Distribution of free printer material - month permit	Discretionary		NB	57.00	66.00	69.00	4.55%
Distribution of free printer material - year permit	Discretionary		NB	103.00	119.00	125.00	5.04%

DISCRETIONARY & STATUTORY FEES 2024/25							
LICENSING FEES							
Item	Statutory or Discretionary	Description/Comments	VAT Indicator	Charge 2022/23 £	Charge 2023/24 £	Charge 2024/25 £	Increase / Decrease on 2023/24 %
<b>Gambling Act</b>							
New small casino	Statutory Maximum	New application	NB	7,535.00	8,000.00	8,000.00	0.00%
		Annual fee	NB	4,277.00	4,962.00	5,000.00	0.77%
		Variation	NB	3,084.00	3,578.00	3,757.00	5.00%
		Transfer	NB	1,794.00	1,800.00	1,800.00	0.00%
		Re-instatement	NB	1,507.00	1,749.00	1,800.00	2.92%
		Provisional statement	NB	7,536.00	8,000.00	8,000.00	0.00%
		Provisional statement holders	NB	2,677.00	3,000.00	3,000.00	0.00%
		Copy licence	NB	25.00	25.00	25.00	0.00%
		Notification of change	NB	50.00	50.00	50.00	0.00%
New large casino	Statutory Maximum	New application	NB	8,966.00	10,000.00	10,000.00	0.00%
		Annual fee	NB	8,626.00	10,000.00	10,000.00	0.00%
		Variation	NB	4,077.00	4,730.00	4,967.00	5.01%
		Transfer	NB	2,106.00	2,150.00	2,150.00	0.00%
		Re-instatement	NB	2,150.00	2,150.00	2,150.00	0.00%
		Provisional statement	NB	9,016.00	10,000.00	10,000.00	0.00%
		Provisional statement holders	NB	4,428.00	5,000.00	5,000.00	0.00%
		Copy licence	NB	25.00	25.00	25.00	0.00%
		Notification of change	NB	50.00	50.00	50.00	0.00%
Regional casino	Statutory Maximum	New application	NB	14,201.00	15,000.00	15,000.00	0.00%
		Annual fee	NB	13,317.00	15,000.00	15,000.00	0.00%
		Variation	NB	6,652.00	7,500.00	7,500.00	0.00%
		Transfer	NB	4,852.00	5,629.00	5,910.00	4.99%
		Re-instatement	NB	4,852.00	5,629.00	5,910.00	4.99%
		Provisional statement	NB	14,201.00	15,000.00	15,000.00	0.00%
		Provisional statement holders	NB	6,915.00	8,000.00	8,000.00	0.00%
		Copy licence	NB	25.00	25.00	25.00	0.00%
		Notification of change	NB	50.00	50.00	50.00	0.00%

DISCRETIONARY & STATUTORY FEES 2024/25							
LICENSING FEES							
Item	Statutory or Discretionary	Description/Comments	VAT Indicator	Charge 2022/23 £	Charge 2023/24 £	Charge 2024/25 £	Increase / Decrease on 2023/24 %
<b>Gambling Act</b>							
Bingo club	Statutory Maximum	New application	NB	2,581.00	2,994.00	3,144.00	5.01%
		Annual fee	NB	804.00	933.00	980.00	5.04%
		Variation	NB	1,750.00	1,750.00	1,750.00	0.00%
		Transfer	NB	981.00	1,138.00	1,195.00	5.01%
		Re-instatement	NB	981.00	1,138.00	1,195.00	5.01%
		Provisional statement	NB	2,581.00	2,994.00	3,144.00	5.01%
		Provisional statement holders	NB	1,067.00	1,200.00	1,200.00	0.00%
		Copy licence	NB	25.00	25.00	25.00	0.00%
		Notification of change	NB	50.00	50.00	50.00	0.00%
Betting Premises (excluding tracks)	Statutory Maximum	New application	NB	2,626.00	3,000.00	3,000.00	0.00%
		Annual fee	NB	522.00	600.00	600.00	0.00%
		Variation	NB	1,492.00	1,500.00	1,500.00	0.00%
		Transfer	NB	981.00	1,138.00	1,195.00	5.01%
		Re-instatement	NB	981.00	1,138.00	1,195.00	5.01%
		Provisional statement	NB	2,581.00	2,994.00	3,000.00	0.20%
		Provisional statement holders	NB	1,067.00	1,200.00	1,200.00	0.00%
		Copy licence	NB	25.00	25.00	25.00	0.00%
		Notification of change	NB	50.00	50.00	50.00	0.00%
Tracks	Statutory Maximum	New application	NB	2,018.00	2,341.00	2,458.00	5.00%
		Annual fee	NB	804.00	933.00	980.00	5.04%
		Variation	NB	1,250.00	1,250.00	1,250.00	0.00%
		Transfer	NB	950.00	950.00	950.00	0.00%
		Re-instatement	NB	979.00	950.00	950.00	0.00%
		Provisional statement	NB	2,018.00	2,341.00	2,458.00	5.00%
		Provisional statement holders	NB	950.00	950.00	950.00	0.00%
		Copy licence	NB	25.00	25.00	25.00	0.00%
		Notification of change	NB	50.00	50.00	50.00	0.00%

DISCRETIONARY & STATUTORY FEES 2024/25							
LICENSING FEES							
Item	Statutory or Discretionary	Description/Comments	VAT Indicator	Charge 2022/23 £	Charge 2023/24 £	Charge 2024/25 £	Increase / Decrease on 2023/24 %
<b>Gambling Act</b>							
Family Entertainment Centres	Statutory Maximum	New application	NB	2,000.00	2,000.00	2,000.00	0.00%
		Annual fee	NB	695.00	750.00	750.00	0.00%
		Variation	NB	913.00	1,000.00	1,000.00	0.00%
		Transfer	NB	950.00	950.00	950.00	0.00%
		Re-instatement	NB	950.00	950.00	950.00	0.00%
		Provisional statement	NB	2,000.00	2,000.00	2,000.00	0.00%
		Provisional statement holders	NB	883.00	950.00	950.00	0.00%
		Copy licence	NB	25.00	25.00	25.00	0.00%
		Notification of change	NB	50.00	50.00	50.00	0.00%
Adult Gaming Centre	Statutory Maximum	New application	NB	2,000.00	2,000.00	2,000.00	0.00%
		Annual fee	NB	809.00	939.00	986.00	5.01%
		Variation	NB	913.00	1,000.00	1,000.00	0.00%
		Transfer	NB	981.00	1,138.00	1,195.00	5.01%
		Re-instatement	NB	981.00	1,138.00	1,195.00	5.01%
		Provisional statement	NB	2,000.00	2,000.00	2,000.00	0.00%
		Provisional statement holders	NB	1,063.00	1,200.00	1,200.00	0.00%
		Copy licence	NB	25.00	25.00	25.00	0.00%
		Notification of change	NB	50.00	50.00	50.00	0.00%
Temporary Use Notices	Statutory Maximum	New application	NB	223.00	259.00	272.00	5.02%
Licensed Premises Gaming Machine Permit	Statutory Maximum	Grant	NB	150.00	150.00	150.00	0.00%
		Existing operator grant	NB	100.00	100.00	100.00	0.00%
		Variation	NB	100.00	100.00	100.00	0.00%
		Transfer	NB	25.00	25.00	25.00	0.00%
		Annual Fee	NB	50.00	50.00	50.00	0.00%
		Change of name	NB	25.00	25.00	25.00	0.00%
		Copy of permit	NB	15.00	15.00	15.00	0.00%

DISCRETIONARY & STATUTORY FEES 2024/25							
LICENSING FEES							
Item	Statutory or Discretionary	Description/Comments	VAT Indicator	Charge 2022/23 £	Charge 2023/24 £	Charge 2024/25 £	Increase / Decrease on 2023/24 %
<b>Gambling Act</b>							
Lottery Registration	Statutory Maximum	New Application	NB	40.00	40.00	40.00	0.00%
		Renewal	NB	20.00	20.00	20.00	0.00%
Licensed Premises Automatic Notification Process	Statutory Maximum	Notification	NB	50.00	50.00	50.00	0.00%
Club Gaming Permits	Statutory Maximum	Grant	NB	200.00	200.00	200.00	0.00%
		Grant (Club Premises Certificate holder)	NB	100.00	100.00	100.00	0.00%
		Existing operator grant	NB	100.00	100.00	100.00	0.00%
		Variation	NB	100.00	100.00	100.00	0.00%
		Renewal	NB	200.00	200.00	200.00	0.00%
		Renewal (Club Premises Certificate holder)	NB	100.00	100.00	100.00	0.00%
		Annual Fee	NB	50.00	50.00	50.00	0.00%
		Copy of permit	NB	15.00	15.00	15.00	0.00%
Club Machine Permits	Statutory Maximum	Grant	NB	200.00	200.00	200.00	0.00%
		Grant (Club Premises Certificate holder)	NB	100.00	100.00	100.00	0.00%
		Existing operator grant	NB	100.00	100.00	100.00	0.00%
		Variation	NB	100.00	100.00	100.00	0.00%
		Renewal	NB	200.00	200.00	200.00	0.00%
		Renewal (Club Premises Certificate holder)	NB	100.00	100.00	100.00	0.00%
		Annual Fee	NB	50.00	50.00	50.00	0.00%
		Copy of permit	NB	15.00	15.00	15.00	0.00%
Family Entertainment Centre Gaming Machine Permit	Statutory Maximum	Grant	NB	300.00	300.00	300.00	0.00%
		Renewal	NB	300.00	300.00	300.00	0.00%
		Existing operator grant	NB	100.00	100.00	100.00	0.00%
		Change of name	NB	25.00	25.00	25.00	0.00%
		Copy of permit	NB	15.00	15.00	15.00	0.00%

DISCRETIONARY & STATUTORY FEES 2024/25							
LICENSING FEES							
Item	Statutory or Discretionary	Description/Comments	VAT Indicator	Charge 2022/23 £	Charge 2023/24 £	Charge 2024/25 £	Increase / Decrease on 2023/24 %
<b>Gambling Act</b>							
Prize Gaming Permits	Statutory Maximum	Grant	NB	300.00	300.00	300.00	0.00%
		Renewal	NB	300.00	300.00	300.00	0.00%
		Existing operator grant	NB	100.00	100.00	100.00	0.00%
		Change of name	NB	25.00	25.00	25.00	0.00%
		Copy of permit	NB	15.00	15.00	15.00	0.00%
		Annual Fee	NB	20.00	20.00	20.00	0.00%
<b>Hackney Carriage/Private Hire *</b>							
Hackney Carriage & Private Hire Drivers Licence	Discretionary	For 1 year	NB	75.00	92.00	97.00	5.43%
		For 3 years	NB	154.00	190.00	200.00	5.26%
Vehicle Licence	Discretionary	New	NB	346.00	346.00	346.00	0.00%
		Renewal	NB	305.00	305.00	305.00	0.00%
Additional Hackney Carriage & Private Hire Drivers licence	Discretionary		NB	32.00	37.00	39.00	5.41%
Private Hire Operators	Discretionary	1-3 Vehicles	NB	148.00	200.00	210.00	5.00%
		4-10 Vehicles	NB	483.00	590.00	620.00	5.08%
		11+ Vehicles	NB	960.00	1,114.00	1,170.00	5.03%
Drivers Badge (replacement)	Discretionary		NB	13.00	15.00	15.00	0.00%
Fee for Returned (Bounced) Cheques	Discretionary		NB	19.00	22.00	23.00	4.55%
Transfer of vehicle licence (including plate)	Discretionary		NB	38.00	46.00	48.00	4.35%
Replacement Plate (internal/external)	Discretionary		NB	22.00	26.00	26.00	0.00%
Additional Vehicle under an Operators Licence	Discretionary	Category 1-3	NB	146.00	200.00		
	Discretionary	Category 4-10	NB	334.00	415.00	436.00	5.06%
	Discretionary	Category 11+	NB	483.00	560.00	588.00	5.00%

DISCRETIONARY & STATUTORY FEES 2024/25							
LICENSING FEES							
Item	Statutory or Discretionary	Description/Comments	VAT Indicator	Charge 2022/23 £	Charge 2023/24 £	Charge 2024/25 £	Increase / Decrease on 2023/24 %
<b>Hackney Carriage/Private Hire *</b>							
Replacement Licence	Discretionary		NB	13.00	15.00	15.00	0.00%
Hackney carriage knowledge test	Discretionary		NB	61.00	71.00	74.00	4.23%
DBS	Set by Home Office		NB	38.00	38.00	38.00	0.00%
<b>Environmental Protection</b>							
Contaminated land conveyance searches	Discretionary		NB	25.00	25.00	25.00	0.00%

VAT Indicator:  
**NB = Non Business no VAT**  
**EX = Exempt from VAT**  
**VT = Inclusive of VAT**

\* Last year saw a large overhaul of charges hence the variances on some fees.

**DISCRETIONARY & STATUTORY FEES 2024/25**

**Monitoring Centre**

<b>Item</b>	<b>Description/Comments</b>	<b>VAT Indicator</b>	<b>Charge 2022/23</b>	<b>Charge 2023/24</b>	<b>Charge 2024/25</b>	<b>Increase / Decrease on 2023/24</b>
			<b>£</b>	<b>£</b>	<b>£</b>	<b>%</b>
<b>Telecare/Lifeline</b>						
Telecare Lifeline/Addition Installation (Within Kent)	One Off Payment per client	EX	82.00	82.00	82.00	0.00%
Telecare Lifeline/addition Postage and self install - Nation Wide	One off payment per client	EX	15.00	17.36	17.36	0.00%
Telecare Lifeline Monitoring and Equipment Hire	Annual Fee per client	EX	165.00	170.00	170.00	0.00%
NEW - Additional sensor monitoring annual fee		EX		108.00	108.00	
Supply of Second Pendant sensor	One off payment per client	EX	57.00	60.00	60.00	0.00%
Supply of Key safe - new style	One Off Payment per client	EX	72.00	75.00	75.00	0.00%
Supply of Key release Door Chain - new style	One Off Payment per client	EX	65.00	65.00	65.00	0.00%
Telecare/Lifeline Equipment	Replacement of Equipment due to Damage/Non Return	EX	211.00	240.00	240.00	0.00%
Purchase of Safe Socket	One off payment per safe socket required	EX	26.00	30.00	30.00	0.00%
Purchase of BT Cable for Lifeline	One off payment per BT cable required	EX	15.00	17.00	17.00	0.00%
Purchase of Fall Detector	One off payment per fall detector	EX	113.00	120.00	120.00	0.00%
Purchase of Carbon Monoxide Detector	One off payment per Carbon Monoxide Detector	EX	125.00	125.00	125.00	0.00%
Purchase of Flood Detector	One off payment per Flood Detector	EX	113.00	113.00	113.00	0.00%
Purchase of Pendant Easy Press	One off payment per Pendant Easy Press	EX	10.00	12.00	13.00	8.33%
Purchase of Smoke Alarm Detector	One off payment per Smoke Alarm Detector	EX	113.00	113.00	113.00	0.00%
Purchase of Power Cable	One off payment per Power Cable	EX	36.00	36.00	36.00	0.00%
Insurance CCTV review/download	One off payment for a data protection request from an insurance company	EX	125.00	125.00	125.00	0.00%

**N.B. Costs are shown without VAT as most cases are Vat exempt however VAT will be added where a valid VAT exemption is not provided**

**VAT Indicator:  
EX = Exempt from VAT**

**DISCRETIONARY & STATUTORY FEES 2024/25**

**Other Charges**

Item	Description/Comments	VAT Indicator	Charge 2022/23 £	Charge 2023/24 £	Charge 2024/25 £	Increase / Decrease on 2023/24 %
<b>Land Charges</b>						
Standard Search Fee	Domestic Properties	VT	Cost Recovery			
	Non-Domestic Properties	VT	Cost Recovery			
Extra Questions		VT	Cost Recovery			
	<i>NB All Land Charges Fees are to be set at on full cost recovery Basis - these need to be reviewed periodically throughout the year to ensure that this is achieved. The CON29 is also subject to VAT.</i>					
<b>Street Administration</b>						
Street Naming and numbering	1 Unit	NB	59.00	68.00	71.00	4.41%
	2-10 units	NB	47.00	55.00	58.00	5.45%
	Over 10 units	NB	43.00	50.00	53.00	6.00%
New Street Name		NB	140.00	162.00	170.00	4.94%
Rename Existing Street		NB	298.00	346.00	363.00	4.91%
Address Change	per property	NB	59.00	68.00	71.00	4.41%
<b>Building Control</b>						
Discretionary Works	Including Party Wall surveying, Fire Risk assessments, Access audits, SBEM, SAP ratings and other surveying activities. <b>Some of these costs are subject to VAT.</b>	VT	Cost Recovery			

**DISCRETIONARY & STATUTORY FEES 2024/25**

**Other Charges**

<b>Item</b>	<b>Description/Comments</b>	<b>VAT Indicator</b>	<b>Charge 2022/23</b>	<b>Charge 2023/24</b>	<b>Charge 2024/25</b>	<b>Increase / Decrease on 2023/24 %</b>
			<b>£</b>	<b>£</b>	<b>£</b>	
<b>Charge for the Supply of Information and Photocopies of Documents</b>						
Notices and Extracts	Authenticated Building Control Regulation Approval or Completion Certificate	VT	11.66	13.53	25.00	84.77%
	Architects Plans (A3 & A4)	VT	0.42	0.49	0.51	4.08%
	Architects Plans (A2+)	VT	7.29	8.46	8.88	4.96%
Fact sheets	Major Development Proposals in Ashford (per page)	VT	1.99	2.31	2.43	5.19%
	All other fact sheets (per page)	VT	0.42	0.49	0.51	4.08%
Requests for Planning Information*		VT	62.87	72.93	76.58	5.00%
Requests for Building Control Information*		VT	62.87	72.93	76.58	5.00%
Inspection of approved Building Regulation Plans*		VT	62.87	72.93	76.58	5.00%
Gas and Pipeline Extracts*		VT	7.86	9.12	9.58	5.04%
Postage and Packing		VT	1.09	1.26	1.32	4.76%

\*Fee for additional work on information that is freely available on website

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DISCRETIONARY & STATUTORY FEES 24/25						
Other Charges						
Item	Description/Comments	VAT Indicator	Charge 2022/23 £	Charge 2023/24 £	Charge 2024/25 £	Increase / Decrease on 2023/24 %
<b>Council Tax Collection</b>						
Court costs	Summons costs	NB	60.00	60.00	60.00	0.00%
	Liability orders	NB	65.00	65.00	65.00	0.00%
<b>Business Rates</b>						
Court costs	Liability orders	NB	180.00	180.00	180.00	0.00%

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**DISCRETIONARY & STATUTORY FEES 2024/25**

**Other Charges**

Item	Description/Comments	VAT Indicator	Charge 2022/23 £	Charge 2023/24 £	Charge 2024/25 £	Increase / Decrease on 2023/24 %
<b>Chilmington Road Travellers Site</b>						
Rent	Charge per week	NB	51.94	60.25	63.27	5.00%
Service Charge	Charge per week	NB	40.43	46.90	49.24	5.00%
<b>Mobile Homes</b>						
Annual monitoring fee *	* The charge per pitch is worked out retrospectively on an annual basis and covers costs such as officer time, petrol, paper etc. Therefore the cost fluctuates yearly depending on how many visits there were and is set in July each year as per the Park Home Policy. The fee quoted here is the hourly rate used for the	NB	30.00	30.00	30.00	0.00%
Check & Depositing Site Rules		NB	71.00	82.00	86.00	4.88%
Site Licence Application Fees	Band 1 - 1-10 pitches	NB	404.00	469.00	492.00	4.90%
	Band 2 - 11-50 pitches	NB	451.00	523.00	549.00	4.97%
	Band 3 - 51-99 pitches	NB	596.00	691.00	726.00	5.07%
	Band 4 - 100-199 pitches	NB	740.00	858.00	901.00	5.01%
	Band 5 - 200+ pitches	NB	906.00	1051.00	1104.00	5.04%
Application to transfer a site licence	Band 1 - 1-10 pitches	NB	80.00	93.00	98.00	5.38%
	Band 2 - 11-50 pitches	NB	91.00	106.00	111.00	4.72%
	Band 3 - 51-99 pitches	NB	119.00	138.00	145.00	5.07%
	Band 4 - 100-199 pitches	NB	148.00	172.00	181.00	5.23%
	Band 5 - 200+ pitches	NB	181.00	210.00	221.00	5.24%
Application to amend a site licence	Band 1 - 1-10 pitches	NB	133.00	154.00	162.00	5.19%
	Band 2 - 11-50 pitches	NB	149.00	173.00	182.00	5.20%
	Band 3 - 51-99 pitches	NB	197.00	229.00	240.00	4.80%
	Band 4 - 100-199 pitches	NB	244.00	283.00	297.00	4.95%
	Band 5 - 200+ pitches	NB	299.00	347.00	364.00	4.90%
<b>Homelessness</b>						
Copy of File		VT	10.00	10.00	10.00	0.00%

**DISCRETIONARY & STATUTORY FEES 2024/25**

**Other Charges**

Item	Description/Comments	VAT Indicator	Charge 2022/23	Charge 2023/24	Charge 2024/25	Increase / Decrease on 2023/24
			£	£	£	%
<b>Private Sector Housing</b>						
Charge for service of enforcement notices Housing Act 2004 (per notice)	Incorporating improvement notices, prohibition orders, emergency remedial action, emergency prohibition orders, demolition orders	NB	318.00	369.00	387.00	4.88%
Charge to carry out inspections in respect of a UK entry application		NB	128.00	148.00	155.00	4.73%
Making a prohibition notice (Housing Act 2004 sec 20 or 21)	Discretion regarding matters relating to over-crowding, but other issues which require a notice to be charged at £300	NB	361.00	419.00	440.00	5.01%
Charge for making an emergency prohibition order - Housing Act 2004		NB	240.00	278.00	292.00	5.04%
Charge for undertaking emergency remedial action (Housing Act 2004)	Charge between £100 - £500, depending on the extent of emergency works carried out	VT	100 - 500	100 - 500	100 - 500	
Penalty Charge notices - the smoke and carbon monoxide alarm regulations 2015	First Offence £5,000, an early payment will attract a discount of 50% making it £2,500	NB	2,652.00	3,076.00	3,230.00	5.01%
	For subsequent offences the penalty will be £5,000 to deter continued non-compliance. No early payment discount would apply	NB	5,305.00	6,154.00	6,462.00	5.00%
House in Multiple Occupation Licence Fee	Five Year Licence - 1st property	NB	802.00	802.00	842.00	4.99%
	Five Year Licence - subsequent properties	NB	802.00	802.00	842.00	4.99%
<b>ABC Lettings</b>						
Management charge	Agreed with landlord	VT	10% -12.5%	10%	10%	0.00%
Landlords one-off set up fee		VT	250.00	250.00	250.00	0.00%
Repairs Service		VT	Cost +10%	Cost +10%	Cost +10%	0.00%

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**DISCRETIONARY & STATUTORY FEES 2024/25**

**Parking Charges**

<b>Item</b>	<b>Description/Comments</b>	<b>VAT Indicator</b>	<b>Charge 2022/23 £</b>	<b>Charge 2023/24 £</b>	<b>Charge 2024/25 £</b>	<b>Increase / Decrease on 2023/24 %</b>
<b>Season Tickets (Ashford)</b>						
	Flour Mills car park 1 month	VT	74.00	74.00	74.00	0.00%
	Flour Mills car park 3 months	VT	210.00	210.00	210.00	0.00%
	Flour Mills car park 6 months	VT	396.00	396.00	396.00	0.00%
	Flour Mills car park 12 months	VT	742.00	742.00	742.00	0.00%
	Town Centre 1 month	VT	83.00	83.00	83.00	0.00%
	Town Centre 3 Months	VT	236.00	236.00	236.00	0.00%
	Town Centre 6 Months	VT	445.00	445.00	445.00	0.00%
	Town Centre 12 Months	VT	836.00	836.00	836.00	0.00%
<b>Season Tickets (Tenterden)</b>						
	Bridewell Lane car park 1 month	VT	83.00	83.00	83.00	0.00%
	Bridewell Lane car park 3 months	VT	236.00	236.00	236.00	0.00%
	Bridewell Lane car park 6 months	VT	445.00	445.00	445.00	0.00%
	Bridewell Lane car park 12 months	VT	863.00	863.00	863.00	0.00%
	Bridewell Lane Reserved 12 months	VT	1,672.00	1,672.00	1,672.00	0.00%
	<i>*Season Tickets issued for Bridewell Lane car park are also valid in the rear car park at Tenterden Leisure Centre</i>					
	Admin Charge for refund of Season ticket	VT	10.00	10.00	10.00	0.00%
<b>Residents Permits</b>						
	Zone A Annual	NB	125.00	125.00	125.00	0.00%
	Zone B Annual	NB	55.00	55.00	55.00	0.00%
	Zone D Annual	NB	35.00	35.00	35.00	0.00%
	Zone E Annual	NB	35.00	35.00	35.00	0.00%
	Zone F Annual	NB	35.00	35.00	35.00	0.00%
	Zone G Annual	NB	35.00	35.00	35.00	0.00%

**DISCRETIONARY & STATUTORY FEES 2024/25**

**Parking Charges**

<b>Item</b>	<b>Description/Comments</b>	<b>VAT Indicator</b>	<b>Charge 2022/23 £</b>	<b>Charge 2023/24 £</b>	<b>Charge 2024/25 £</b>	<b>Increase / Decrease on 2023/24 %</b>
<b>Other Permits</b>						
	Visitor's permits each	EX	1.00	1.00	1.00	0.00%
	HPA parking permit annual	VT	760.00	760.00	760.00	0.00%
	DSA parking permit annual	VT	760.00	760.00	760.00	0.00%
	International House permit discounted 12 months	VT	380.00	380.00	380.00	0.00%
	International House permit full price 12 months	VT	760.00	760.00	760.00	0.00%
<b>Misc Charges</b>						
	Waivers/Dispensations - per week or part week	VT	30.00	30.00	30.00	0.00%
	Waivers/Dispensations - Additional Charge for occupying on street pay and display bay, per bay per day (only applies for individual days if fully week £30 charge applies effectively 2 days free)	VT	10.00	10.00	10.00	0.00%
	Waivers/Dispensations - Additional Charge for occupying on street pay and display bay, per bay per week	VT	30.00	30.00	30.00	0.00%
	Bay Suspensions per week	VT	50.00	50.00	50.00	0.00%
	Replacement of lost cones per cone	VT	20.00	20.00	20.00	0.00%
	Locked car park-vehicle release fee	VT	55.00	55.00	55.00	0.00%
	Clamping release fee - Day	VT	40.00	40.00	40.00	0.00%
	Clamping release fee - Night	VT	150.00	150.00	150.00	0.00%
	Printing Charges Up to 5 pages per page	VT	0.50	0.50	0.50	0.00%
	Printing Charges more than 5 pages per page	VT	0.10	0.10	0.10	0.00%

**DISCRETIONARY & STATUTORY FEES 2024/25**

**Parking Charges**

<b>Item</b>	<b>Description/Comments</b>	<b>VAT Indicator</b>	<b>Charge 2022/23 £</b>	<b>Charge 2023/24 £</b>	<b>Charge 2024/25 £</b>	<b>Increase / Decrease on 2023/24 %</b>
<b>Car Park Charges (Ashford)</b>						
	Civic Centre and Stour Centre car park per hour over 2 hours. Linear Charge in 5p increments	VT	1.20	1.20	1.30	8.33%
	Civic Centre and Stour Centre car park charge over 4 hours Mon-Fri	VT	12.00	12.00	13.20	10.00%
	Civic Centre and Stour Centre car park charge over 4 hours Sat and Sun	VT	5.50	5.50	6.00	9.09%
	Civic Centre and Stour Centre car park per hour Coach Charge (Linear Charge in 5p increments)	VT	1.85	1.85	2.00	8.11%
	Civic Centre and Stour Centre car park Coach charge over 4 hours	VT	12.00	12.00	13.20	10.00%
	Dover Place car park per hour	VT	1.20	1.20	1.30	8.33%
	Dover Place car park over 4 hours	VT	5.50	5.50	6.00	9.09%
	Elwick Road car park per hour	VT	1.20	1.20	1.30	8.33%
	Elwick Road car park over 4 hours	VT	5.50	5.50	6.00	9.09%
	Elwick Place car park up to 2 hours	VT	2.40	2.40	2.60	0.00%
	Elwick Place car park up to 3 hours	VT	3.60	3.60	3.90	0.00%
	Elwick Place car park up to 4 hours	VT	4.80	4.80	5.20	0.00%
	Elwick Place car park up to 5 hours	VT	6.00	6.00	6.50	0.00%
	Elwick Place car park over 5 hours	VT	12.00	12.00	13.20	0.00%
	Elwick Place car park Travelodge	VT	7.50	7.50	7.50	0.00%
	Edinburgh Road car park per hour	VT	1.20	1.20	1.30	8.33%
	Edinburgh Road car park charge over 4 hours	VT	5.50	5.50	6.00	9.09%
	Flour Mills car park per hour	VT	1.20	1.20	1.30	8.33%
	Flour Mills car park charge over 4 hours	VT	4.80	4.80	4.80	0.00%
	Station Road Ashford car park per hour	VT	1.20	1.20	1.30	8.33%
	Station Road Ashford car park charge over 4 hours	VT	5.50	5.50	6.00	9.09%
	Vicarage Lane car park per hour	VT	1.20	1.20	1.30	8.33%
	Vicarage Lane car park charge over 4 hours	VT	12.00	12.00	13.20	10.00%
	Victoria Road car park per hour ** (new car park)	VT	1.20	1.20	1.30	8.33%
	Victoria Road car park charge over 4 hours ** (new car park)	VT	5.50	5.50	6.00	9.09%

**DISCRETIONARY & STATUTORY FEES 2024/25**

**Parking Charges**

Item	Description/Comments	VAT Indicator	Charge 2022/23 £	Charge 2023/24 £	Charge 2024/25 £	Increase / Decrease on 2023/24 %
<b>Car Park Charges (Tenterden)</b>						
	Bridewell Lane car park per hour	VT	1.20	1.20	1.30	8.33%
	Bridewell Lane car park over 4 hours	VT	5.50	5.50	6.00	9.09%
	Recreation Ground Road car park per hour	VT	1.20	1.20	1.30	8.33%
	Recreation Ground Road car park over 4 hours	VT	12.00	12.00	13.20	10.00%
	Station Road car park Tenterden per hour	VT	1.20	1.20	1.30	8.33%
	Station Road car park Tenterden over 4 hours	VT	12.00	12.00	13.20	10.00%
	Station Road car park Tenterden per hour Coach charge	VT	1.85	1.85	2.00	8.11%
	Station Road car park Tenterden over 4 hours coach charge	VT	12.00	12.00	13.20	10.00%
	Tenterden Leisure Centre car park per hour	VT	1.20	1.20	1.30	8.33%
	Tenterden Leisure Centre car park over 4 hours	VT	12.00	12.00	13.20	10.00%
	Tenterden Leisure Centre car park Coach charge per hour	VT	1.85	1.85	2.00	8.11%
	Tenterden Leisure Centre car park Coach charge over 4 hours	VT	12.00	12.00	13.20	10.00%
<b>On Street Parking Charges</b>						
	Charge per hour before 6pm	NB	1.20	1.20	1.30	8.33%
	Charge after 6pm for parking up to 1 hour	NB	1.20	1.20	1.30	8.33%
	Charge after 6pm for parking over one hour	NB	3.30	3.30	3.60	9.09%
<b>Penalty Charge Notices</b>						
	Lower level	NB	50.00	50.00	50.00	0.00%
	Higher level	NB	70.00	70.00	70.00	0.00%
Where an actual recharge (based on hours worked) exceeds minimum figures above, the actual charge is to be levied unless commercial in which case an uplift of a minimum of 50% should be considered with Team Leader or Head of Service.						

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**DISCRETIONARY & STATUTORY FEES 2024/25**

**Planning Services**

Item	Description/Comments	VAT Indicator	Charge 2022/23 £	Charge 2023/24 £	Charge 2024/25 £	Increase / Decrease on 2023/24 %
Compliance Check	For domestic Development	VT	96.00	111.00	117.00	5.41%
( Confirmation that a development has been built in accordance with the approved plans)	For a Domestic proposal that requires a site visit	VT	185.00	215.00	226.00	5.12%
Research of Planning History	To confirm whether or not permitted development rights have been removed from a dwelling	VT	48.00	56.00	59.00	5.36%
Formal Complaint under High Hedges Legalisation		VT	527.00	611.00	642.00	5.07%
<b>Pre-Application Planning &amp; Policy Advice - Agreed by Cabinet</b>						
Householder extensions, alterations and others	Written advice only	VT		140.00	147.00	5.00%
	1st meeting & written advice	VT		280.00	294.00	5.00%
Minor developments 1-4 dwellings	Written advice only	VT		400.00	420.00	5.00%
	1st meeting & written advice	VT		600.00	630.00	5.00%
Minor developments 1-4 dwellings	Written advice only	VT		700.00	735.00	5.00%
	1st meeting & written advice	VT		1,000.00	1,050.00	5.00%
Small major developments 10-49 dwellings	Written advice only	VT		1,500.00	1,575.00	5.00%
	1st meeting & written advice	VT		2,500.00	2,625.00	5.00%
Large major developments 50+ dwellings	1st meeting & written advice	VT		4,000.00	4,200.00	5.00%
Follow up advice	50% of original fee	VT		50%	50%	0.00%
Strategic developments in excess of 250 dwellings including mixed uses	1st meeting & written advice - 5000 plus PPA with 75% follow up fees to be agreed on a case by case basis	VT		5000+ (see description)	5000+ (see description)	

**DISCRETIONARY & STATUTORY FEES 2024/25**

**Planning Services**

Item	Description/Comments	VAT Indicator	Charge 2022/23 £	Charge 2023/24 £	Charge 2024/25 £	Increase / Decrease on 2023/24 %
<b>Pre-Application Planning &amp; Policy Advice - Agreed by Cabinet</b>						
PPAs	1st meeting & written advice - Negotiable depending on what service the applicant demands, such as a dedicated resource	VT		Negotiable	Negotiable	
Commerical up to 250sqm	Written advice only	VT		150.00	158.00	5.33%
	1st meeting & written advice	VT		300.00	315.00	5.00%
Commerical 250 to 500sqm	Written advice only	VT		300.00	315.00	5.00%
	1st meeting & written advice	VT		500.00	525.00	5.00%
Commerical 500 to 1000sqm	Written advice only	VT		900.00	945.00	5.00%
	1st meeting & written advice	VT		1,200.00	1,260.00	5.00%
Commerical over 1000sqm	1st meeting & written advice	VT		1200 + 500	1200 + 500 per	
Follow up advice	Written advice only - 50% of original fee	VT		50%	50%	0.00%
	1st meeting & written advice - 50% of original fee	VT		50%	50%	0.00%
Charities	Written advice only - Half the fee	VT		Half	Half	
	1st meeting & written advice - Half the fee	VT		Half	Half	
Tree works advice	Written advice only	VT		100.00	105.00	5.00%
	1st meeting & written advice	VT		200.00	210.00	5.00%
	Written advice only - Half the relevant pre-application fee	VT		Half	Half	
	1st meeting & written advice - Half the relevant pre-application fee	VT		Half	Half	

**All other Statutory charges apply**

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**DISCRETIONARY & STATUTORY FEES 2024/25**

**Charges for Room Hire**

<b>Item</b>	<b>Description/Comments</b>	<b>VAT Indicator</b>	<b>Charge 2022/23 £</b>	<b>Charge 2023/24 £</b>	<b>Charge 2024/25 £</b>	<b>Increase / Decrease on 2023/24 %</b>
Room Hire	Council Chamber	- Up to 4 hours	164.00	164.00	164.00	0.00%
		- Full Day	288.00	288.00	288.00	0.00%
		- Evening after 5pm	264.00	264.00	264.00	0.00%
	Committee Rooms	- Up to 4 hours	86.00	86.00	86.00	0.00%
		- Full Day	155.00	155.00	155.00	0.00%
		- Evening after 5pm	149.00	149.00	149.00	0.00%

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